



City of Toledo

2022

# Proposed Budget

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# Introduction

2022 Proposed Budget



Toledo  
**City Council**

Toledo  
**City Administration**

# Mayor's Transmittal Letter

2022 Proposed Budget



**Wade Kapszukiewicz**  
Mayor

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Toledo, Ohio 43604  
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November 15, 2021

Honorable Council President Matt Cherry and Members of Toledo City Council,

I am pleased to present for your review and consideration the proposed 2022 operating and capital budgets. With all we were able to accomplish together last year, I am confident this budget continues to move our city forward.

In 2021 we hosted 30,000 visitors from all around the world for the Solheim cup, which brought an economic impact of more than \$40 million and shattered every record the LPGA had for the event. Watching our city shine on a world stage is one of my highlights as Mayor.

Toledo was ranked the #1 mid-sized metro in the US for new business development by Site Selection magazine. The ribbon-cutting of the new Amazon Delivery Station and announcement of the redevelopment at the former North Towne Square Mall accomplished the goal to bring both of the city's abandoned mall sites back into productive use. These two sites alone are bringing more than 900 new jobs to Toledo.

We made historic investments in our residential roads, repairing 145 roads and over 53 lane miles. The youth of our city enjoyed unprecedented opportunities through the "It's Summertime Toledo" recreation program. The launch of the Clean Toledo initiative resulted in over 7 million pounds of debris and nearly 10,000 tires being removed from the streets and alleys of our neighborhoods.

But our city's most important assets are the residents it serves, and many of our residents struggled to recover from the pandemic. I am proud of the debt forgiveness and rental assistance programs that we launched. Together these programs have helped thousands avoid eviction and water shut off.

Next year we have an even greater opportunity to move our city forward. The 2022 budget coupled with the Toledo Recovery Plan will allow us to make unprecedented investments in our city.

The 2022 proposed budget revenues total \$890 million and expenditures total \$883 million with a general fund budget of approximately \$279.1 million. We have proposed a capital improvement to general fund transfer of \$18 million and a \$1.1 million reduction in general fund balance. Both of these are necessary to preserve essential city services and ensure we are prepared to handle the impact of the income tax changes made by the State of Ohio regarding remote work.



**Wade Kapszukiewicz**  
Mayor

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The reorganization of my administration will allow us to focus on our priorities - public safety, investment in roads, opportunities for youth, and community and business development. Among many other things this budget accomplishes the following:

1. Continues our commitment to grow the size of our safety forces.
  - A. Allocates funds for a 40-member police class and;
  - B. 2 fire classes adding 80 new firefighters to the line.
2. Repairs 152 roads and over 60 lane miles, including the completion of the entire Anthony Wayne Trail.
3. Continues to invest in repairing damaged sidewalks to improve our neighborhoods.
4. Restructures several city departments to enhance the delivery of core services.
5. Invests in the training and development of our workforce.

I am proud of what we were able to accomplish together in 2021. With the infusion of the American Rescue Plan dollars, our Toledo Recovery Plan will allow us to make a once-in-a-generation investment in our community. The partnership between City Council and the administration will be more important than ever in 2022 to ensure the work we do will change the trajectory of our community for generations to come. I look forward to working with each of you on this very important task.

Sincerely,

**Wade Kapszukiewicz**  
Mayor

# City Council

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## John Hobbs III



Council Member, District 1

Council Member Hobbs was appointed to his seat in 2020.

## Matt Cherry



President of Council, District 2  
Council Member

Council President Cherry was elected to his council seat in 2014.

## Theresa Gadus



Council Member, District 3

Council Member Gadus was elected to her council seat in 2019.

## Vanice S. Williams



Council Member, District 4

Council Member Williams was appointed to her council seat in 2020.

## Sam Melden



Council Member, District 5

Council Member Melden was elected to his council seat in 2019.

## Theresa Morris



Council Member, District 6

Council Member Morris was appointed to her council seat in 2021 and was elected to retain her seat in 2021.

**Dr. Cecelia Adams**



**Council Member At-Large**

Council Member Adams was appointed to her council seat in 2015 and elected to retain her council seat in 2017.

**Nick Komives**



**Council Member At-Large**

Council Member Komives was elected to his council seat in 2017.

**Rob Ludeman**



**Council Member At-Large**

Council Member Ludeman was elected to his council seat in 2009.

**Cerssandra McPherson**



**Council Member At-Large**

Council Member McPherson was appointed to her council seat in 2020 and was elected to retain her seat in 2021.

**Katie Moline**



**Councilwoman At-Large**

Councilwoman Katie Moline was appointed to her council seat in 2020 and was elected to retain her seat in 2021.

**Dr. Tiffany M. Preston Whitman**



**Council Member At-Large**

Council Member Whitman was appointed in September 2020 and was elected to retain her seat in 2021.

# City Administration

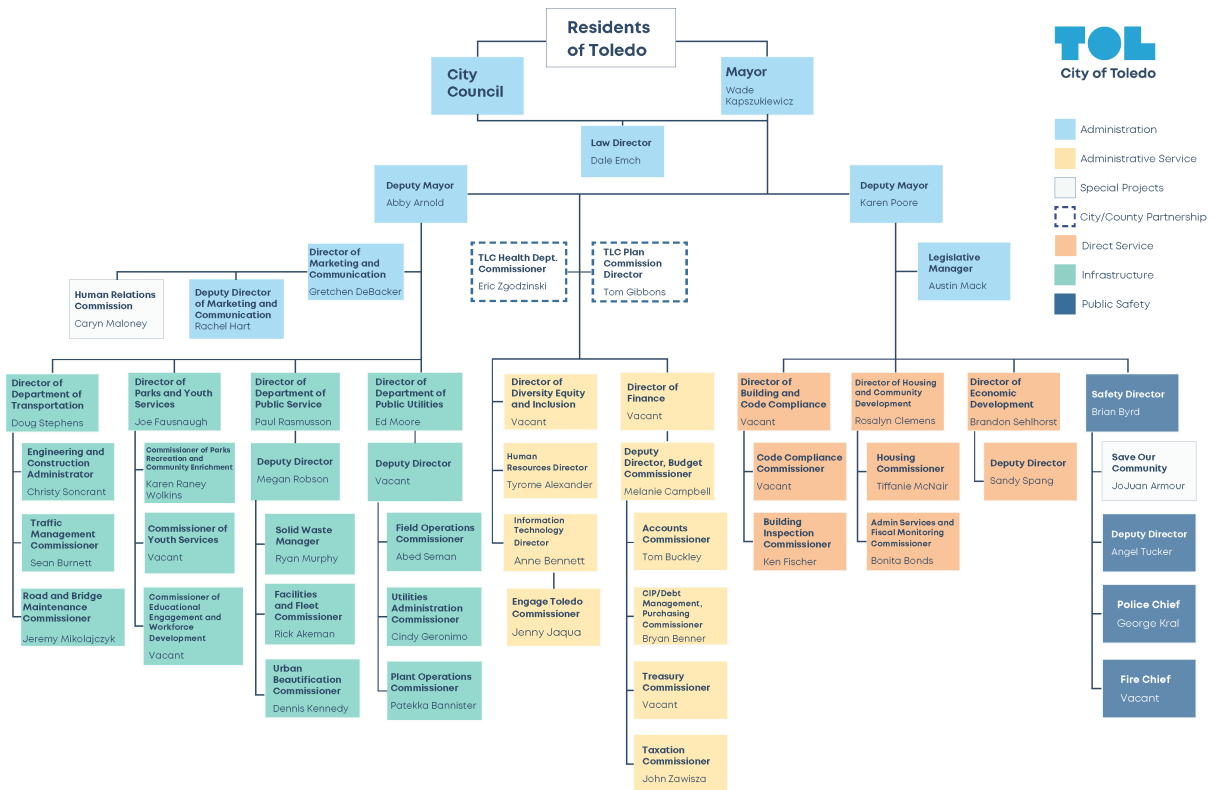
2022 Proposed Budget



## Mayor Wade Kapszukiewicz

Elected Mayor of Toledo, Ohio in 2017.

## City of Toledo Organizational Chart



# Strategic Priorities

2022 Proposed Budget

Basic Services

Environment

Quality Investment

Customer Service

Workplace Culture

# Strategic Priorities - Basic Services

2022 Proposed Budget

## Basic Services

Provide basic services to residents in an effective and efficient manner.

## Objectives

1. Ensure prompt response to calls for service across the city.
2. Ensure public safety employees are well-trained, equipped, accountable, transparent, and respectable.
3. Maintain, preserve, and manage City records and information/data with clear, forward-looking plans so that data will be a readily accessible resource that contributes to community goals.
4. Provide quality city services such as trash collection and solid waste management services that encourage community-wide recycling, reuse, and reduction of waste.
5. Respond to growing service demands through partnerships, innovation, and prioritizing service levels that can be sustained by revenue.
6. Ensure the efficient and effective use of tax-payer dollars in providing City services.



# Strategic Priorities - Environment

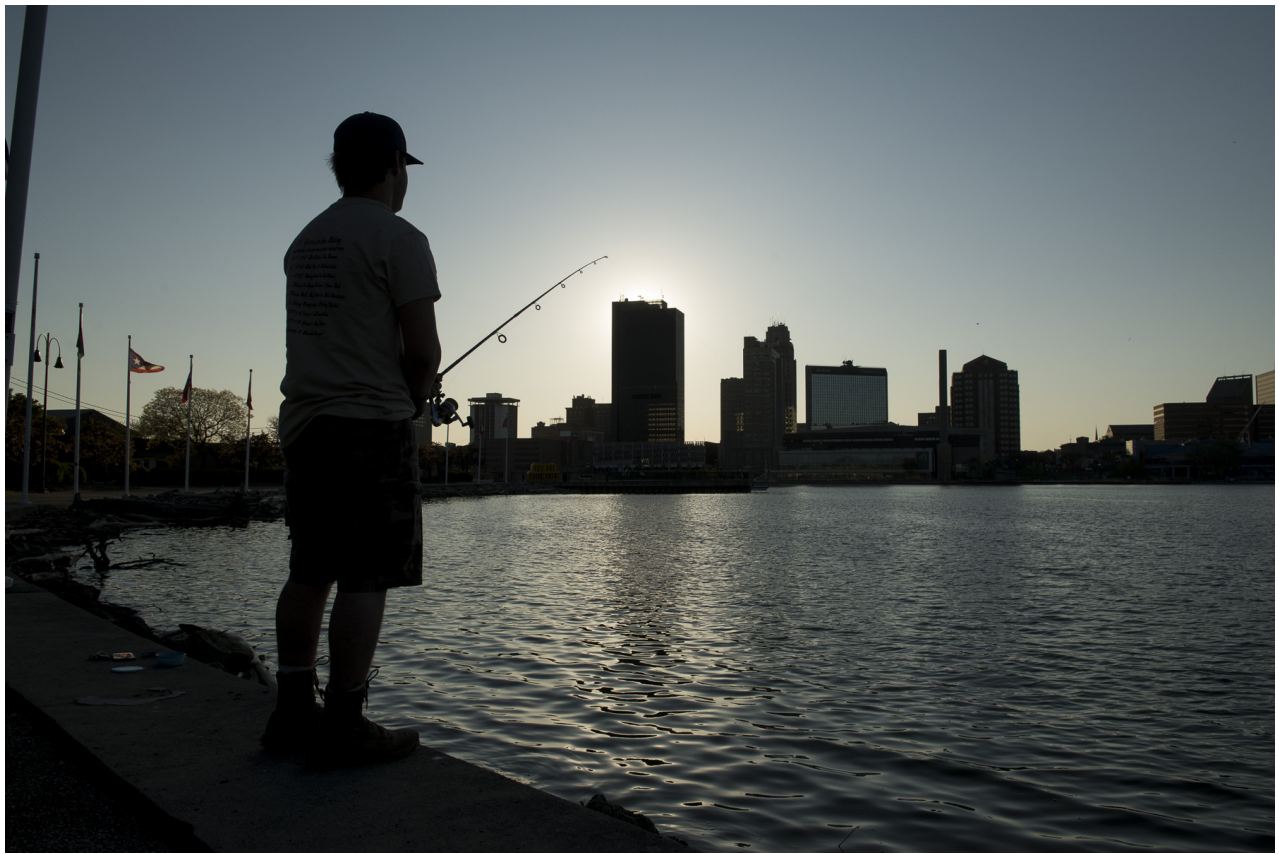
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## Environment

Ensure all of our environmental resources, major equipment, and infrastructure are efficient and sustainable for long-term viability.

## Objectives

1. Promote conservation of natural resources by incentivizing and implementing sustainable practices, energy efficiency, and alternative energy solutions.
2. Promote and implement sustainability practices within the organization.
3. Provide education and leadership to ensure natural resources are preserved for future generations.
4. Maintain reliable utility infrastructure to deliver safe and clean water to all residents and facilitate wastewater treatment and storm water management.
5. Develop and sustain public infrastructure that services the needs of the community including utilities and water supply.
6. Operate water, sewer, and storm water utilities in a manner which provides for the health of the community and protects and promotes environmental sustainability.



# Strategic Priorities - Quality Investment

2022 Proposed Budget

## Quality Investment

Make investments that improve the quality of life for all people who live, work, and play in Toledo.

### Objectives

#### Neighborhoods

1. Proactively (re)invest in neighborhoods through support of programs and encourage sustainable community (re)development and rehabilitation practices that address blight, and preserve and protect historic properties.

2. Enforce regulations to ensure home and public spaces are structurally secure, clean, visually appealing, and promote community well-being.

#### Economic Development

1. Encourage entrepreneurship with local, minority, and women business owners by supporting access to counseling, capital, and contracting opportunities.

2. Use investment incentives, policies, and maintain updated marketing materials, engagement strategies and development review processes to invite investment and reinvestment by offering consistent and transparent processes to developers.

#### Quality of Life

1. Provide and support the availability of high-quality, affordable recreational programming and activities that appeal to people of all demographics.

2. Develop and sustain public infrastructure that services the needs of the community including roads, parks, green spaces, facilities, and Wi-Fi.

3. Develop inclusive programming to serve the needs and interests of the whole City, and partner with community organizations to create a fair, just and welcoming community.

4. Provide access to high-quality education/resources to prepare residents, including youth, for career/education beyond a high school diploma.



# Strategic Priorities - Customer Service

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## Customer Service

Employees take pride in providing excellent service to our residents.

## Objectives

1. Leverage technology and data throughout the organization for more efficient service delivery.
2. Identify and implement financial process improvements for greater efficiency and effective oversight of city financial resources.
3. Facilitate timely and effective communication throughout the public through a variety of media modes.
4. Respond to growing service demands through collaboration, innovation and outcome management.



# Strategic Priorities - Workplace Culture

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## Workplace Culture

Employees feel connected, valued, and appreciated.

## Objectives

1. Attract, develop, motivate, and retain a diverse, high quality, engaged, and productive workforce.
2. Use data to evaluate service delivery that is evaluated on clearly defined expectations and focused on service excellence.
3. Facilitate timely and effective communication throughout the organization.



# The American Rescue Plan Act

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## The City of Toledo's Recovery Plan

The American Rescue Plan Act provides the City of Toledo with unprecedented resources to directly confront problems that were caused or exacerbated by the COVID-19 pandemic.

With this grant from the federal government through ARPA, the city will respond to many unmet needs of Toledo and Toledoans, including low and moderate-income Toledoans and Toledoans of color who have been disproportionately impacted by the pandemic.

## Where the Money Can Go

Mayor Kapszukiewicz and Toledo City Council have established a Toledo Recovery Task Force to ensure that the needs of Toledo and its businesses and residents are met with ARPA funding.

The City has focused on five areas of investment in the Toledo Recovery Plan:

1. Youth, Recreation, and Parks
2. Safe and Livable Neighborhoods
3. Job Creation and Economic Development
4. Green and Healthy Housing
5. Avoiding Cuts to City Services

## Funding and Timeline



# SMART Analysis

When evaluating these programs and projects, and all others that are proposed for the Toledo Recovery Plan, Toledo will be using “SMART Analysis” to ensure oversight and promote a strong and equitable recovery in Toledo. Toledo’s commitment to “SMART Analysis” was approved by Toledo City Council on June 9, 2021 with adoption of Resolution 299-21.

## The Mayor’s Plan is SMART

<b>Sustainable</b>	The plan meets current City needs through one-time investments and focused programming, not long-term unfunded commitments.
<b>Meets Rules</b>	The plan conforms to federal law and U.S. Treasury rules and guidance as currently understood.
<b>Accountable</b>	The plan, when expenditure ordinances are introduced, will provide a detailed justification for the use of funds. Further, funding is committed for City employees who will oversee ARPA reporting for the next five years.
<b>Return on Investment</b>	The plan has performance indicators for key investments, and significant partnerships are being developed to leverage these funds into a major economic multiplier for the City.
<b>Transparent</b>	The entire process to date has been transparent with Directors, Council Members, and the public, and the plan, when reduced to legislation, will maintain that accountability.

## Additional Information

To learn more about the City of Toledo's Recovery Plan and read the Mayor's full proposal, please visit the city's website at <https://toledo.oh.gov/recovery>.

# Community Profile

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## History

Toledo, the county seat of Lucas County, is located in the northwestern part of Ohio. It is part of an area known as the Great Black Swamp. Toledo itself was incorporated in 1836, and it was built on the site of a former stockade, Fort Industry, which was built in 1800. Originally, there were two separate towns named Lawrence and Vistula. When the Wabash and Erie Canal was mapped out in 1836, the location of Toledo was chosen as one of the termination points. The population of the two towns merged and created the new community of Toledo. By 1840, Toledo had a population of 1,322 people.

Although the canal would bring significant business to Toledo, the community still struggled in its early years. Many of its residents suffered from epidemics that spread rapidly in the region in 1838 and 1839. Finally, the canal was opened in 1845. The canal made the town a growing seaport along Lake Erie, and much commerce traveled through Toledo. In addition to the Wabash and Erie Canal, Toledo was connected to the city of Cincinnati by way of the Miami and Erie Canal.

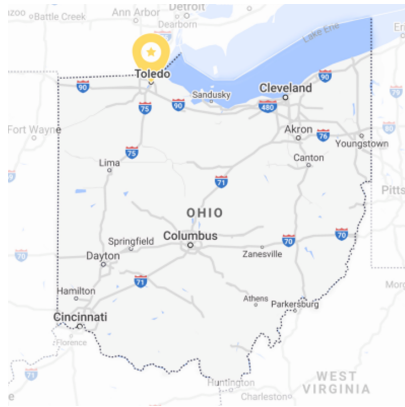
When railroads began to emerge as a key form of transportation in Ohio in the second half of the nineteenth century, Toledo became a destination for a number of railroad lines. In addition, a number of industries began to emerge in the city, including furniture companies, carriage makers, breweries, railroad manufacturing companies, and glass companies, among others. The Libbey Glass Works was located in Toledo and helped to make the community known as the "City of Glass." By 1880, Toledo boasted a population of more than fifty thousand people, making it one of the largest cities in the state.

Many immigrants began to settle in Toledo by the late nineteenth century, attracted to the city because of the factory jobs available and the city's accessibility by rail and by water.

Toledo continued to grow, both in terms of population and industry, in the early twentieth century. Because of its dependence on manufacturing, the city suffered high unemployment rates during the Great Depression. As World War II began, however, Toledo's industries began to focus on wartime production, and unemployment concerns disappeared. Toledo made a unique contribution to the war effort. Home to the Willys-Overland Company, this firm began producing jeeps in 1941.

## Today

Toledo is the model Midwestern city with a high quality of life and a low cost of living. Toledo is a proud, vibrant and diverse community that is home to a number of first-class academic institutions, a modern public school system, the internationally recognized Toledo Museum of Art, the Toledo Mud Hens, a spectacular zoo, world class parks, premium restaurants, nationally and internationally known products, a reenergized downtown, vibrant neighborhoods, top-rated healthcare systems, and an exemplary public library system.

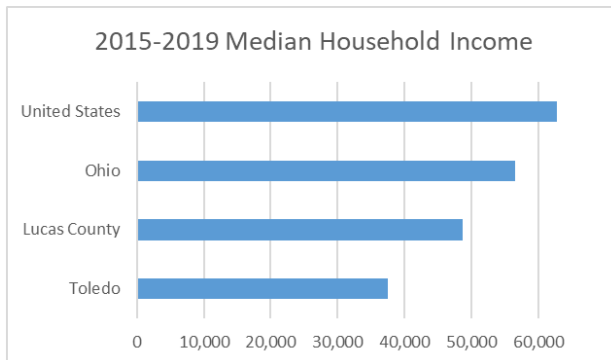
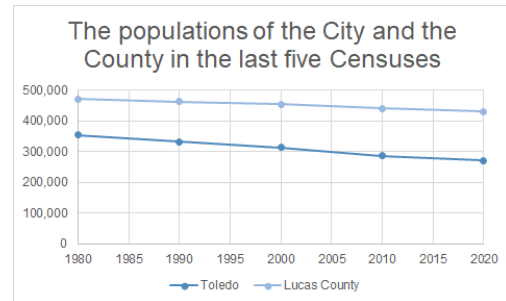


## Area and Location

The City is located in (and is the county seat of) Lucas County in northwestern Ohio, approximately 75 miles east of the Ohio-Indiana border. The City covers an area of 84 square miles and borders generally on Lake Erie and the City of Oregon to the east, the State of Michigan to the north, and Wood County to the south.

## Population

The population of Toledo as of the 2020 Census was 270,871, down slightly from the 2019 population estimate of 272,779. The median resident age in the 2020 census was 35.1.



## Income

The City of Toledo had an estimated median household income of \$37,752 between 2015 -2019. According to the 2020 Census from the U.S. Census Bureau 25.5% were living in poverty.

## Housing

The following is current Census information concerning housing in the City, with comparative County and State statistics.

	Median Value of Owner-Occupied Homes	% Constructed Prior to 1940
<b>City</b>	\$80,800	33.10%
<b>County</b>	\$116,600	25.60%
<b>State</b>	\$145,700	20.10%

	Number of Housing Units 2010	Number of Housing Units 2019
<b>City</b>	138,039	138,039
<b>County</b>	202,630	203,330
<b>State</b>	5,127,508	5,202,304

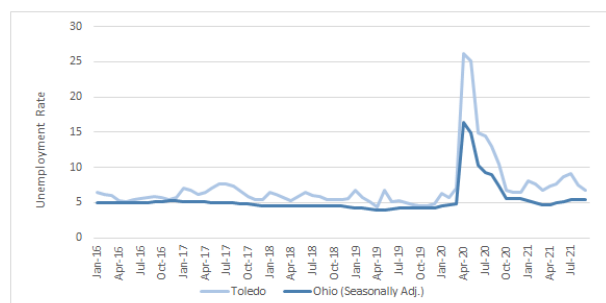
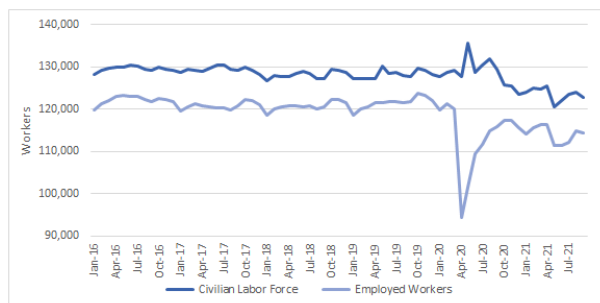
## Employment

Toledo has a diverse economy bolstered by three major industries: manufacturing, healthcare and education. Toledo is home to the world headquarters of major corporations, including Dana Incorporated, O-I Glass, Inc., and the Andersons. Other major employers include The University of

Toledo and Medical Center, Fiat Chrysler Automobiles, General Motors Corp./GM Powertrain, ProMedica Health Systems (ProMedica), Mercy Health Partners, and Toledo City School District. With several major financial institutions, Toledo is also the banking and finance center for northwest Ohio. In the Toledo Metropolitan Statistical Area (MSA) employment has become increasingly diversified.

Employer	Nature of Activity or Enterprise	Approximate Number of Employees Engaged in	
		Manufacturing Activity	Nonmanufacturing Activity
ProMedica Health System	Health care		14,465
Mercy Health	Health care		8,350
Fiat Chrysler Automobiles (Stellantis)	Automobile manufacturer	6,413	
The University of Toledo	University and Medical Center		5,400
United Parcel Service	Package delivery and logistics		4,063
Bowling Green State University	University		3,703
Toledo City School District	Education		3,681
Sauder Woodworking Co.	Furniture, cabinets	3,613	
The County	Government		2,808
The City	Government		2,727
General Motors Corp./GM Powertrain Division	Automotive manufacturer	1,694	
St. Luke's Hospital	Hospital		1,622
First Solar LLC	Solar cell manufacturer	1,600	
Owens-Corning	Building materials & reinforcements		1,545
State of Ohio	Government		1,430
Amazon.com, Inc.	Retail, logistics and distribution		1,300
Bennett Enterprises	Motor inns and restaurants		1,215
Owens Community College	Education		1,200
Vehtek Systems Inc.	Automotive stampings	1,104	
Dana Incorporated	Automotive and industrial components		1,100
YMCA of Greater Toledo	Nonprofit organization		1,060
Walgreens	Logistics and distribution		1,029
Libbey Glass, LLC	Glass and tableware manufacturer	930	
NSG Pilkington	Glass manufacturer	878	
Wood County Hospital	Medical facility		875
Sylvania City School District	Education		867
O-I Glass Inc.	Glass manufacturer		843
Wood County	Government		841
Washington Local School District	Education		787
The Andersons	Grain storage/processing		767
Clarios, LLC	Electrical equipment and appliances	744	
Fulton County Health Center	BioHealth		667
Rudolph/Libbe Companies Inc.	Construction		650
Block Communications, Inc.	Information services		64
Materion Brush	Beryllium manufacturer	639	
Mobis North America LLC	Automotive	600	
Ottawa County	Government		567
FedEx Ground	Courier delivery services		552
Fifth Third Bank	Financial services		550
Medical Mutual of Ohio	BioHealth		550
BP Husky Toledo Refining	Petroleum refiner	525	
Toledo Refining Co. LLC	Petroleum refiner		500

Employment remained steady in Toledo from 2016 until 2019. In early 2020, unemployment in Toledo, as in much of the nation, increased substantially. This was driven mostly by the impacts of the COVID-19 pandemic. Since mid-2020 unemployment rates have improved and continue to improve in comparison to the State's average unemployment rate.



## Manufacturing

Manufacturing comprises approximately one-fifth of Toledo's economic base. Hundreds of manufacturing facilities are located in the Toledo metropolitan area. This includes automotive assembly and parts production plants as well as glass and solar panel production facilities.

### Stellantis

Stellantis N.V. (formerly Fiat Chrysler Automobiles), the largest manufacturing employer in the City, has continued to invest in its Toledo Assembly Complex in the City in recent years, including approximately \$1.0 billion of investments since 2016. In January, 2021, Fiat Chrysler completed a merger with PSA, the manufacturer of Peugeot automobiles. The resulting corporation, the world's fourth largest auto group, is now known as Stellantis N.V. (Stellantis). In April, 2021, Stellantis acquired from the City 40 acres of vacant land adjacent to the Toledo Assembly Complex upon which it has announced plans to construct a 250,000 square foot vehicle customization facility. Stellantis plans to invest \$23 million in that facility that is to be operated by a supplier employing approximated 300 workers.

### General Motors

General Motors has completed three new investments in its GM Powertrain Division's Alexis Road transmission plant in the City in the past seven years - a \$667.6 million investment in a 650,000-square-foot addition to prepare the plant for production of 9-speed front-wheel-drive and 10-speed rear-wheel-drive transmissions, a \$55.7 million investment to support production of fuel-efficient eight-speed transmissions and six-speed rear-wheel-drive transmissions, and a \$30.6 million investment for equipment and tooling to expand capacity for the production of the six-speed rear-wheel drive transmissions –to accommodate General Motors' product growth and meet increasing demand for those transmissions. With those investments and others, General Motors reports having invested more than \$1.0 billion in the plant since 2011.

### Dana Incorporated

Dana Incorporated, a designer and manufacturer of power-conveyance and energy-management solutions for vehicles and machinery with sales of \$7.1 billion in 2020, currently employs approximately 38,200 workers in 33 countries worldwide, including approximately 1,100 in the Toledo MSA. Dana has been a Fortune 500® company for 66 consecutive years. In 2017, Dana completed a \$70 million axle manufacturing facility in the Overland Industrial Park in the City and began assembling axles. Dana now employs approximately 300 workers at that facility.

### First Solar Manufacturing Facilities

In October 2019, First Solar, Inc., the largest manufacturer of photovoltaic modules, completed construction and began operation a new \$400 million, one million square-foot manufacturing facility for production of its advanced technology Series 6 thin-film photovoltaic modules. First Solar has a workforce of approximately 500 associates, with an estimated annual payroll of \$30 million, at the new facility which is located in nearby Lake Township. The new facility is a few miles from First Solar's flagship factory in the City of Perrysburg, which is adjacent to the City. In 2017, First Solar invested an additional \$175 million to retool that factory, which is the largest solar manufacturing facility in the United States.

## Healthcare

Residents of Toledo are served by ProMedica Health System and Mercy Health and University of Toledo Medical Center (UTMC) as well as several community health centers. Mercy Health has three hospitals in Toledo, including a state-of-the-art pediatric hospital. Promedica has three hospitals across the Toledo, including Toledo Hospital, Toledo Children's Hospital, and Wildwood

Orthopedic and Spine Hospital. Healthcare has emerged as one of the strongest industries in Toledo. The healthcare industry has grown with the expansion of ProMedica Health System and Mercy Health, the two largest providers in northwest Ohio. Both of these systems have aggressively expanded and improved their facilities and property holdings within the City in the past decade.

### **Mercy Health**

Mercy Health is the second largest employer in the Toledo area. Mercy Health is a part of the Bon Secours Mercy Health System, the fifth largest Catholic health ministry and one of the 20 largest health care systems in the United States.

In October 2017, Mercy Health completed construction of a \$34 million project to expand facilities on the Mercy St. Vincent Medical Center and Mercy Children's Hospital campus in the Downtown area of the City. The new 29,000-square-foot, two-story building houses St. Vincent's and Mercy Children's emergency services, including a level 1 trauma center and an expanded surgical area with more space for pre-operative and post-operative care.

### **ProMedica Health System**

ProMedica Health System is the largest employer in the Toledo area and has been an active participant in development activities in the City. ProMedica is a nonprofit health care system with hospitals, urgent care, labs and senior care facilities in Ohio and Michigan.

In 2017 ProMedica completed a more than \$50 million renovation of the Steam Plant and Promenade Park for ProMedica Health System's Headquarters in the Downtown area of the City.

In July 2019, ProMedica completed and opened Generations Tower at Toledo Hospital, a \$400 million facility with 309 private patient rooms (some of which are replacing double rooms in other parts of its Toledo and Children's hospitals) on nine floors and an additional four floors that that may be developed as demand requires, on a campus that also includes its similarly-sized Renaissance Tower that opened in 2008.

Currently, ProMedica is working on several other community projects. Continental Development, working with ProMedica, is planning a \$50 million development near the campus of Toledo Hospital. The project is expected to include upscale apartments, senior living, memory care and skilled nursing facilities, medical office buildings and facilities and an extended stay hotel. The City has provided certain infrastructure improvements, including an interchange on Interstate 475 in the area of the Hospital campus, which will support the project and additional development by ProMedica. The City has also established a community reinvestment area to provide a tax incentive for the project.

In February 2021, Bitwise, a Fresno, Calif.-based software developer, high-tech academy and workspace host company, announced its plan to purchase, renovate and locate in the Jefferson Center, Toledo's historic former post office built in 1911 and listed on the National Register of Historic Places in 1972 as the Old Central Post Office. Bitwise expects to create 378 jobs and, in partnership with ProMedica Health Systems, to invest \$35 million in the project.

### **University of Toledo Medical Center**

In addition to ProMedica Health Systems and Mercy Health Partners, Toledo is home to the University of Toledo Medical Center (UTMC). The UT Medical Center at the Health Science campus is educating the next generation of physicians, nurses and other health care professionals.

## Education

### Toledo City Schools

The Toledo City School District is the principal school system in the City and the fourth largest school system in the State. It serves approximately 22,109 pupils in 54 elementary, junior high and senior high schools and specialized learning centers. The Board of Education of the School District administers an annual operating budget of approximately \$413,290 million. The Board currently receives approximately 29.31% of its funding from local sources, including taxes, tuition, fees and interest income, approximately 69.85% of its funding from State sources and approximately 0.84% of its funding from federal sources.

### University of Toledo

The University of Toledo is a State university located in the City that traces its origins to 1872. The Ohio Department of Higher Education reported that for the Fall Term of 2020 the University had a total enrollment of more than 18,434 and had full-time equivalent (FTE) enrollment of 17,742, consisting of 14,267 FTE undergraduate students and 3,475 FTE graduate and professional students, making it the seventh largest of 14 public universities in the State. The University most recently reported that, together with its Medical Center, it has more than 5,400 employees, including more than 1,500 instructional faculty and more than 3,900 other staff members. In its fiscal year ended June 30, 2020, the University and its Medical Center reported operating revenues of \$712.1 million, including net patient service and other patient services revenue of \$329.0 million, net tuition and fees of \$193.73 million, grants, gifts and contract revenues of \$49.8 million and \$139.6 million of auxiliary and other revenues. The University's 13 colleges attract students from a broad region with a selection of approximately 5,000 course offerings in more than 300 undergraduate, graduate and professional programs. A study released by the University in May 2017 estimated that the University contributes \$1.35 billion annually to the region's economy from payroll, University purchases and spending by students and visitors and the ripple effect of those expenditures.

### Mercy College

Mercy College of Ohio, a private institution of higher learning with a focus on healthcare education, has its main campus in the City where approximately 1,561 students were enrolled in Fall 2020.

## Transportation

The City of Toledo is served by a broad-based transportation system, including well-developed ground, air and water transportation facilities.

### Ohio Turnpike

The Ohio Turnpike (Interstate Highway 80/90) and Interstate Highways 75, 280 and 475, complemented by six State routes and five U.S. highways, provide the City with direct east-west interstate highway access to such cities as Cleveland, Chicago, Boston, New York, Pittsburgh, Philadelphia and Washington D.C. and direct north-south access to such cities as Detroit, Cincinnati and Atlanta.

### TARTA

The Toledo Area Regional Transit Authority (TARTA), a separate political subdivision, provides local bus service in the City and surrounding areas. TARTA is funded in part by property taxes levied on the entire service area, now comprised of the City and five surrounding municipalities and one township, which in recent years has provided approximately \$12.8 million for operation

and improvement of the system. In November 2021, the voters of Lucas County approved a ballot measure that will allow TARTA to switch to a sales tax in the spring of 2022 and to collect a half-percent sales tax throughout the county.

### Eugene F. Kranz Toledo Express Airport

Commercial airline traffic is provided through the City's Eugene F. Kranz Toledo Express Airport. Eugene F. Kranz Toledo Express Airport is a regional airport located approximately 15 miles southwest of the City, and Detroit Metropolitan Airport is located approximately 45 miles north of the City. The City is also served by two smaller, general aviation airports, including the City's Toledo Executive Airport (formerly known as Metcalf Field), which is located approximately five miles south of the City. The City's two airports, Eugene F. Kranz Toledo Express Airport and Toledo Executive Airport, are both leased to the Port Authority.

## Economic Development

Development activity is occurring across Toledo. Toledo has a strong future for Economic Development based on bringing jobs and investment to downtown, increased development in neighborhoods, continuing investment in necessary infrastructure to add to and maintain jobs, and leveraging City assets including infrastructure, location, transportation, labor force quality and availability.

### Major Development Projects:

#### Bitwise – The Jefferson Center

- 378 new FTE jobs
- \$35 MM investment
- Redevelopment of a vacant, 120,000 square foot, historic post office into a new innovation center

#### Stellantis Vehicle Customization Facility - Textileather

- 300 new FTE jobs
- \$23 MM investment
- 250,000 square foot facility
- Sale of city-owned 43-acre industrial site to Stellantis for expansion

#### General Motors Toledo Transmission Plant

- \$75 MM investment to increase capacity for full-size truck transmissions

#### NorthPoint Development - North Towne Industrial Park

- At least 500 new FTE jobs are expected at the site.
- \$70 MM investment
- Sale of city-owned 60-acre industrial site to NorthPoint Development for development of an industrial park.
- NorthPoint intends to construct two spec buildings that total 865,000 square feet beginning in Spring 2022.

#### Service Spring Corp. - Triad Business Park

- 20 new FTE jobs
- \$12 MM investment
- Sale of city-owned 6.51-acre site to Service Spring Corp. for expansion

#### Libbey – North Toledo Plant

- 930 FTE retained
- \$30 MM investment

**Toledo Police Federal Credit Union – Clarion**

- \$1.2 MM investment
- Sale of city-owned 3.5 acres to the Toledo Police Federal Credit Union for expansion

**JAM Best One – P&J Industries Building**

- 50 new FTE jobs
- \$4 MM investment
- Redevelopment of a vacant, 124,000 square foot, industrial building into a new office and service center for JAM Best One

**Library Square**

- 10 market rate apartments
- 4 ground floor commercial spaces
- \$1.8 MM investment

**Peloton – Troy Township Joint Economic Development District**

- 2,200 new FTE jobs
- \$400 MM investment
- 1,000,000 square foot facility

**First Solar**

- 500 new FTE jobs
- \$680 MM investment
- 1,800,000 square foot facility

**James M. Ashley and Thomas W.L. Ashley U.S. Courthouse**

- \$86 MM investment
- 96,000 square foot courthouse annex addition

## City Government

The City operates under and is governed by its Charter, which was first adopted by the voters in 1914 and has been and may be amended by the voters from time to time. The City is also subject to certain general State laws applicable to all cities. Under the Ohio Constitution, the City may exercise all powers of local self-government, and police powers to the extent not in conflict with applicable, general laws.

Legislative authority in the City is vested in a 12-member Council. Six members of the Council are elected at-large and six from districts within the City, all for overlapping four-year terms. The Council is authorized to enact ordinances and resolutions relating to City services, tax levies, appropriating and borrowing money, licensing and regulating businesses and trades and other municipal activities. The Council also has authority to fix the compensation of City officers and employees. The Council annually elects one of its members to serve as the President of Council, its presiding officer.

The City's chief executive and administrative officer is the Mayor, who is elected by the voters to that office for a four-year term. The Mayor has authority to hire certain assistants and, subject to Council approval, to appoint the directors of all City departments, the commissioners of all City divisions, the members of all City boards and commissions and, with the additional approval of the applicable board or commission, the chief administrative officers of agencies under their jurisdiction. The Mayor is responsible for preparing a detailed annual budget estimate, keeping the Council advised of the financial condition and needs of the City and, generally, exercising all other executive and administrative powers and performing such duties as are conferred by the Charter or by State law on mayors or municipal chief executive officers.

The Mayor has authority to introduce ordinances, resolutions and other matters before the Council, to take part in the discussion of all matters coming before the Council, to vote on legislation before the Council if necessary to break a tie vote and to veto any legislation passed by the Council. Vetoes may be overridden by a three-fourths vote of all members of the Council.

## Public Safety

The City of Toledo provides police and fire (which includes emergency medical services).

### Police

The Toledo Police Department services the City of Toledo from two main District Stations and two substations. The Department consists of three major Divisions: Support and Administrative services, Operations, and Investigative Services. The Toledo Police Department is responsible for providing services ranging from criminal investigations to community engagement.

### Fire

The Toledo Fire & Rescue Department is comprised of several bureaus and one unit, which operate out of eighteen fire stations strategically located through the city of Toledo. The Toledo Fire & Rescue Department responds to all fire and medical incidents in the city. The medical response also includes both basic and advanced transport to local hospitals. All Toledo firefighters are State of Ohio certified as Firefighter II and trained as Emergency Medical Technician-Basic.

## Public Utilities

### Water System

The City owns and operates a waterworks system as a self-supporting enterprise that in 2020 produced an average of 64.7 million gallons of potable water per day, with a peak flow of 97.8 million gallons per day. Water is drawn from Lake Erie, treated at the City's Collins Park Water Treatment Plant, which has capacity to treat up to 130 million gallons of water per day, and then distributed through approximately 1,165 miles of water lines, over 50% of which were installed before 1930. The estimated replacement cost of the Water System is \$1.362 billion.

The Water System is operated by the Divisions of Water Treatment and Water Distribution within the City's Department of Public Utilities.

The Water System is a regional utility that provides water service for approximately 129,800 residential, commercial/institutional and industrial customers in the City and certain surrounding areas in Northwest Ohio and Southeast Michigan. The City estimates that approximately 500,000 people are served by the Water System.

### Sewer System

The City owns and operates a sanitary sewage collection and treatment system (the Sewer System) as a self-supporting enterprise that in 2020 collected and treated approximately 59.6 million gallons of wastewater per day generated by residential, commercial, institutional and industrial users. Wastewater is collected by 1,027 miles of local and interceptor sanitary sewers owned by the City. The local sewers serving 77% of the City's sewered area carry only sanitary sewage, while the remaining 23% of the City's sewered area is served by combined local sewers that carry sanitary sewage and, in wet weather, storm water. The local sewers flow into interceptor sewers that carry the wastewater to the City's Bay View Wastewater Treatment Plant (WWTP) for treatment. The WWTP is unusual in that it includes a traditional plant providing secondary treatment and a wet weather treatment facility (WWTF) providing the equivalent of primary treatment.

The Sewer System collects and treats wastewater flows from approximately 97,800 residential, commercial/institutional and industrial users in the City, and approximately 21,500 users outside the City. It is the sole provider of such service in the City and serves an estimated 270,000 persons.

# Budget Policies

2022 Proposed Budget

## State Law and Charter Requirements

Detailed provisions for budgeting, tax levies and appropriations are made in the Revised Code. These include a review by county officials at several steps, and a requirement that the subdivision levy a property tax in an amount sufficient, with any other moneys available for the purpose, to pay the debt service on securities payable from property taxes.

The law requires generally that a subdivision prepare, and then adopt after a public hearing, a tax budget approximately six months before the start of the next fiscal year. The tax budget then is presented for review by the county budget commission, comprised of the county auditor, treasurer and prosecuting attorney. However, a county budget commission may waive the requirement for a tax budget and require more limited information. In 2001, the Lucas County Budget Commission voted to waive the requirement for a tax budget for the subdivisions in the County for future Fiscal Years and has since required that alternate tax budget information be provided by the City and those other subdivisions.

Under the current requirements, City budgeting for each Fiscal Year formally begins in the prior July with the preparation and submission to the County Budget Commission of tax budget information. For debt service, the information is to include the net amounts of debt service payable during that Fiscal Year for which property tax levies must be made (after application of estimated receipts from other sources) and the portions of those levies to be inside and outside the ten-mill limitation. That tax budget information is then reviewed by the County Budget Commission.

As part of that review, the County Budget Commission is to determine and approve levies for debt service outside and inside the ten-mill limitation. The Revised Code provides that “if any debt charge is omitted from the budget, the commission shall include it therein.”

The County Budget Commission then certifies to the City its action together with the estimate by the County Auditor of the tax rates outside and inside the ten-mill limitation. Thereafter, the Council is to approve the tax levies and certify them to the proper County officials. The approved and certified tax rates are then to be reflected in the tax bills sent to property owners for collection in the following calendar year. Real property taxes are payable in two equal installments, the first usually in January and the second in July.

The Council adopts a temporary appropriation measure before January 1 of each Fiscal Year, and then, by March 31, a permanent appropriation measure for that Fiscal Year. Although called “permanent,” the annual appropriation measure may be, and often is, amended during the Fiscal Year. Annual appropriations may not exceed the County Budget Commission’s official estimates of resources, and the County Auditor must certify that the City’s appropriation measures do not appropriate moneys in excess of the amounts set forth in those estimates. No money of the City is to be expended unless first appropriated by the Council. The Director of Finance is not to allow the amount set aside for any appropriation to be overdrawn or the amount appropriated for any one item of expense to be drawn upon for any other purpose.

Section 45 of the Charter of the City of Toledo identifies the fiscal year for the City as beginning on the first day of January and requires that on or before the fifteenth day of November of each year, the Mayor must prepare a balanced budget estimate of the expenses of conducting the

affairs of the City for the following fiscal year. The estimate is compiled from detailed information obtained from the various city departments. Council is required to pass a balanced budget no later than March 31, 2022.

Prior to passage, the Administration works with City Council to hold budget hearings to review all departmental budget requests and discuss revenue and expenditure assumptions. Information about these budget hearings may be found on the City's website as they are scheduled. There are opportunities for public input at these meetings.

## Debt

Ohio Revised Code (ORC) Section 133.05 provides that the total net debt (as defined by the ORC) of a municipal corporation, whether or not approved by the electors, shall not exceed 10.5 percent of the total value of all property in the municipal corporation as listed and assessed for taxation. In addition, the unvoted net debt of municipal corporations cannot exceed 5.5 percent of the total taxation value of property. The statutory limitations on debt are measured by the ratio of net debt to tax valuation and expressed in terms of a percentage.

The City's voted and unvoted nonexempt general obligation debt capacities as of September 15, 2021 :

<b>Limitation</b>	<b>Nonexempt Debt Outstanding</b>	<b>Additional Debt Capacity Within Limitation</b>
10-1/2% = \$356,911,802	\$118,519,992	\$238,391,810
5-1/2% = \$186,953,801	\$118,519,992	\$68,433,809

## Investments

Deposits and investments of City funds are governed by the Charter and Chapter 192 of the Toledo Municipal Code, enacted in 1986 and last amended in 2013 (the Investment Policy Ordinance). Under the Investment Policy Ordinance, the Director of Finance has general responsibility for carrying out the banking and investment policies of the City, and the Commissioner of Treasury has the day-to-day responsibility for investing and depositing City funds as they become available. Under the Investment Policy Ordinance and current practices, investments are made in the following categories:

1. Direct obligations of the United States, the Federal Home Loan Banks, the Federal Home LoanMortgage Corporation, Fannie Mae, and the Federal Farm Credit Banks;
2. Certificates of deposit with banking institutions having an office in the State, and demand deposits with banking institutions having an office in the City, which in each case meet City requirements relating to size, credit rating and collateralization of City deposits;
3. Federally insured certificates of deposit initiated through a reciprocal network of banks or savings and loan associations that are members of the Federal Deposit Insurance Corporation;
4. Securities of other political subdivisions meeting certain rating requirements;
5. The State Treasurer's subdivision investment pool (STAR Ohio) created pursuant to Section 135.45 of the Revised Code;

6. Federally insured certificates of deposit with banks that are members of the Federal Deposit Insurance Corporation initiated through the State Treasurer's STAR Plus Program. The Investment Policy Ordinance also provides specific requirements for diversification of investments.

## Discretionary Funds

The City may expend, contingent on appropriation, funds for community programs and projects geared toward improving the quality of life for residents. Funding awards range from \$1,000 to \$25,000.

Organizations must meet the following criteria to be considered for funding:

- The physical location of the organization must be in the Toledo city limits.
- The organization must be a 501(c)(3) organization under the Internal Revenue Code.
- The organization must support programs and projects that improve the quality of life of city residents throughout the year.

Organizations that apply for funding are required to submit an application and supporting documentation to outline the scope of services that will be provided using the City funds. All organizations that have previously received funding are required to submit a final report of activities outlining the use of City funds. Failure to submit the final report will disqualify an organization from future funding consideration.

Payment of funds to approved organizations will not be made unless accompanied by a Letter of Understanding that is signed by the Mayor (or his designee) and acknowledged and countersigned by the organization.

## Use of Public Funds

Permitted uses of City funds for food, awards, recognitions, travel and expenditures to outside organizations are as follows:

- The City may expend funds to host events in appreciation of the City's workforce and provide tokens of appreciation to employees to recognize new hires, years of service and retirements.
- The City may expend funds to provide beverages to employees, volunteer workers, elected officials and business guests during regular working hours and events that require public participation.
- The City may expend funds to provide meals to employees, volunteer workers and elected officials for work conducted during normal meal times.
- The City may expend funds for ceremonial activities as described in Administrative Policy and Procedure #21-Ceremonial Activities.
- The City may expend funds for awards, prizes and other recognitions to employees or outside parties in association with fundraising efforts, events to raise awareness and other events.

- The City may host and expend funds for Wellness Luncheons to provide education to employees in an effort to reduce the City's health care costs.
- The City may expend funds to outside organizations where a written agreement between the City and such organization has been executed.
- Travel expenditures are authorized under the terms and conditions outlined in Administrative Policy and Procedure #4-Travel Allowance.

## Basis of Accounting

Governmental Funds use the modified accrual basis of accounting. Under the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities for the current fiscal year. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year end: income tax, state-levied local shared taxes (including gasoline taxes, local government funds and permissive taxes), fines and forfeitures, licenses and permits, interest, grants and rentals. Expenditures are recognized under the modified accrual basis of accounting when the related fund liability is incurred, if measurable.

The financial statements of the proprietary funds are reflected on the accrual basis of accounting, where the revenues are recorded when earned and expenses are recorded as incurred.

## Budget Basis vs. Generally Accepted Accounting Principles (GAAP)

The budget is adopted on a basis consistent with generally accepted accounting principles, except for certain items that are adjusted on the accounting system at fiscal year-end. This allows city departments to monitor their budgets throughout the year through reports generated by the city's accounting system. The differences between the budgetary basis and GAAP include:

- Principal payments on outstanding debt in the enterprise funds are expensed for budgetary purposes instead of as an adjustment to the long-term liability on the balance sheet.
- Capital outlay in the enterprise funds is expensed for budgetary purposes instead of recorded as an adjustment to capital assets on the balance sheet.
- Compensated absences in the enterprise funds are not expensed for budgetary purposes. GAAP requires compensated absences to be accrued when earned by employees.
- Pension and Other Post-Employment Benefits (OPEB) in the enterprise funds are expensed for budgetary purposes when paid. GAAP requires pension and OPEB to be accrued when earned by employees.
- Debt issuances in the enterprise funds are recorded as revenue.

## Budget Process

Section 45 of the Charter of the City of Toledo identifies the fiscal year for the City as beginning on the first day of January and requires that on <sup>31</sup> or before the fifteenth day of November of each

year, the Mayor must prepare a balanced budget estimate of the expenses of conducting the affairs of the City for the following fiscal year. The estimate is compiled from detailed information obtained from the various city departments. The total items of current expense in the budget and appropriation ordinance shall not exceed the amount available for such purpose as provided by law.

Upon receipt of the Mayor's budget estimate, the Council shall at once prepare an appropriation ordinance, using the Mayor's budget estimate as a basis.

Provisions shall be made for public hearings upon the appropriation ordinance before a committee of the Council, or before the entire Council sitting as a committee of the whole.

Following the public hearings and before final passage, the appropriation ordinance shall be published in the City Journal with a separate schedule setting forth the items asked for in the Mayor's budget estimate which were refused or changed by the Council, and the reasons for such change or refusal.

The Council shall not pass the appropriation ordinance until fifteen (15) days after its publication, nor before the first Monday in January. The annual appropriation ordinance and any amendment or supplement thereto shall be in the form prescribed by the Revised Code of Ohio, and the amounts appropriated shall be subject to the limitations therein set forth. Adoption of the annual appropriations measure shall be subject to Sections 43(A) and 43(B) of the Charter.

Council, per the Charter, is required to pass a balanced budget no later than March 31, 2022.

Unless the ordinance specifically provides otherwise in any instance, not more than one-half of any appropriation shall be expended before the first day of July in the current year.

Prior to passage, the Administration works with City Council to hold budget hearings to review all departmental budget requests and discuss revenue and expenditure assumptions.

The City's budget process emphasizes the role of departments and divisions in all stages of the process: the initial crafting of the budget, the presentations to City Council, and the ongoing monitoring of the budget throughout the year. The budget works from the assumptions that (1) the role of departments is to fully know and understand the programs that their department is responsible for, including the budgetary implications of those programs, and (2) the role of the Finance Department is to coordinate the budget process, provide technical assistance to departments as needed, and moderate the budgetary requests of departments given scarce resources. The process as a whole is an interactive one. The Finance Department maintains an open dialogue with departments and divisions. Departments and divisions also utilize the City's accounting system for reports that help to guide decision making on their own and within the parameters of an approved budget.

## **Appropriations**

### **Interim Appropriations**

Prior to passage of the annual operating budget, interim funding is appropriated for continued operations of the City. Interim appropriations are based on one quarter of the approved operating budget estimate submitted in November. These appropriations may be adjusted above one quarter of the operating budget estimate to account for certain contractual and debt obligations that may exceed the one quarter threshold.

### **Budget Amendments**

All budget amendments shall be approved by City Council. Budgets may be amended after adoption with approval of the City Council if changes result in a change in an increase in appropriation. All budget amendment requests must be made in writing to the Budget Office, the Director of Finance and the Office of the Mayor. If budget amendment request is approved by the Office of the Mayor, it will be presented to City Council for approval through the legislative process.

## **Grants and Expendable Trust Funds**

All new grant awards are appropriated and authorized for expenditure through the legislative process. Legislation is prepared and submitted as needed to authorize grant agreements, the acceptance and deposit of the grant funds, and the appropriation and expenditure funds according to the terms of the grant. Once appropriated, grant funds carryforward each fiscal year until the grant is completed and closed.

Expendable trust funds are established for funds donated in trust to the City and for certain special revenue sources. Expendable trust funds are appropriated when received and authorized for expenditure according to each expendable trust's enabling legislation. Expendable trust funds carryforward each fiscal year until the trust is disestablished.

## **Transfers**

Administrative transfers of under \$25,000 are authorized against existing appropriations in the operating budget within personnel service or between non-personnel account codes within an organization unit and fund.

Capital project and grant funds are legislatively controlled by individually approved projects or grant awards for each organization. Transfers within each project and grant appropriation are authorized at any dollar level, unless subject to specific restrictions in the enabling legislation. Transfers between projects and between grant appropriations are not authorized.

## **Carry Forwards**

At the end of each year all unexpended balances of appropriations shall revert to the respective funds from which the same were appropriated, and shall then be subject to future appropriation; appropriations may be made in furtherance of improvements or other objects or work of the City which will not be completed within the current year.

Appropriations made in furtherance of improvements or other objects or work, including capital projects, grants and expendable trust funds, of the City which will not be completed within the current year will be carried forward to the next fiscal year and closed out upon completion.

## **Reserves**

### **General Fund**

Fifty percent (50%) of any General Fund undesignated year-end fund balance is placed into the Budget Stabilization Reserve in order to strengthen the City's financial position and establish adequate financial reserves. Withdrawals from the Budget Stabilization Reserve shall only be for the purpose of continuing basic City services during times of economic recession or substantial unexpected revenue loss.

Accumulation of funds in the Budget Stabilization Reserve are limited by the Ohio Revised Code, which requires that total General Fund budget stabilization reserves cannot exceed five percent (5%) of total General Fund revenue.

## Revenues

The revenue budget includes all dollars expected to be received by or as a result of the operations of any agency of the City of Toledo. Revenue sources include:

**Income Taxes:** includes withholding, business and individual income tax receipts

**Property Taxes:** includes levies on property that the owner is required to pay to the city

**Charges for Services:** includes charges for city used services and equipment such as water and sewer, refuse removal, tow fees, fire emergency medical services and transport fees, repairs provided by the city, and internal service charges for municipal garage, facilities, data processing and risk management

**Licenses and Permits:** includes revenue from providing or assisting with permits, zoning and inspections, storage, parking, and licensing

**Fines and Forfeitures:** includes traffic, civil, and court

**Intergovernmental Services:** includes revenue received from the State of Ohio and Lucas County, JEDZ and JEDD income, estate taxes, paramutual taxes and payments in lieu of taxes, casino revenue, homestead and rollback revenue

**Special Assessment:** includes service and improvement assessments

**Investment Earnings:** includes interest earnings

**Other Revenue:** includes demolition revenue, sale of assets, gifts and donations, and rent income

**Issuance of Debt:** includes bond and note proceeds and capitalized debt

**Grants:** includes all state and federal grants received by the city

**Operating Transfers :** includes operating transfers in from other funds

**Capital Lease Proceeds:** includes amounts provided by leases

**Premium (discount) on Bond:** includes premiums on bonds payable

**Projected Use of Fund Balance**

**Projected Revenues in Excess of Proposed Budgeted Expenditures** will be added to Year-End Fund Balances

## Operating Budget

### Operating Budget

The City of Toledo is organized on a department/divisional basis and operations are accounted for through various funds and cost centers. Each divisional budget is within a particular fund of

the city, with revenue and expense items assigned to various cost center and commitment areas. Expenditures are presented within the following areas:

**Labor:** includes all base and part-time salaries, severance, compensated absences, salary savings and other personnel reimbursements, including projected reimbursements through the American Rescue Plan Act funds

**Overtime**

**Pension**

**Employment Taxes and Medical:** includes all medical, workers' compensation, unemployment compensation and Medicare

**Other Labor:** includes all contractual stipends

**Supplies & Services:** includes all supply and service costs for items such as office equipment and computer supplies, clothing and equipment, janitorial supplies, motor and utility fuel and lubricants, small apparatus and tools associated with contractual services for office equipment and supply rentals, refuse collection services, travel expenses, utility charges, repair and maintenance, professional services, real estate fees, environmental related charges, seasonal and intern services, and internal service charges for fleet, facilities, risk management insurance, and telecommunications and data processing

**Capital:** includes all building modification costs, machinery and equipment, vehicles and infrastructure hardware and software, and capital project costs

**Debt, Transfers and Other:** includes principal and interest for bonds, notes and capital leases and associated debt service charges, program contract costs and transfers out to other funds, trust funds and contributions to other agencies, as well as projected reimbursements for through the American Rescue Plan Act

## Department Organization

**City Council and Auditor:** includes City Council and the Auditor's Office

**Office of the Mayor**

**Marketing & Communications**

**Human Relations Commission**

**Save our Community**

**Toledo-Lucas County Plan Commission**

**Office of Diversity and Inclusion**

**Municipal Court:** includes Municipal Court Judges and Clerk of Municipal Court

**Department of Finance:** includes Financial Analysis, Finance Administration, Treasury and Taxation, Accounts, Finance ERP, Debt Management, Purchasing and Supplies

## Department of Law

**Department of Information Technology:** includes Information & Communications Technology and Engage Toledo

**Department of Housing and Community Development:** includes Administration Services and Fiscal Monitoring, Housing, and Third Party Partners

**Department of Building and Code Compliance:** includes Building Inspection and Code Compliance

## Department of Human Resources

## Department of Economic Development

**Department of Public Service:** includes Solid Waste, Facilities Operations, Fleet Operations, and Urban Beautification

**Department of Transportation:** includes Engineering and Construction, Traffic Management, and Road and Bridge Maintenance

**Department of Public Utilities:** includes Utilities Administration, Water Treatment, Water Distribution, Water Reclamation, Sewer and Drainage Services and Environmental Services

## Safety Administration

## Police Department

## Fire & Rescue Department

**Non-Departmental:** includes Non-Departmental and General Fund Utilities

# Funds

The City uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The City's funds are classified as Governmental, Proprietary and Fiduciary.

## Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various Governmental Funds according to the purposes for which they may or must be used. Current Liabilities are assigned to the fund from which they will be paid. Governmental funds are categorized as:

### General Funds

Accounts for all financial resources of the City except for those required to be accounted for in another fund.

### Special Revenue Funds

Accounts for specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

### **Capital Project Funds**

Accounts for resources that are restricted, committed or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

### **Debt Service Funds**

Accounts for resources that are restricted, committed or assigned to expenditure for principal and interest payments.

## **Proprietary Funds**

Proprietary funds reporting focuses on changes in net position, financial position and cash flows. Proprietary funds are categorized as:

### **Enterprise Funds**

Account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

### **Internal Service Funds**

Account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, generally on a cost reimbursement basis. The City's internal service funds account for municipal garage operations, capital replacement, printshop services, information technology services, risk management, facility operations, workers' compensation and healthcare.

## **Fiduciary Funds**

Fiduciary funds reporting focuses on reporting assets the City holds in trust for individuals, private organization other governments or other funds.

# City of Toledo - Funds

City of Toledo - Funds				Proprietary		Fiduciary	
Governmental				Proprietary		Fiduciary	
General Fund	Special Revenue		Capital Projects	Debt Service	Enterprise	Internal Service	General Agency
	Federal Block Grants	Parkland Replacement	Capital Improvement	GO Debt Service	Water	Workers' Compensation	Municipal Court
	Street Construction Maintenance and Repair	Cemeteries Property Acquisition Site Development	Franklin Park/Westfield Municipal Public Improvement TIF	Jeep Municipal Public Improvement TIF	Utility Administration	Information Technology	
	Operation Grant	Marina Development	Special Assessment Improvement	Special Assessment Debt Service	Sewer	Storeroom & PrintShop	
	Cemetery Maintenance	Expendable Trusts	Road Improvements		Storm Sewer	Municipal Garage	
	Golf Improvements	Toledo City Parks	Overland 1 TIF		Marina Operating	Capital Replacement	
	Special Assessment	Toledo Home Program	Overland 2 TIF		Municipal Tow Lot	Facility Operations	
	CARES Act	Right-of-Way	Ironville Site TIF		Toledo Public Power	Risk Management	
	Downtown Toledo Parking		Downtown City TIF		Property Management	Healthcare	
	Local Fiscal Recovery		Marina District TIF		Small Business Assistance		
			Hawthorn Hills TIF				
			Stickney West TIF				

## 2022 Budget Development Calendar

<b>Q1</b> January 1, 2021 - March 31, 2021
Departments submit CIP Carryforwards Budget Calendar Developed and Reviewed
<b>Q2</b> April 1, 2021 - June 30, 2021
Budget Staff Begins OpenGov Budgeting Software Implementation
<b>Q3</b> July 1, 2021 - September 30, 2021
Kick-Off Training Session for OpenGov System End Users Launch of Non-Personnel Budget Development Launch of Personnel Budget Development Launch of Capital Budget Development All Departmental Budget Proposals Due Finance Department and Administration Review of All Proposals
<b>Q4</b> October 1, 2021 -December 31, 2021
Refine Preliminary Budget and Fiscal Plan Complete and Distribute 2022 Proposed Budget Review Preliminary 2022 Budget with City Council Submit Capital Budget for Plan Commission Review
<b>Q1</b> January 1, 2022 - March 31, 2022
Target Passage Date for 2022 Operating and Capital Budgets January 18, 2022 Statutory deadline for Operating Budget passage March 31, 2022

# Budget Summary

2022 Proposed Budget

## Summary of Revenues and Expenditures - All Funds

### Revenues and Expenditures - General Fund

General Fund Revenues and Other Sources

General Fund Expenditures and Other Uses

## Fiscal Plans and Projections

# Summary of Revenues and Expenditures – All Funds

2022 Proposed Budget

## All Funds Revenue and Other Sources Summary

Collapse All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▼ General Fund	259,519,202	267,041,287	275,797,383	292,466,139	279,095,678
▶ General	259,519,202	267,041,287	275,797,383	292,466,139	279,095,678
▼ Special Revenue	82,429,042	85,417,139	115,250,907	268,026,356	84,514,033
▶ Right of Way	228,900	225,400	225,000	225,000	225,000
▶ Golf Improvements	220,000	1,183,326	1,453,218	1,685,260	1,578,016
▶ Parkland Replacement	16,761	7,909	0	7,909	6,776
▶ Marina Development	26,250	26,250	26,250	26,250	26,250
▶ Downtown Toledo Parking	0	165,000	258,500	165,000	165,000
▶ Land Acquisition/Site Development	18,771	17,729	8,516	0	0
▶ Cemetery Maintenance	70,091	65,564	58,781	0	0
▶ Street Construction, Maintenance & Repair	13,177,540	15,678,843	19,236,064	20,156,130	19,918,681
▶ Community Development Block Grant	7,113,563	6,252,761	7,406,069	26,906,456	3,497,464
▶ Operation Grants	5,086,214	4,823,428	6,024,661	43,131,426	2,207,826
▶ CARES Act	0	0	25,082,117	0	0
▶ Local Fiscal Recovery	0	0	0	90,474,296	0
▶ Toledo Home Program	2,268,713	2,096,717	1,692,133	8,128,090	189,137
▶ Expendable Trust	6,502,454	5,767,917	4,273,239	20,675,948	0
▶ Special Assessment Services	47,699,784	49,106,294	49,506,359	56,444,591	56,699,883
▼ Debt Service	18,989,473	28,080,310	18,367,127	19,604,319	19,876,821
▶ General Obligation Debt Service	15,872,059	20,850,985	14,938,574	16,604,319	16,476,821
▶ Jeep TIF	3,096,398	7,227,468	3,427,984	3,000,000	3,400,000
▶ Special Assessment Debt Service	21,016	1,857	569	0	0
▼ Capital Projects	61,851,766	85,204,059	78,717,380	152,015,652	104,806,717
▶ Capital Improvements	58,034,477	81,136,380	73,767,968	125,019,493	80,210,611
▶ Road Improvements	0	0	0	18,944,214	21,473,106
▶ Special Assessment Improvement	1,581,253	1,841,850	2,710,444	4,819,127	1,823,000
▶ Franklin Park/Westfield TIF	2,236,036	2,225,829	2,238,968	3,232,818	1,300,000
▼ Enterprise	830,485,199	1,419,765,858	1,060,987,939	628,784,727	319,621,698
▶ Water	266,388,813	459,779,521	514,413,162	362,936,151	141,011,533
▶ Sewer	488,199,403	841,039,786	453,623,317	220,024,155	142,206,363
▶ Utility Administrative Services	17,881,121	18,197,463	14,254,423	19,857,100	19,373,239
▶ Storm Water	53,296,555	96,306,631	68,854,755	21,104,678	12,091,878
▶ Municipal Tow Lot	2,333,522	2,651,845	2,420,905	2,837,772	3,228,000
▶ Toledo Public Power	821,745	638,722	507,796	851,500	859,295
▶ Property Management	1,564,040	1,278,266	6,913,624	1,150,371	851,390

▶ Small Business Assistance	0	-126,375	-43	23,000	0
▼ Internal Service	31,359,699	29,364,627	78,394,462	77,506,620	82,167,787
▶ Workers Compensation	5,871,120	5,542,590	28,525,673	6,966,136	6,120,741
▶ Healthcare	0	479,571	37,481,757	42,623,589	48,238,891
▶ Information & Communication Technology	4,591,256	5,691,622	4,563,263	7,349,816	7,451,601
▶ Storeroom & Printshop	672,759	286,921	189,779	427,827	194,266
▶ Municipal Garage	10,566,920	10,658,310	2,078,165	13,124,514	12,578,853
▶ Capital Replacement	1,466,523	1,224,199	1,058,013	364,875	0
▶ Facility Operations	7,432,136	3,926,150	2,907,265	3,470,700	3,694,738
▶ Risk Management	758,985	1,555,265	1,590,547	3,179,163	3,888,697
<b>Total</b>	<b>1,284,634,381</b>	<b>1,914,873,281</b>	<b>1,627,515,197</b>	<b>1,438,403,814</b>	<b>890,082,734</b>

# All Funds Expenditures and Other Uses Summary

Collapse All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▼ General Fund	241,664,161	261,206,391	237,974,693	292,466,139	279,095,678
▶ General	241,664,161	261,206,391	237,974,693	292,466,139	279,095,678
▼ Special Revenue	79,772,661	87,143,095	112,865,035	175,954,974	84,332,199
▶ Right of Way	225,000	225,000	225,000	225,000	225,000
▶ Golf Improvements	57,288	1,400,882	1,453,218	1,685,260	1,578,016
▶ Marina Development	15,622	15,867	7,203	19,220	16,192
▶ Cemetery Maintenance	5,914	21,564	0	0	0
▶ Street Construction, Maintenance & Repair	13,703,247	15,681,864	14,765,117	20,126,130	19,918,681
▶ Community Development Block Grant	6,598,310	6,282,286	7,542,312	24,472,461	3,497,464
▶ Operation Grants	4,297,067	5,921,087	8,599,112	43,131,426	2,207,826
▶ CARES Act	0	0	25,082,117	0	0
▶ Local Fiscal Recovery	0	0	0	1,047,450	0
▶ Toledo Home Program	2,404,049	1,388,954	2,242,288	8,128,089	189,137
▶ Expendable Trust	4,832,953	5,772,373	5,059,286	20,675,346	0
▶ Special Assessment Services	47,633,211	50,433,218	47,889,382	56,444,591	56,699,883
▼ Debt Service	19,288,583	25,479,998	15,579,133	17,247,569	17,116,821
▶ General Obligation Debt Service	15,779,643	20,601,926	14,938,574	16,604,319	16,476,821
▶ Jeep TIF	3,492,439	4,862,322	640,559	643,250	640,000
▶ Special Assessment Debt Service	16,500	15,750	0	0	0
▼ Capital Projects	68,801,831	83,352,434	72,942,148	150,436,045	103,798,717
▶ Capital Improvements	66,299,810	79,325,816	69,641,042	125,019,494	80,210,611
▶ Road Improvements	0	0	0	18,944,214	21,473,106
▶ Special Assessment Improvement	1,756,412	2,001,541	2,127,057	3,239,520	2,115,000
▶ Franklin Park/Westfield TIF	745,610	2,025,077	1,174,049	3,232,818	0
▼ Enterprise	852,011,221	1,424,438,498	978,697,401	625,824,125	316,241,167
▶ Water	315,050,046	476,047,953	449,925,271	362,936,151	137,631,092
▶ Sewer	469,682,011	828,816,256	438,072,301	220,024,155	142,206,363
▶ Utility Administrative Services	11,191,538	17,997,357	12,912,730	17,053,508	19,373,239
▶ Storm Water	51,599,089	96,597,611	66,983,726	21,104,678	12,091,878
▶ Municipal Tow Lot	2,421,175	2,671,127	2,564,796	2,837,772	3,228,000
▶ Toledo Public Power	785,991	700,872	460,868	717,490	859,295
▶ Property Management	1,276,855	1,603,708	7,777,709	1,150,371	851,300
▶ Small Business Assistance	4,515	3,613	0	0	0
▼ Internal Service	31,210,053	27,625,821	79,921,453	77,513,744	82,167,788
▶ Workers Compensation	5,868,336	6,022,203	22,301,493	6,966,136	6,120,741
▶ Healthcare	0	0	37,481,757	42,646,589	48,238,891
▶ Information & Communication Technology	4,436,784	4,418,768	4,118,723	7,349,816	7,451,601
▶ Storeroom & Printshop	365,954	249,944	177,133	427,827	194,266
▶ Municipal Garage	10,389,888	10,894,863	9,290,262	13,124,514	12,578,853
▶ Capital Replacement	1,939,358	1,267,528	1,183,325	349,000	0
▶ Facility Operations	6,286,872	3,149,482	2,787,558	3,470,700	3,694,738
▶ Risk Management	1,922,861	1,623,033	2,581,203	3,179,163	3,888,697
<b>Total</b>	<b>1,292,748,510</b>	<b>1,909,246,236</b>	<b>1,497,979,862</b>	<b>1,339,442,597</b>	<b>882,752,370</b>

# General Fund Revenues and Other Sources

2022 Proposed Budget

## Income Taxes

Revenue from income taxes accounts for the largest share of General Fund resources. The City's income tax rate is 2.5%, of which 1.5% is permanent and 1.0% is temporary and must be renewed by voters every four years. This income tax is a flat tax of 2.5% applied on all wages earned within the City and on all wages earned by residents of Toledo outside the City.

Of the temporary tax,  $\frac{3}{4}\%$  has been renewed by voters consistently since the initial authorization in 1982.

An additional  $\frac{1}{4}\%$  was recently approved by voters for road improvements. The tax revenues collected as a result of the new  $\frac{1}{4}\%$  tax will be deposited directly into the new Road Improvements Fund.

There are three categories of income tax receipts: withholding, business and individual.

Withholding taxes are all tax receipts withheld by employers and reported on W-2s. Business taxes are taxes paid on business net profits. Finally, individual taxes are taxes required to be remitted by individuals who do not have tax withheld on a W-2 but who work or live in the City of Toledo.

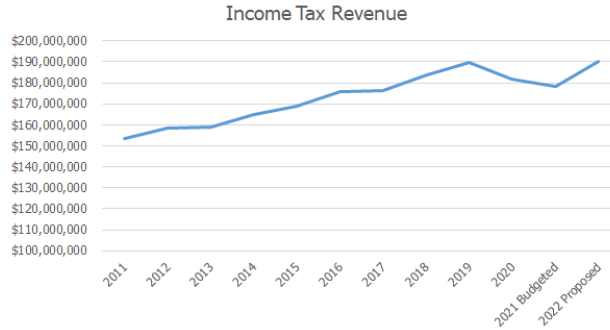
The 2022 proposed budget estimate projects total income tax collections totaling \$208,992,500. The 2021 amended budget estimates \$178,400,000 in income tax collections and total collections for 2021 are projected to exceed amended budget estimates by approximately \$7,530,000.

Of the total income tax revenue estimated for 2022, \$190,207,500 is estimated for the General Fund, while \$18,785,000 is estimated for the Road Improvement Fund.

Tax Rate		General	Police/Fire	Capital Improvements	Roads
1.00%	Permanent	1.00%			
0.50%	Permanent	0.25%		0.25%	
1.00%	Temporary	0.25%	0.25%	0.25%	0.25%
2.50%	Total	1.50%	0.25%	0.50%	0.25%

## General Fund Income Tax Collection – Historical and Budgeted

Collection Year	Income Tax Revenue	Income Tax Change
2011	\$ 153,580,760	N/A
2012	\$ 158,522,842	3.22%
2013	\$ 158,736,415	0.13%
2014	\$ 164,786,618	3.81%
2015	\$ 169,045,337	2.58%
2016	\$ 175,679,318	3.92%
2017	\$ 176,361,756	0.39%
2018	\$ 183,618,152	4.11%
2019	\$ 189,433,834	3.17%
2020	\$ 181,695,113	-4.09%
2021 Budgeted	\$ 178,400,000	-1.81%
2022 Proposed	\$ 190,207,500	6.62%



## Property Taxes

The General Fund also receives revenue from property taxes. The 2022 budget estimates \$12,775,000 in property tax receipts. Compared to the 2021 amended budget, property tax revenues are estimated to increase by \$17,500 or 0.1%.

## Licenses and Permits

The 2022 budget estimates license and permit revenue totaling \$3,625,100, which represents an increase of \$33,300 or 0.9% compared to the prior year amended budget.

## Intergovernmental Services

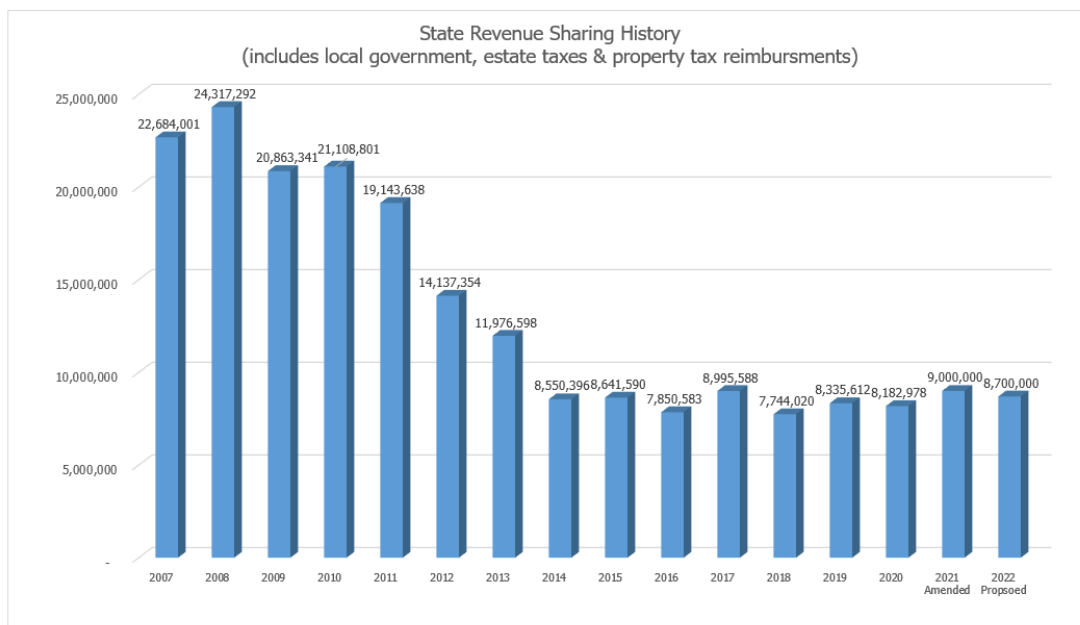
Intergovernmental services revenue includes local government funding received from the state, estate taxes, casino revenues, beer, liquor and cigarette taxes, joint economic development (JEDZ and CEDA) income and property tax payments associated with homestead and rollback. Declines in local government funds over the previous 10 years have resulted in the need for the City to rely on voter authorized transfers from the Capital Improvement Fund to support operating expenditures. Total estimated intergovernmental services revenue for 2022 is \$20,016,500 which is \$214,000 or 1.1% more than anticipated in the 2021 amended budget.

The 2022 estimate for state revenue sharing is \$8,700,000. This includes \$8,500,000 from the undivided local government distribution and \$200,000 from the direct municipal local government distribution.

Casino revenues represent the second largest portion of intergovernmental services revenue. The 2022 budget estimates \$6,800,000 in casino revenues. Compared to the amended 2021 budget, casino revenues are expected to increase by \$530,000.

Intergovernmental revenue also includes JEDZ and CEDA income and beer, liquor and cigarette taxes. The 2022 proposed budget projects total JEDZ and CEDA income of \$2,102,500. Beer, liquor and cigarette tax revenue is expected to total \$420,000 for 2022 .

Estimated homestead and rollback property taxes are expected to remain flat compared to 2021 amended budget with approximately \$1,825,000 projected for 2022.



## Charges for Services

Funds received from charges for services account for the second largest category of General Fund revenues. The 2022 budget estimates \$27,271,800 in this category. This includes revenue from cable fees, ambulance and emergency medical service billing, overhead cost allocations, landfill disposal fees, refuse collection fees and other miscellaneous fees. Compared to the 2021 amended budget, projected revenue from charges for services has increased by \$165,446 or 0.6%.

Revenue from refuse and recycling collections represents the largest portion of charges for services revenue at \$11,360,000. Monthly collection fees were last increased in 2016. The proposed 2022 budget does not include any increase in this fee.

Ambulance billing and emergency medical service revenue is projected at \$6,925,000 for 2022. These revenues account for the second largest portion of charges for services revenues.

Cable franchise fees for 2022 are projected to total \$2,180,000.

## **Fines and Forfeitures**

Fines and forfeitures revenue includes red light and hand-held speed camera revenue, court costs and fines. Total 2022 estimated revenue is \$2,506,000. No revenue is expected from red light and speed violations in 2022.

## **Investment Earnings**

Investment earnings reflects interest revenue recorded in the General Fund. The 2022 budget estimates \$1,076,300 in interest earnings.

Other revenue is budgeted at \$578,610 in 2021. This category includes revenues for the Police Department to offset a portion of the cost of school resource officer salaries, and miscellaneous revenues received by several departments.

## **Operating Transfers**

The 2022 proposed budget for operating transfers revenue totals \$19,974,550. This includes transfers from the Capital Improvement Fund and the Tow Lot Fund. The 2022 proposed budget estimates transferring \$ 18,000,000 from the Capital Improvement Fund and \$1,974,550 from the Tow Lot Fund.

## **Projected Use of Fund Balance**

The proposed 2021 General Fund budget is balanced through the use of \$1,055,318 of projected unassigned fund balance.

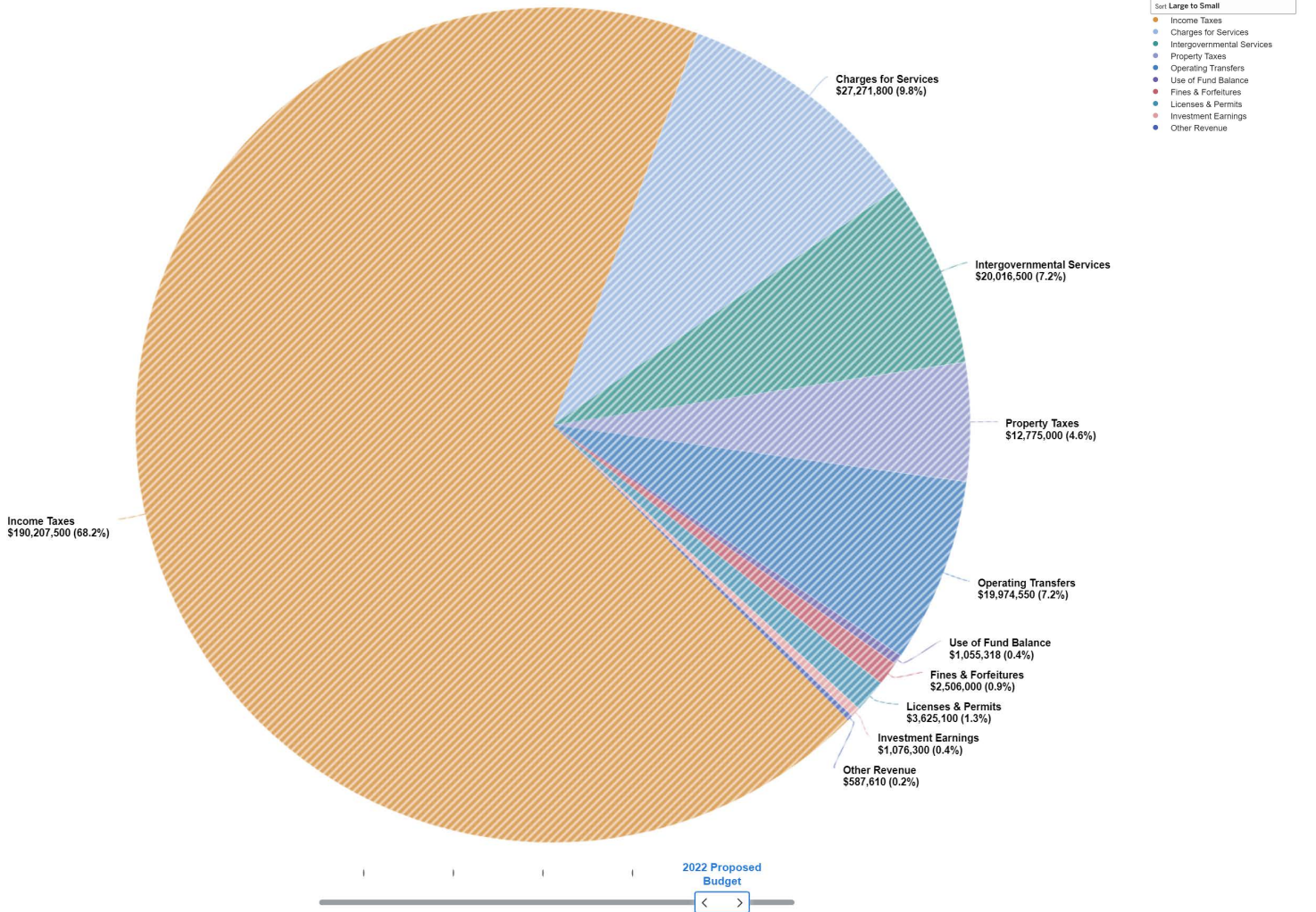
# General Fund Revenue and Other Sources

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Income Taxes	183,618,152	189,433,834	181,695,113	178,400,000	190,207,500
▶ Property Taxes	12,222,829	12,641,588	12,955,593	12,757,500	12,775,000
▶ Licenses & Permits	3,212,744	2,962,648	2,626,992	3,591,800	3,625,100
▶ Intergovernmental Services	17,808,236	18,590,485	17,186,387	19,802,500	20,016,500
▶ Charges for Services	28,475,763	28,845,067	27,676,572	27,106,354	27,271,800
▶ Investment Earnings	1,469,245	2,189,796	1,529,924	1,100,000	1,076,300
▶ Fines & Forfeitures	10,155,622	9,320,611	4,712,973	2,485,000	2,506,000
▶ Other Revenue	1,268,477	1,587,567	595,761	1,941,108	587,610
▶ Operating Transfers	1,288,134	1,469,693	26,818,067	2,707,619	19,974,550
▶ Use of Fund Balance	0	0	0	42,574,259	1,055,318
<b>Total</b>	<b>259,519,202</b>	<b>267,041,287</b>	<b>275,797,383</b>	<b>292,466,139</b>	<b>279,095,678</b>

Help ▾ Share ▾

## OBB - General Fund Revenue and Other Sources

Visualization



# General Fund Expenditures and Other Uses

2022 Proposed Budget

## Labor

The 2022 proposed budget for labor totals \$98,664,535. This includes base and part-time wages, estimated severance, compensated absences, salary savings and other labor reimbursements, including projected reimbursements through American Rescue Plan Act funds. The proposed budget estimates \$33,296,640 of Public Safety labor costs will be reimbursed through the American Rescue Plan Act funds that have been allocated to the city.

Base and part-time salaries and wages prior to reimbursements total \$131,962,934 in the proposed 2022 budget.

Severance expenditures in 2022 are estimated at \$2,612,180. Estimated severance expenditures are projected by each department based on the number of retirements anticipated during the year and the associated accrued sick time eligible to be paid out at retirement.

The proposed budget for compensated absences budget is \$100,000.

The total proposed budget for salary savings and other personnel reimbursements for 2022 is \$2,713,939. This includes salary, wage and fringe benefit savings of \$2,000,000 to achieve by delaying the filling of vacant civilian positions for City departments. This also includes reimbursements for Finance - ERP and Engage Toledo.

## Overtime

The proposed budget anticipated \$7,596,500 for overtime expenditures in 2022. Of this total, the Police Department and Fire and Rescue Department proposed overtime totals \$7,230,600. Overtime for all other departments totals \$365,900 in the proposed 2022 budget.

## Pension

The City participates in the Ohio Public Employees Retirement System (OPERS) and the Ohio Police & Fire Pension Fund (OP&F). Required employer contributions for these plans are 14% of eligible wages for employees other than police officers and firefighters and 19.5% of eligible wages for police officers and 24% of eligible wages for firefighters. The proposed budget for pension is \$27,472,418 for 2022. Pension expenditures are impacted by changes in base wage and overtime expenditures. With increased wages and additional full time equivalents budgeted for 2022, associated pension expenditures are also anticipated to increase.

## Employment Taxes and Medical

Employment tax and medical expenditures include workers' compensation, Medicare costs, unemployment compensation and medical insurance expenditure estimates. The 2022 budget estimates \$30,463,676 in total for these expenditures, which is an increase of \$5,339,477 compared to 2021 amended budget. This year-over-year increase is driven by estimated Workers' Compensation costs, which in prior years were reduced due to rebates from the state of Ohio.

## Other Personnel and Expenses

Total proposed budget for other personnel expenses is \$1,562,107 in 2022. Other personnel expenses includes contractual stipends for Police and Fire & Rescue, tool and auto allowances and other contractual obligations.

## Supplies

The proposed budget for supply expenditures for 2022 totals \$5,316,457, which is \$1,084,229 higher than the 2021 amended budget. This increase in the 2022 proposed budget is driven by the projected purchase of clothing, linen and equipment for the Fire & Rescue Department as the department will be onboarding and outfitting 80 new firefighters in 2022.

## Services

The proposed budget for service expenditures for 2022 totals \$67,129,679, which is \$4,074,891 higher than the 2021 amended budget. The year-over-year budget increase is driven by the city's participation in the newly formed 911-Regional Council of Governments, which operates a Public Safety Answering Point in Lucas County. The projected 2022 cost for this agreement is \$8,185,845. Previously these costs were part of the city's personnel budget.

## Debt, Transfers and Other

There are no General Fund debt expenditures for 2022.

The Debt, Transfers and Other category also includes \$956,466 in projected reimbursements through the American Rescue Plan Act (ARPA). The proposed budget includes funds for ARPA administration and the Save our Community Initiative that are anticipated to be reimbursed through ARPA.

Proposed budgeted operating transfers to other funds totals \$41,671,772 for 2022. The largest transfer out of the General Fund results from the portion of the income tax transferred to the Capital Improvement Fund. This transfer is budgeted at \$41,452,556 for 2022. Additionally, \$129,216 is budgeted for transfer to the Golf Improvement Fund to support municipal golf operations in 2022.

# Total Expenditures – General Fund

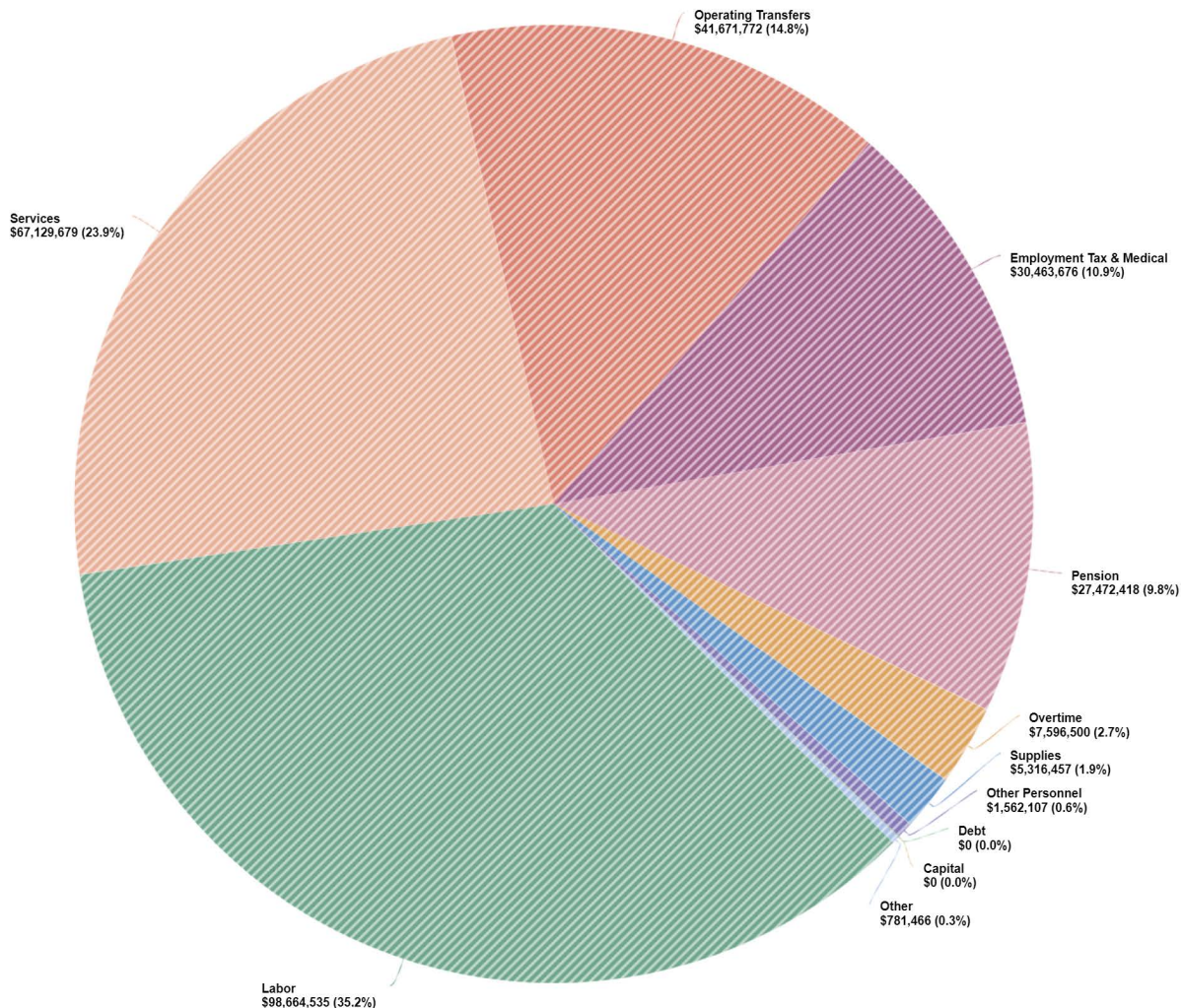
Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	108,011,800	116,167,815	98,897,014	120,880,223	98,664,535
▶ Overtime	7,091,466	7,265,666	6,654,991	9,081,543	7,596,500
▶ Pension	22,598,510	23,607,445	19,923,982	25,164,728	27,472,418
▶ Employment Tax & Medical	21,778,391	24,244,390	22,227,253	25,124,199	30,463,676
▶ Other Personnel	1,072,764	1,089,314	1,096,595	1,255,242	1,562,107
▶ Supplies	3,308,760	3,260,349	2,151,581	4,232,228	5,316,457
▶ Services	36,774,379	44,669,028	46,013,816	63,054,788	67,129,679
▶ Capital	0	0	0	10	0
▶ Debt	704,040	711,195	718,647	151,000	0
▶ Other	95,568	-1,960,546	243,550	145,000	-781,466
▶ Operating Transfers	40,228,482	42,151,736	40,047,264	43,377,179	41,671,772
<b>Total</b>	<b>241,664,161</b>	<b>261,206,391</b>	<b>237,974,693</b>	<b>292,466,139</b>	<b>279,095,678</b>

## OBB - Total Expenditures - General Fund

Visualization



- Set Large to Small
- Labor
- Services
- Operating Transfers
- Employment Tax & Medical
- Pension
- Overtime
- Supplies
- Other Personnel
- Debt
- Capital
- Other



## Total Expenditures – General Fund – By Department

Collapse All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▼ Public Safety	159,176,088	173,769,526	149,222,611	186,020,666	174,363,372
▶ Toledo Municipal Court	14,700,094	14,848,818	14,568,811	17,335,655	18,671,356
▶ Save Our Community	0	0	0	0	0
▶ Safety Administration	-1,849,269	2,220,557	2,313,701	4,573,914	10,866,795
▶ Police	75,715,109	81,256,016	68,887,059	85,281,094	77,783,930
▶ Fire & Rescue	70,610,154	75,444,136	63,453,039	78,830,003	67,041,292
▼ Non-Public Safety	82,488,073	87,436,865	88,752,082	106,445,473	104,732,306
▶ City Council & Auditor	1,087,312	1,692,491	1,654,321	2,002,015	2,083,193
▶ Office of the Mayor	1,101,343	1,221,936	1,347,281	1,664,564	1,100,691
▶ Toledo-Lucas County Plan Commissions	474,549	586,865	708,539	939,729	1,250,875
▶ Human Relations Commission	1,437	132,110	58,632	235,364	236,502
▶ Marketing & Communications	0	0	0	0	717,272
▶ Diversity & Inclusion	370,022	503,962	418,408	1,098,095	1,729,964
▶ Law	2,168,113	2,336,546	1,946,076	2,323,942	2,606,552
▶ Finance	5,811,281	6,223,149	6,081,190	6,876,688	7,330,406
▶ Housing & Community Development	-22,342	36,065	306,961	1,554,963	1,039,081
▶ Economic Development	1,256,423	1,776,871	2,022,660	2,670,166	2,759,368
▶ Transportation	286,549	614,041	426,575	1,749,363	496,945
▶ Building & Code Compliance	3,661,654	4,005,463	2,963,646	7,054,105	4,759,514
▶ Human Resources	1,110,321	1,068,934	1,020,065	2,321,046	2,765,707
▶ Information Technology	0	0	276,730	320,317	583,653
▶ Public Service	9,148,067	10,603,276	9,614,581	14,813,615	14,047,495
▶ Public Utilities	249,385	273,402	156,823	232,188	119,861
▶ Parks & Youth Services	0	0	0	400,250	2,494,117
▶ Non-Departmental	55,758,881	56,361,758	59,749,594	60,189,062	58,611,108
▶ Board of Community Relations & Youth Commission (Historical)	25,076	0	0	0	0
<b>Total</b>	<b>241,664,161</b>	<b>261,206,391</b>	<b>237,974,693</b>	<b>292,466,139</b>	<b>279,095,678</b>

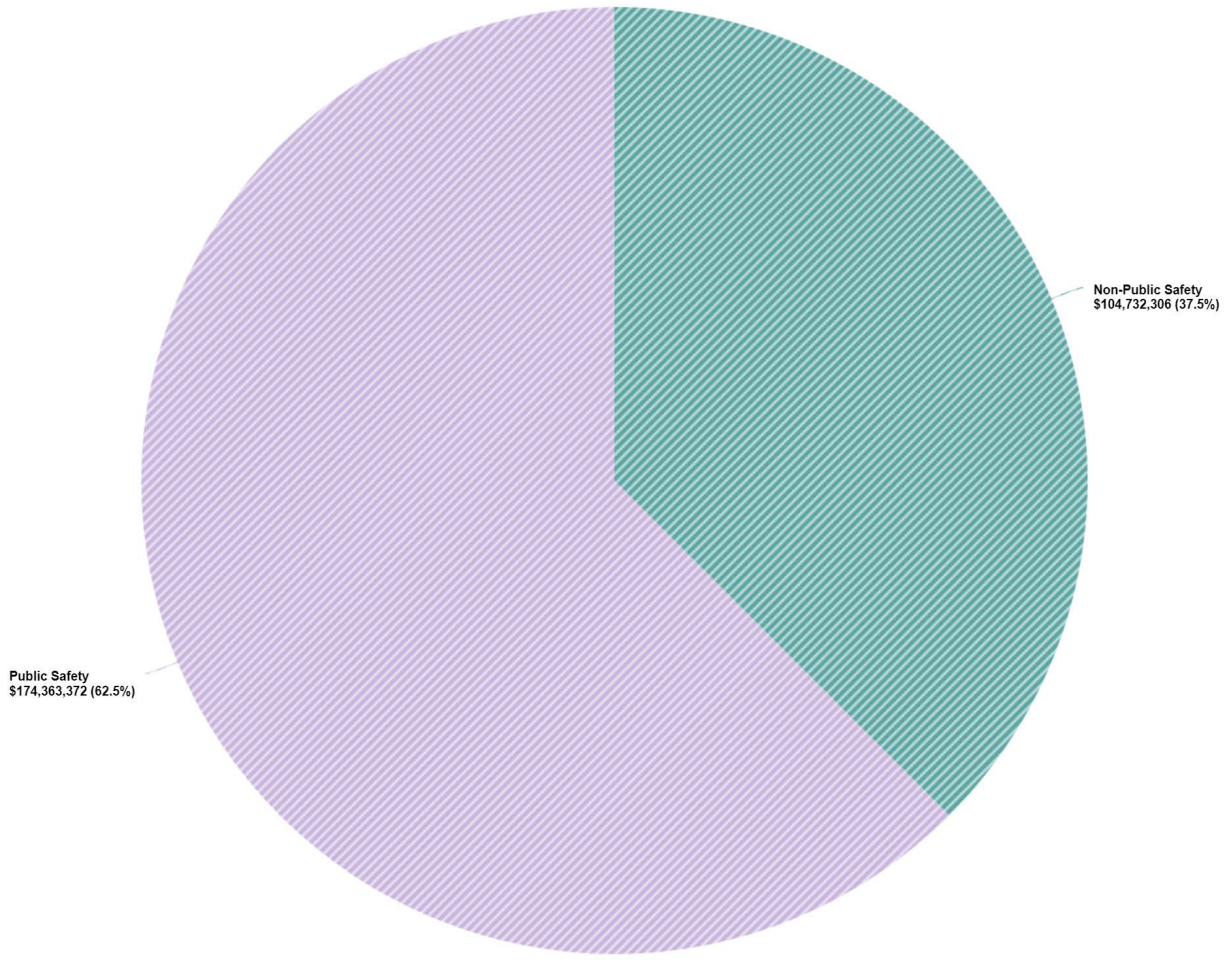
OBB - Total Expenditures - General Fund

Visualization



Sort: Large to Small

- Public Safety
- Non-Public Safety



# Fiscal Plans and Projections

2022 Proposed Budget

## General Fund Fiscal Plan and Projection

Revenues & Other Sources	2021 Projected	2022 Projected	2023 Projected	2024 Projected
Income Taxes	\$ 185,930,000	\$ 190,207,500	\$ 195,973,725	201,912,937
Other Revenues	67,678,154	67,858,310	70,265,059	72,373,011
Operating Transfers - Other	3,813,726	1,974,550	2,033,787	2,094,800
Operating Transfers - from CIP	-	18,000,000	18,000,000	18,000,000
<b>Total Revenues &amp; Other Sources</b>	<b>257,421,880</b>	<b>278,040,360</b>	<b>286,272,571</b>	<b>294,380,748</b>

Expenditures & Other Uses	2021 Projected	2022 Projected	2023 Projected	2024 Projected
Labor	191,705,312	165,759,236	199,976,353	178,025,975
Supplies & Services	64,218,295	71,664,670	71,664,670	71,664,670
Debt	151,000	-	-	-
Operating Transfers	43,944,471	41,671,772	42,920,828	44,240,653
<b>Total</b>	<b>300,019,078</b>	<b>279,095,678</b>	<b>314,561,851</b>	<b>293,931,297</b>

Starting Fund Balance*	79,059,000	36,461,802	35,406,485	7,117,205
Projected Changed in Fund Balance	(42,597,198)	(1,055,318)	(28,289,280)	449,451
<b>Projected Ending Fund Balance</b>	<b>\$36,461,802</b>	<b>\$35,406,485</b>	<b>\$ 7,117,205</b>	<b>\$ 7,566,655</b>

## SCMR Fund Fiscal Plan and Projection

Projected Sources	2021 Projected	2022 Projected	2023 Projected	2024 Projected
Other Revenues	374,000	287,000	294,175	301,529
Operating Transfer	225,000	225,000	225,000	225,000
<b>Total Revenues</b>	<b>14,899,000</b>	<b>17,984,000</b>	<b>18,427,975</b>	<b>18,883,049</b>

Projected Uses	2021 Projected	2022 Projected	2023 Projected	2024 Projected
Wages	6,398,296	6,932,204	7,208,409	7,495,662
Fringes	3,036,358	3,638,024	3,734,552	3,833,961
Supplies & Services	5,982,995	7,821,391	7,821,391	7,821,391
Capital	527,527	730,000	700,000	700,000
Operating Transfers	797,960	797,061	797,061	797,061
<b>Total Expenditures</b>	<b>16,743,136</b>	<b>19,918,681</b>	<b>20,261,413</b>	<b>20,648,075</b>

Projected Fund Balance	2021 Projected	2022 Projected	2023 Projected	2024 Projected
Projected Starting Fund Balance*	9,172,000	7,327,864	5,393,183	3,559,745
<b>Change in Fund Balance</b>	<b>(1,844,136)</b>	<b>(1,934,681)</b>	<b>(1,833,438)</b>	<b>(1,765,026)</b>
<b>Projected Ending Fund Balance</b>	<b>7,327,864</b>	<b>5,393,183</b>	<b>3,559,745</b>	<b>1,794,719</b>

\*Projected Starting Fund Balance Excludes Non-Spendable Portion of SCMR Balance

# Departmental Overviews

2022 Proposed Budget

## City Council and Auditor

City Council

Auditor

## Office of the Mayor

## Marketing & Communications

## Human Relations Commission

## Save Our Community

## Toledo-Lucas County Plan Commission

## Office of Diversity and Inclusion

## Municipal Court

## Department of Finance

Municipal Court Judges

Clerk of Municipal Court

Financial Analysis

Finance Administration

Treasury and Taxation

Accounts

Finance ERP

Debt Management

Purchasing and Supplies

## Department of Law

## Department of Information Technology

## Department of Housing and Community Development

Administrative Services and Fiscal Monitoring

Housing

Department of Building and Code Compliance

Building Inspection

Code Compliance

Department of Human Resources

Department of Economic Development

Department of Public Service

Solid Waste

Facilities & Fleet Operations

Urban Beautification

Department of Transportation

Engineering and Construction

Traffic Management

Road and Bridge Maintenance

Department of Public Utilities

Utilities Administration

Water Treatment

Water Distribution

Water Reclamation

Sewer and Drainage Services

Environmental Services

Department of Parks and Youth Services

Parks, Recreation & Community Enrichment

Youth Services

Educational Engagement & Workforce Development

Safety Administration

Police Department

Fire & Rescue Department

Non-Departmental

# Toledo City Council

## 2022 Proposed Budget

Toledo City Council is the legislative branch of City Government and operates in accordance with the provisions of the Charter of the City of Toledo, first adopted by the voters in 1914 and amended by the voters from time to time. City Council has nine standing committees that meet at the call of the Chair of the Committee. The standing committees are: Budget Oversight; Education, Recreation & Employment; Finance & Debt Oversight; Neighborhoods, Community Development & Health; Public Safety & Criminal Justice Reform; Regional Growth, Development & Small Business Enterprise; Streets, Public Services & Utilities; Water Quality & Sustainability; and Zoning & Planning.

Legislative authority in the City is vested in a twelve-member Council. Six members of the Council are elected at-large and six from districts; all for four-year terms. The Council is authorized to enact ordinances and resolutions relating to City services, tax levies, appropriating and borrowing money, licensing and regulating businesses and trades and other municipal activities. The Council also has authority to fix the compensation of City officers and employees. The Council elects one of its members to serve as the President of Council, its presiding officer.

## Funding Sources

The General Fund supports the functions of Toledo City Council in the proposed 2022 budget.

## 2022 Highlights

The 2022 budget supports all members of the City Council office. In addition to the 12 serving Council members, there are ten staff employees who assist the members.

## FTE by Position

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10100	President Of Council	1	1	1	1	2022
10100	Manager-Legislative Operations	1	1	1	1	2022
10100	Councilman	11	15	15	13	2022
10100	Constituent Services Coordinator	0.5	0	0	0	2022
10100	Clerk Of Council	1	1	1	1	2022
10100	Assistant Clerk Of Council	1	1	1	1	2022
10100	Administrative Specialist 3	4.5	4.5	4.5	5.5	2022
10100	Administrative Assistant	2	2	2	1	2022

# 2022 Proposed Budget - Expenses by Fund

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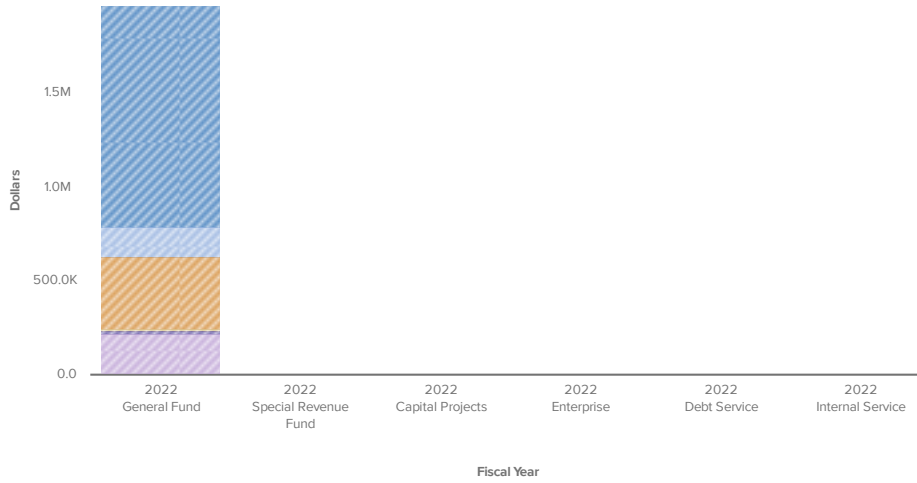
Expenses City Council



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	448,205	930,615	979,893	1,108,979	1,168,854
▶ Pension	121,355	129,876	136,908	153,613	163,640
▶ Employment Tax & Medical	254,987	286,350	276,925	354,682	385,549
▶ Other Personnel	3,300	3,850	3,575	3,575	3,575
▶ Supplies	19,633	22,797	14,676	19,600	19,600
▶ Services	134,353	207,638	132,050	242,616	221,241
<b>Total</b>	<b>981,833</b>	<b>1,581,125</b>	<b>1,544,027</b>	<b>1,883,065</b>	<b>1,962,459</b>

# City Auditor

## 2022 Proposed Budget

The City Auditor provides independent audit review, upholds accountability and improves the efficiency and effectiveness of city government. Through continued examination, the Auditor ensures reliability and the integrity of City of Toledo financial and operating information in order to provide quality control and accountability to deter and prevent fraud.

## Funding Source

The General Fund supports all functions of the Auditor.

## 2022 Highlights

The 2022 budget funds one FTE in the Auditor's office. Labor represents 97% of total budget.

## FTE by Position

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10300	City Auditor	1	1	1	1	2022

# 2022 Proposed Budget - Expenses by Fund

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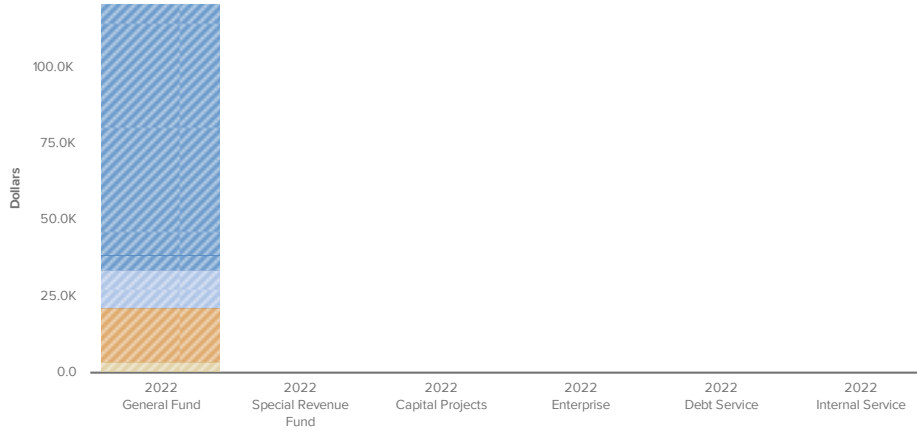
**Expenses** Auditor



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Services

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	80,304	82,640	83,426	89,867	86,988
▶ Pension	11,243	11,570	11,680	12,225	12,178
▶ Employment Tax & Medical	12,306	13,406	13,063	14,606	17,950
▶ Supplies	0	1,295	0	0	0
▶ Services	1,625	2,455	2,125	2,251	3,618
<b>Total</b>	<b>105,479</b>	<b>111,366</b>	<b>110,294</b>	<b>118,950</b>	<b>120,734</b>

# Office of the Mayor

## 2022 Proposed Budget

Toledo operates under a strong Mayor form of government. Accordingly, the Mayor, who is elected to that office for a four-year term, serves as chief executive of the city. The Mayor has authority to hire certain assistants and, subject to Council approval, appoint the directors of all city departments, the commissioners of all city divisions, the members of all city boards and commissions and, with the additional approval of the applicable board or commission, the chief administrative officers of agencies under their jurisdiction. The Mayor is responsible for preparing a detailed annual budget estimate, keeping the Council advised of the financial condition and needs of the city, and, generally, exercising all other executive and administrative powers and performing such duties as are conferred by the Charter or by State law on mayors or municipal chief executive officers.

The Mayor has authority to introduce ordinances, resolutions and other matters before the Council, to take part in the discussion of all matters coming before the Council, to vote on legislation before the Council if necessary to break a tie vote and to veto any legislation passed by the Council. Vetoes may be overridden by a three-fourths vote of all members of the Council.

The Mayor and his staff provide overall policy direction and oversee the provision of city services using the revenues provided and entrusted to the municipal government by the City's residents.

## Funding Source

The Mayor's Office is primarily funded by the General Fund, and partially by the Water and Sewer Operating Funds, Street Construction, Maintenance and Repair Fund, the Capital Improvement and Special Assessment Funds.

## 2022 Highlights

The 2022 budget supports 8.50 FTEs including the Mayor and administrative support staff. Labor expenditures account for 80.50% of total expenditures.

# FTE by Position

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10200	Public Information Coordinator	1	1	1	0	2022
10200	Mayor's Executive Assistant	1	1	1	0	2022
10200	Mayor's Assistant 2	1	3	5.36	1	2022
10200	Mayor's Assistant 1	2	0	0	2	2022
10200	Mayor	1	1	1	1	2022
10200	Manager-Administrative Services	0	0	0	1	2022
10200	Deputy Chief of Staff	1.75	1.75	1.75	2	2022
10200	Commissioner-Administrative Services	0	0.92	0.92	0	2022
10200	Chief of Staff	1	1	1	0	2022
10200	Administrative Specialist 3	0.5	0.5	0.5	0.5	2022
10200	Administrative Assistant to the Mayor	1	1	1	1	2022

## 2022 Proposed Budget - Expenses by Fund

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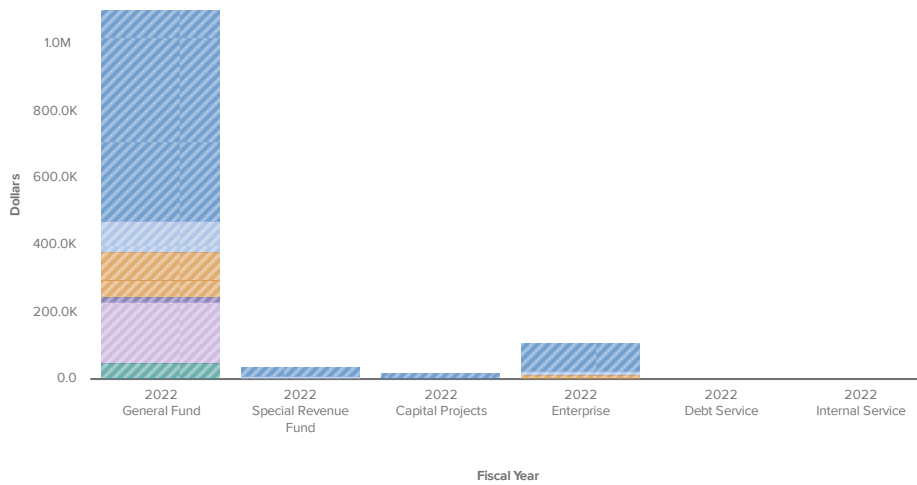
Broken down by

Expenses Office of The Mayor



Sort By Chart of Accounts

Visualization



- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services
- Other

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	738,563	802,061	754,971	1,058,283	628,898
▶ Pension	101,418	111,341	105,666	145,235	88,046
▶ Employment Tax & Medical	111,164	133,588	126,268	172,934	135,119
▶ Other Personnel	2,695	2,750	3,025	2,475	2,475
▶ Supplies	11,755	17,244	3,792	18,400	12,600
▶ Services	115,178	124,251	140,009	232,237	183,553
▶ Other	20,570	30,700	213,550	35,000	50,000
<b>Total</b>	<b>1,101,343</b>	<b>1,221,936</b>	<b>1,347,281</b>	<b>1,664,564</b>	<b>1,100,691</b>

## Special Assessment Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	10,481	11,364	11,472	11,613	14,000
▶ Pension	1,454	1,589	1,606	1,626	1,960
▶ Employment Tax & Medical	1,270	1,421	1,336	1,497	2,015
<b>Total</b>	<b>13,204</b>	<b>14,374</b>	<b>14,414</b>	<b>14,737</b>	<b>17,975</b>

## Street Construction, Maintenance & Repair Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	11,364	11,472	11,613	14,000
▶ Employment Tax & Medical	931	1,422	1,336	1,497	2,015
▶ Pension	0	1,603	1,606	1,626	1,960
<b>Total</b>	<b>931</b>	<b>14,389</b>	<b>14,414</b>	<b>14,737</b>	<b>17,975</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	31,442	34,090	34,414	35,064	42,001
▶ Pension	4,361	4,768	4,818	4,909	5,880
▶ Employment Tax & Medical	3,826	4,283	4,027	4,521	6,045
<b>Total</b>	<b>39,629</b>	<b>43,141</b>	<b>43,259</b>	<b>44,493</b>	<b>53,926</b>

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	48,965	52,685	53,187	55,160	42,001
▶ Employment Tax & Medical	8,528	9,608	9,135	7,483	6,045
▶ Pension	6,778	7,371	7,446	7,722	5,880
<b>Total</b>	<b>64,271</b>	<b>69,664</b>	<b>69,767</b>	<b>70,365</b>	<b>53,926</b>

## Capital Project Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	10,481	11,364	11,472	11,613	14,000
▶ Pension	1,454	1,589	1,606	1,626	1,960
▶ Employment Tax & Medical	1,270	1,421	1,336	1,497	2,015
<b>Total</b>	<b>13,204</b>	<b>14,374</b>	<b>14,414</b>	<b>14,737</b>	<b>17,975</b>

# Marketing & Communications

## 2022 Proposed Budget

The City of Toledo's Marketing and Communications Department is responsible for providing accurate and timely information regarding government services, activities and events, and other important information to residents, business and visitors. The department manages communications and marketing initiatives and has oversight of public and media relations, publications, e-newsletters, social media and marketing for all city departments.

### Funding Source

The Department of Marketing and Communications is funded primarily through General Fund dollars, with a portion of salaries coming from the special assessment fund, capital improvement fund, water fund and sewer fund.

### Highlights

The Marketing and Communications Department is funded 89.15% by the General Fund.

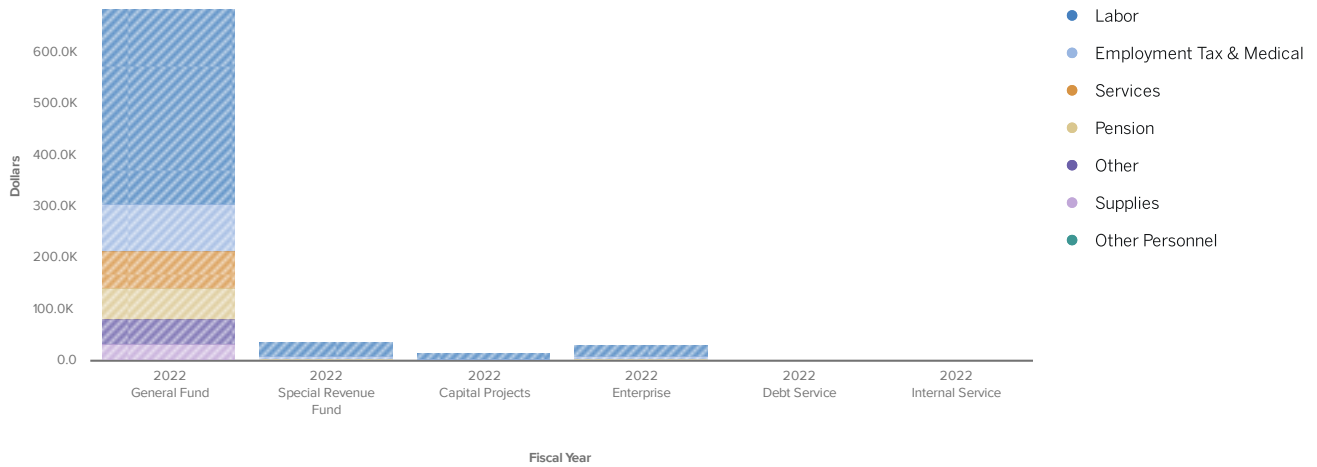
### FTE by Position

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10202	Public Information Coordinator	0	0	0	2	2022
10202	Deputy Director	0	0	0	1	2022
10202	Director-Administrative Services	0	0	0	1	2022
10202	Administrative Technician 2	0	0	0	2	2022

## 2022 Proposed Budget - Expenses by Fund



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	411,784
▶ Pension	0	0	0	0	57,650
▶ Employment Tax & Medical	0	0	0	0	90,239
▶ Other Personnel	0	0	0	0	1,100
▶ Supplies	0	0	0	0	32,500
▶ Services	0	0	0	0	74,000
▶ Other	0	0	0	0	50,000
<b>Total</b>	0	0	0	0	717,272

## Special Assessment Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	27,998
▶ Pension	0	0	0	0	3,920
▶ Employment Tax & Medical	0	0	0	0	6,898
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,816</b>

## Capital Improvements Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	11,199
▶ Pension	0	0	0	0	1,568
▶ Employment Tax & Medical	0	0	0	0	2,759
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,526</b>

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	11,899
▶ Pension	0	0	0	0	1,666
▶ Employment Tax & Medical	0	0	0	0	2,932
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,497</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	11,899
▶ Pension	0	0	0	0	1,666
▶ Employment Tax & Medical	0	0	0	0	2,932
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,497</b>

# Human Relations Commission

## 2022 Proposed Budget

The Human Relations Commission was created in 2018 to support a safe, energetic, and livable city. The commission will support residents working to overcome prejudice and build mutual respect. The commission consists of fourteen members. Thirteen members are citizens appointed by the mayor and subject to confirmation by council in accordance with the composition requirements set forth herein. The remaining member is a member of City Council who sits on the commission in an ex officio capacity. The council member of the commission is the chairman of the council committee with oversight of the commission as determined by the president and members of council. The council member of the commission is non-voting.

To the greatest extent practicable, the commission shall be comprised of members who represent the racial and ethnic diversity of the men and women of Toledo, and who have demonstrated in their words and actions a sensitivity to the need to end discrimination and ensure equal opportunity for all. In order to ensure representation of a broad range of community perspectives, the commission will include one labor representative, one religious affiliation representative, one education representative, one business or economic development representative, one youth representative, one member of the legal community, one neighborhood representative, one LGBT representative, and five at-large appointments. The at-large appointments include the four members and the board chairman who make up an executive committee.

## Funding Sources

All labor, service and supply costs for the Human Relations Commission are supported by the General Fund.

## 2022 Highlights

The 2022 budget for services and supplies totals \$87,843 of which 93.5% is dedicated to services.

## FTE by Position

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10600	Mayor's Assistant 1	0	1	1	1	2022
10600	Manager-Administrative Services	1	1	1	1	2022

# 2022 Proposed Budget - Expenditures by Fund

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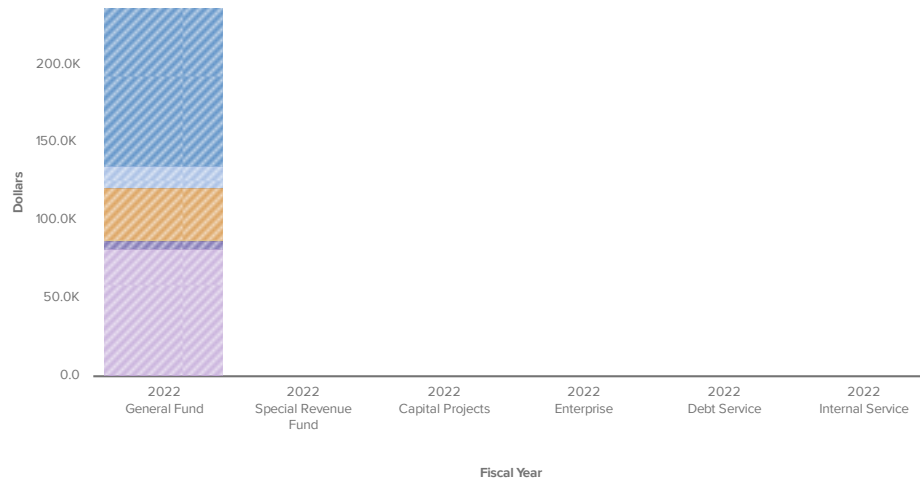
**Expenses** ▾ Human Relations Commission



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	67,846	21,303	104,208	101,076
▶ Pension	0	9,544	1,940	14,589	14,151
▶ Employment Tax & Medical	231	13,219	12,406	28,199	32,883
▶ Other Personnel	0	0	0	550	550
▶ Supplies	0	1,473	165	5,000	5,750
▶ Services	1,207	40,027	22,819	82,818	82,093
<b>Total</b>	<b>1,437</b>	<b>132,110</b>	<b>58,632</b>	<b>235,364</b>	<b>236,502</b>

# Save Our Community

2022 Proposed Budget

Save Our Community is a collaborative effort under Mayor Kapszukiewicz which aims to introduce new strategies and methods to reduce the spread of violence in the city through the use of violence interrupters and targeted community-based problem solving. The Save Our Community program is responsible for working with residents, community partners, and law enforcement to develop the city's strategy to reduce gun violence. The goal of the initiative is to help stop violence before it starts, and to begin helping the city and police establish better relationships.

## Funding Source

All labor, service and supply costs for Save our Community is supported by the General Fund and costs are expected to be reimbursed through American Rescue Plan Act funds, which have been proposed in the Toledo Recovery Plan presented earlier this year.

## 2022 Highlights

The 2022 proposed budget for services and supplies totals \$205,000 of which 65.9% is dedicated to services. The proposed budget also supports 6.0 full time equivalent positions, including 5.0 positions for Violence Interrupters.

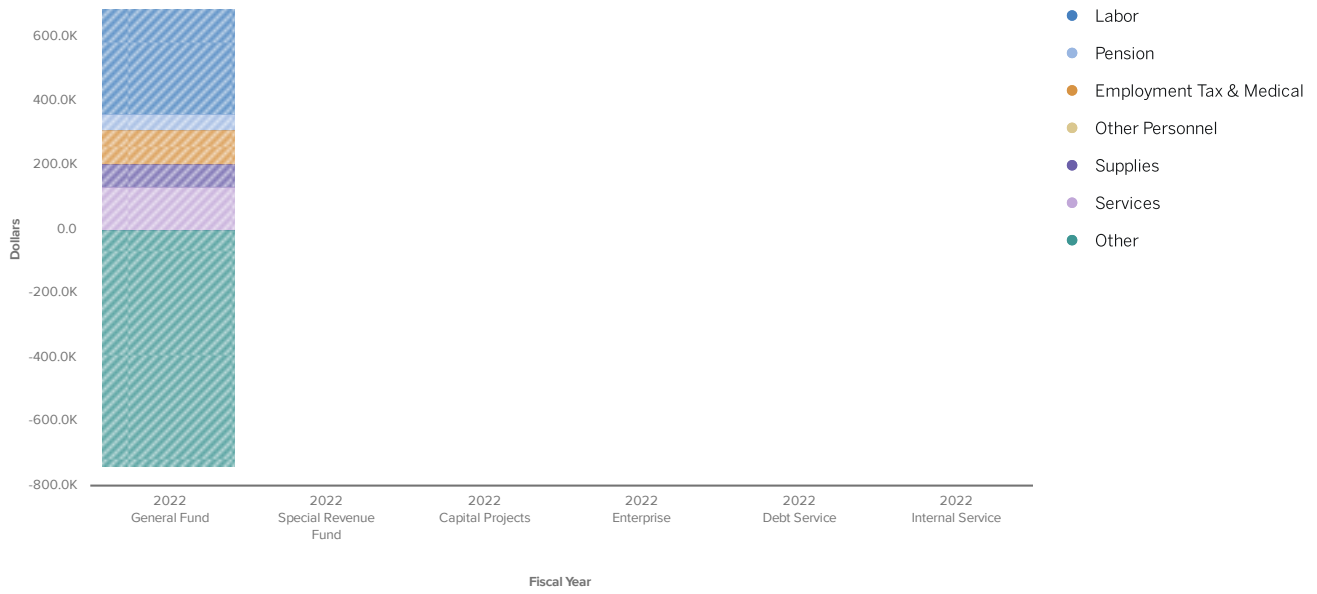
## Mayor's Initiative to Reduce Gun Violence FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10201	Mayor's Assistant 2	0	0	0	5	2022
10201	Commissioner-Administrative Services	0	0	0	1	2022

## 2022 Proposed Budget - Expenditures by Fund



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	376,560
▶ Pension	0	0	0	0	52,718
▶ Employment Tax & Medical	0	0	0	0	101,707
▶ Other Personnel	0	0	0	0	2,750
▶ Supplies	0	0	0	0	70,000
▶ Services	0	0	0	0	135,000
▶ Other	0	0	0	0	-738,736
<b>Total</b>	0	0	0	0	0

# Toledo-Lucas County Plan Commission

2022 Proposed Budget

The Toledo-Lucas County Plan Commission seeks to create a community with a high quality of life and access to economic opportunity for all residents. The Plan Commission provides guidance on land use decisions and coordinates planning functions among constituent jurisdictions – The City of Toledo, Lucas County, and the eleven Lucas County townships.

## Funding Sources

The Plan Commission is funded through the General Fund, Federal Block Grant Funds, grants funding from Lucas County, and the Capital Improvement Fund.

## 2022 Highlights

The Plan Commission is responsible for updating the comprehensive plan for the City of Toledo. This establishes the overall character, extent and location of various land uses.

The City of Toledo General Fund provides 73.46% of funding for the Plan Commission, while the remaining funding is provided by Lucas County, federal block grants and capital improvement funds.

Labor expenditures for the Plan Commission constitute 82.93% of total budget. In 2022, the proposed budget funds additional planning positions to support sign code compliance efforts and upcoming new planning projects, including the Comprehensive Plan.

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10400	Sign & Zoning Compliance Officer	0	0.67	0.67	0	2022
10400	Sign & Zoning Compliance Inspector	0	0	0	2	2022
10400	Senior Planner	0	0	0	3	2022
10400	Principal Planner	2	2	2	0	2022
10400	Planner	3	4	4	2	2022
10400	Director-Toledo Lucas County Plan Co...	1	1	1	1	2022
10400	Clerk Specialist 2	0	1	1	1	2022
10400	Clerk Specialist 1	1	0	0	0	2022
10400	Associate Planner	2	2	2	3	2022
10400	Administrator-Administrative Services 2	1	1	1	1	2022
10400	Administrative Assistant	1	1	1	1	2022

## 2022 Proposed Budget - Expenditures by Fund

Help Share

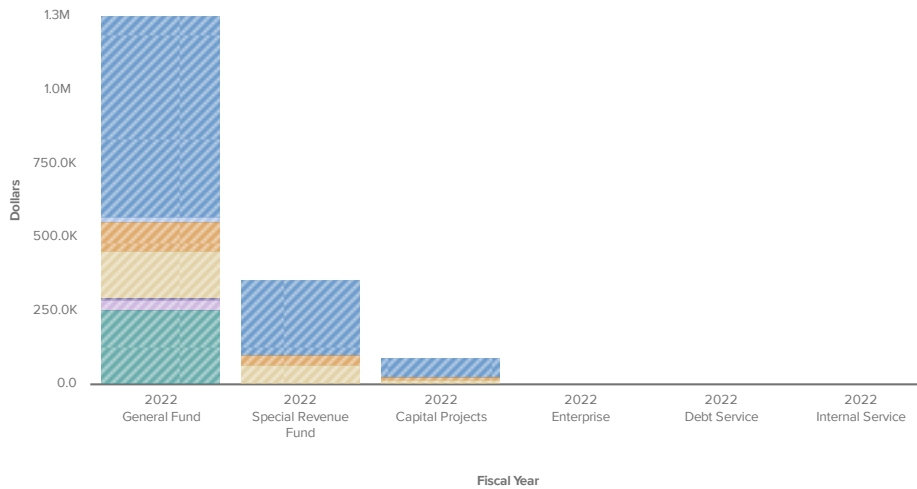
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Expenses Plan Commission

Visualization



Sort By Chart of Accounts

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	313,150	367,689	429,398	593,388	681,819
▶ Overtime	15,109	18,323	15,588	10,000	15,000
▶ Pension	44,899	53,112	61,672	84,049	97,555
▶ Employment Tax & Medical	56,782	76,074	80,902	114,408	161,226
▶ Other Personnel	2,480	3,570	3,242	3,025	4,675
▶ Supplies	10,158	12,467	8,392	20,206	35,395
▶ Services	31,971	55,630	109,345	114,653	255,206
<b>Total</b>	<b>474,549</b>	<b>586,865</b>	<b>708,539</b>	<b>939,729</b>	<b>1,250,875</b>

## Federal Grants Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	63,443	63,917	67,440	76,889	75,384
▶ Overtime	-305	261	458	-261	0
▶ Pension	8,968	9,459	9,533	9,902	10,554
▶ Employment Tax & Medical	15,502	18,561	15,257	27,563	17,476
▶ Other Personnel	550	577	566	1,051	550
<b>Total</b>	<b>88,158</b>	<b>92,775</b>	<b>93,255</b>	<b>115,143</b>	<b>103,964</b>

## Operation Grants

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	56,779	50,542	40,283	60,863	66,600
▶ Overtime	1,605	409	0	0	0
▶ Pension	7,956	6,985	5,640	8,521	9,324
▶ Employment Tax & Medical	11,939	13,363	12,618	14,230	17,112
▶ Other Personnel	550	550	550	550	550
<b>Total</b>	<b>78,829</b>	<b>71,849</b>	<b>59,090</b>	<b>84,164</b>	<b>93,586</b>

# Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	165,813	203,985	150,260	191,392	181,245
▶ Overtime	4,189	5,415	3,337	-3,337	0
▶ Pension	22,874	23,021	21,260	26,340	25,374
▶ Employment Tax & Medical	44,445	52,445	34,046	41,642	46,969
▶ Other Personnel	825	1,055	1,026	-1,026	825
▶ Supplies	9,277	0	0	0	0
▶ Services	3,917	0	25,000	0	0
<b>Total</b>	<b>251,340</b>	<b>285,921</b>	<b>234,929</b>	<b>255,011</b>	<b>254,413</b>

# Office of Diversity & Inclusion

2022 Proposed Budget

The Office of Diversity & Inclusion was created to administer programs, activities and services to ensure compliance with the Civil Rights Act and the Americans with Disabilities Act and to enforce the City's prevailing wage regulations. The Office of Diversity & Inclusion exists to enforce all administrative policies under its jurisdiction and to assist the City of Toledo in achieving a dynamic, diverse workforce, enforce fair labor standards, and create a climate of inclusiveness that encourages small, minority, and female owned businesses to bid and receive City contracts.

## Funding Sources

The Office of Diversity & Inclusion is supported 79.40% General Fund. Additional funding in the 2022 proposed budget is provided by the Water, Sewer and Storm Water utility funds, the Street Construction, Maintenance & Repair Fund and the Special Assessment Services Fund.

## 2022 Highlights

The 2022 budget supports 9.00 FTEs. Personnel costs account for 43.24% of the department's budget.

The 2022 budget for services and supplies totals \$1,236,729 and will support initiatives surrounding the City's diversity and inclusion programs.

## Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10700	Manager-Administrative Services	1	2	2	3	2022
10700	Director-Administrative Services	1	1	1	1	2022
10700	Administrative Specialist 3	1.17	0	0	0	2022
10700	Administrative Specialist 1	0	1	1	0	2022
10700	Administrative Assistant	1	1	1	1	2022
10700	Administrative Analyst 2	0	4	4	4	2022
10700	Administrative Analyst 1	1	0	0	0	2022

# 2022 Proposed Budget - Expenditures by Fund

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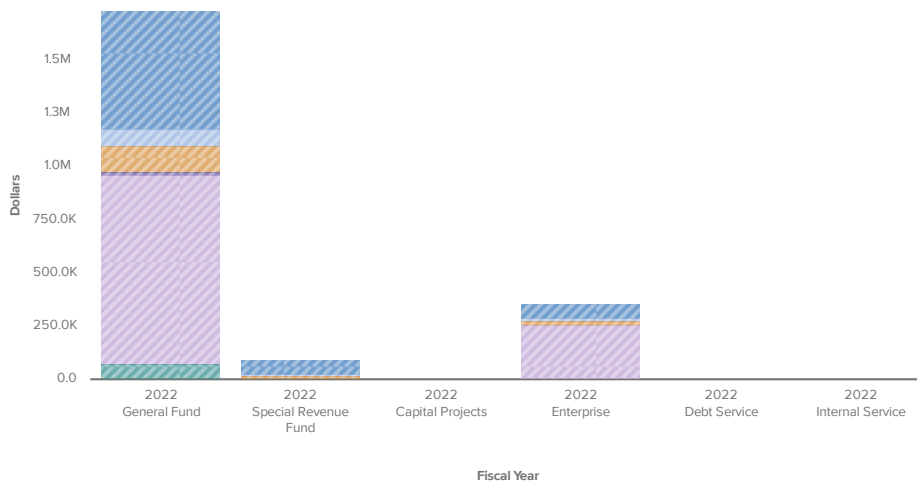
**Expenses** ▾ Diversity & Inclusion



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services
- Other

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	262,510	329,838	259,706	483,743	551,148
▶ Pension	36,654	46,119	35,472	67,109	77,161
▶ Employment Tax & Medical	51,144	66,393	66,909	100,363	123,277
▶ Other Personnel	1,788	1,788	1,788	2,200	1,650
▶ Supplies	1,034	10,554	-1,345	1,170	13,500
▶ Services	16,893	49,270	30,879	393,510	888,229
▶ Other	0	0	25,000	50,000	75,000
<b>Total</b>	<b>370,022</b>	<b>503,962</b>	<b>418,408</b>	<b>1,098,095</b>	<b>1,729,964</b>

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	133,007	133,007
<b>Total</b>	0	0	0	133,007	133,007

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	9,745	9,745
<b>Total</b>	0	0	0	9,745	9,745

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	67,248	67,248
<b>Total</b>	0	0	0	67,248	67,248

## Utility Administration Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	28,673	29,100	29,363	60,064	67,272
▶ Pension	4,014	4,073	4,111	8,409	9,418
▶ Employment Tax & Medical	5,964	6,736	6,408	14,219	17,140
▶ Other Personnel	275	275	275	550	550
▶ Services	0	0	0	50,000	50,000
<b>Total</b>	38,926	40,183	40,157	133,242	144,380

## Street Construction, Maintenance & Repair Fund

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	30,032	33,636
▶ Pension	0	0	0	4,205	4,709
▶ Employment Tax & Medical	0	0	0	7,109	8,570
▶ Other Personnel	0	0	0	276	275
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,622</b>	<b>47,190</b>

## Special Assessment Services Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	30,032	33,636
▶ Pension	0	0	0	4,205	4,709
▶ Employment Tax & Medical	0	0	0	7,109	8,570
▶ Other Personnel	0	0	0	274	275
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,620</b>	<b>47,190</b>

# Municipal Court Judges

## 2022 Proposed Budget

The responsibility of the Toledo Municipal Court is to hear and dispose of cases within the Court's jurisdictional limits in a judicious and timely manner and provide opportunities for rehabilitation.

The Court's operation is defined by the Federal and State Constitutions, the Ohio Revised Code, Toledo Municipal Code, State Civil and Criminal Procedural Rules, and the Rules of Superintendence.

The Ohio constitution establishes the legislative, executive and judicial branches of government. The judiciary is a separate and co-equal branch of government, with separate powers and responsibilities. The Toledo Municipal Court is comprised of seven Judges. Six Judges preside over a mixed criminal and civil docket. One Judge presides over environmental criminal and civil cases, which include housing, environmental and related matters.

Major departments of the Municipal Court include the Probation Department, the Court Services Department, the Civil Bailiff's Office and the Citizens Dispute Settlement Program. The Probation Department provides a wide-range of services including pre-sentence investigations, alternative sentencing programs (including community service) and standard and specialized supervision of offenders. About 7,500 individuals are serviced by the department each year. The Court Services Department provides an array of direct services to the Courtrooms, including scheduling of cases and attendant case services such as interpretation and electronic monitoring coordination. The Civil Bailiff's Office perfects service for civil legal documents, oversees evictions, enforces civil judgments and executes writs as required by the Ohio Revised Code and local court rules. In addition, the Court's Citizens Dispute Settlement Program provides mediation services for over 1,000 cases a year, saving the Court time and money.

## Funding Sources

Municipal Court (Judges Division) operations are funded primarily through the General Fund. Approximately 97.73% of labor, service and supply costs are supported by the General Fund, while remaining expenses are funded with projected grant dollars in the 2022 proposed budget.

## 2022 Highlights

The 2022 budget allocates \$3,295,358 for services and supplies. This includes funding for court security services.

Personnel expenditures account for 72.62% of total 2022 proposed budget.

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10800	Unit Supervisor (OA Manager)	0	1	1	1	2022
10800	Unit Supervisor	4.75	4	4	4	2022
10800	Small Claims Supervisor	0.42	0.42	0.42	0.18	2022
10800	Small Claims Assistant	1.74	2.45	2.45	1.42	2022
10800	Senior Mediator	1	1	1	1	2022
10800	Senior Housing Specialist	1	1	1	1	2022
10800	Probation Secretary	5	5.69	5.69	5.41	2022
10800	Probation Officer (Fellow) (Pilot Pr...	2	2	2	2	2022
10800	Probation Officer	19	19	19	19	2022
10800	Presiding/Administrative Judge	1	1	1	1	2022
10800	Mediator - Job Share	1	1	1	0.75	2022
10800	Magistrate - Standby	0.25	0.25	0.25	0.06	2022
10800	Magistrate	2	2	2	2	2022
10800	License Intervention Specialist	1	1	1	1	2022
10800	Judges Secretary	3	3	3	3	2022
10800	Judge	6	6	6	6	2022
10800	It Officer	1	1	1	1	2022
10800	Intake Secretary	1	1	1	1	2022
10800	Information Technology Specialist	0	0.5	0.5	0.25	2022
10800	Human Resource Officer	2	2	2	2	2022
10800	Housing Specialist	2	2	2	2	2022
10800	Housing Magistrate	1	1	1	1	2022
10800	Finance Officer	1	1	1	1	2022
10800	Deputy Court Administrator	1	1	1	1	2022
10800	Deputy Bailiff	5.5	8	8	8	2022
10800	Court Services Specialist	8.5	12	12	12	2022
10800	Court Services Commissioner	1	1	1	1	2022
10800	Court Security Bailiff	2.63	2.63	2.63	1.56	2022
10800	Court Reporter	2	2	2	2	2022
10800	Court Administrator	1	1	1	1	2022
10800	Chief Probation Officer	1	1	1	1	2022
10800	Chief Bailiff	1	1	1	1	2022
10800	Building Operations Chief	1	1	1	1	2022
10800	Bookkeeper/Payroll Clerk	0.6	1	1	0.52	2022
10800	Bailiff-Courtroom	7.65	7.65	7.65	8.25	2022
10800	Bailiff-Chief Courtroom	1	1	1	1	2022
10800	Assistant Court Services Commissi...	1	1	1	1	2022
10800	Assistant Chief Probation Officer	1	1	1	1	2022
10800	Assistant Chief Bailiff	1	1	1	1	2022
10800	Assignment Clerk	5	2	2	2	2022
10800	Administrative Assistant	1	1	1	1	2022

# 2022 Proposed Budget - Expenditures by Fund

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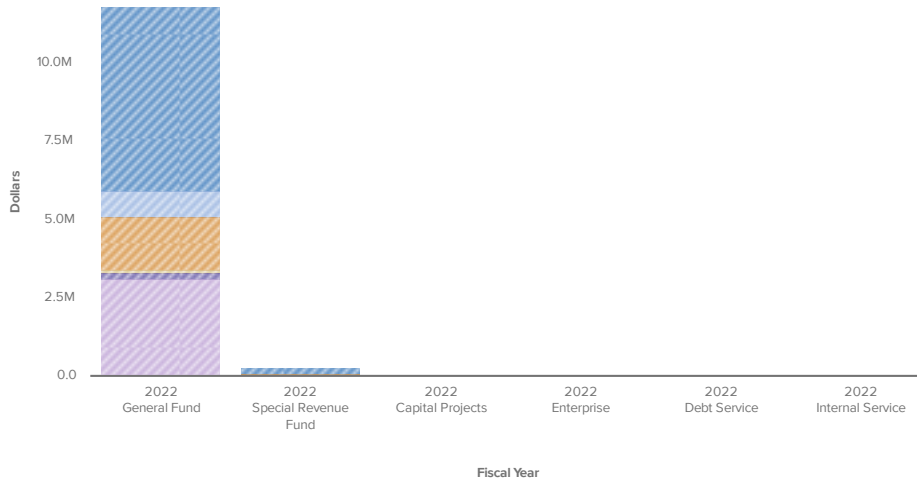
**Expenses** ▾ Municipal Court Judges



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,959,654	4,342,410	4,693,654	5,620,425	5,844,834
▶ Pension	551,182	602,778	645,683	786,859	818,277
▶ Employment Tax & Medical	1,078,356	1,229,511	1,248,713	1,447,307	1,721,445
▶ Other Personnel	62,229	65,354	43,999	81,706	81,700
▶ Supplies	125,551	94,163	78,675	162,250	170,400
▶ Services	3,245,153	2,708,804	2,406,639	3,131,539	3,124,958
<b>Total</b>	<b>9,022,126</b>	<b>9,043,019</b>	<b>9,117,364</b>	<b>11,230,087</b>	<b>11,761,615</b>

## Operation Grants Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	173,918	160,687	168,774	416,340	190,861
▶ Pension	24,246	23,798	23,538	42,377	26,721
▶ Employment Tax & Medical	47,491	73,255	37,564	105,257	55,243
▶ Supplies	21,814	4,150	2,936	1,991	0
▶ Services	480,489	836,994	590,178	1,436,938	0
<b>Total</b>	<b>747,959</b>	<b>1,098,884</b>	<b>822,990</b>	<b>2,002,902</b>	<b>272,825</b>

# Clerk of Municipal Court

## 2022 Proposed Budget

The Clerk of Toledo Municipal Court is responsible for maintaining the public record on all court cases in Toledo Municipal Court as well as collecting and distributing fines and fees associated with these cases. The Clerk strives to process all case filings in a timely manner and to provide excellent customer service to the public. The Clerk's Office maintains all journals, records, books and papers belonging or pertaining to the Toledo Municipal Court. Additionally, the Clerk records the proceedings of the court, performs all other duties prescribed by the Judges Ohio Revised Code, and keeps a record of all receipts and disbursements, which are available for public inspection at all times.

## Funding Sources

The Clerk of Court's 2022 proposed operating budget is supported 100% by the General Fund.

## 2022 Highlights

The 2022 proposed budget supports 79.00 FTEs with a total labor cost of \$5,881,838 and \$1,027,904 for services and supplies.

## Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
10900	Deputy Clerk	76.67	78	78	78	2022
10900	Clerk Of Court	1	1	1	1	2022

# 2022 Proposed Budget - Expenditures by Fund

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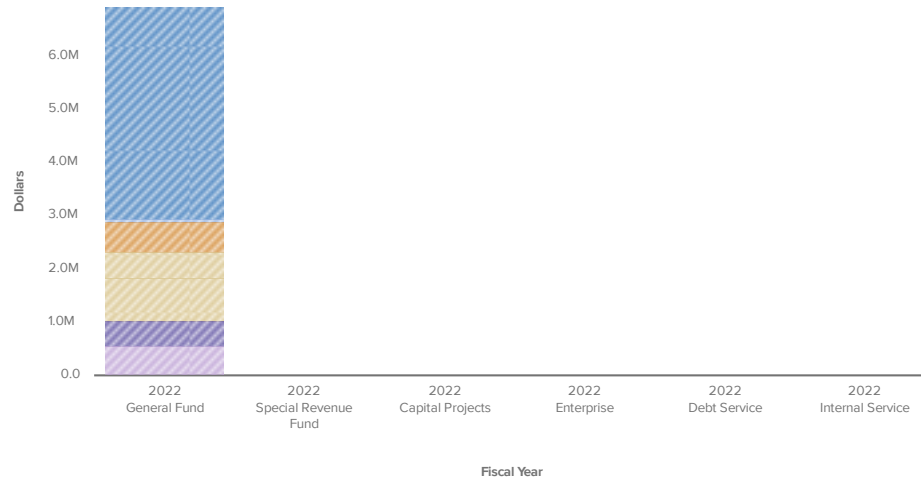
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**Expenses** Clerk of Municipal Court



Visualization



Sort **By Chart of Accounts**

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Supplies
- Services

## General Fund Expenses

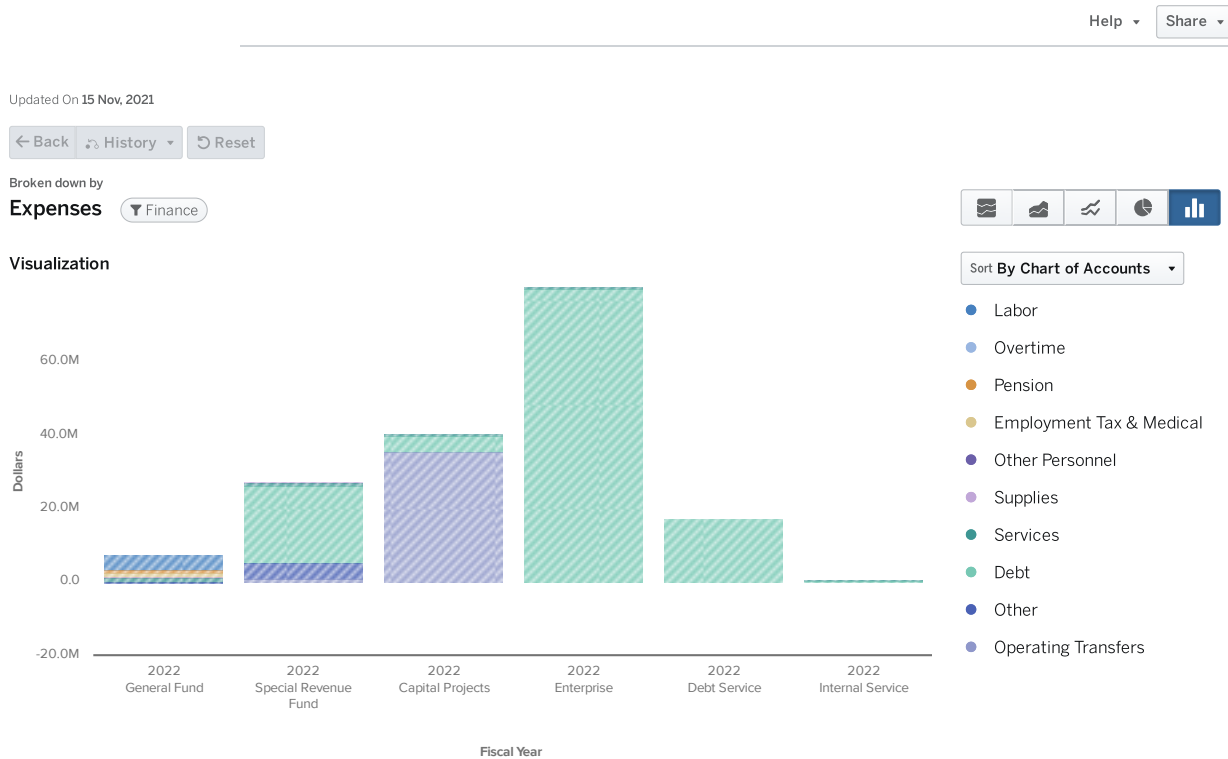
Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,132,046	3,236,982	3,181,433	3,467,911	3,971,120
▶ Overtime	23,654	24,813	37,103	50,040	50,000
▶ Pension	438,237	452,293	446,163	487,487	562,957
▶ Employment Tax & Medical	969,675	1,040,504	1,025,098	1,104,870	1,297,761
▶ Supplies	578,412	510,502	322,604	447,100	463,150
▶ Services	535,943	540,704	439,047	548,160	564,754
<b>Total</b>	<b>5,677,968</b>	<b>5,805,798</b>	<b>5,451,448</b>	<b>6,105,568</b>	<b>6,909,741</b>

# Department of Finance

## 2022 Proposed Budget

The Department of Finance is responsible for safeguarding the assets of the City of Toledo by providing effective stewardship of public funds, timely financial reporting, and commitment to excellence in public service. It is the responsibility of the department to continuously improve the coffers of the city by assisting and advising the operating divisions in their financial operations. The Department of Finance is comprised of the Divisions of Finance Administration, Financial Analysis, Treasury and Taxation, Accounts, Purchasing and Supplies, Debt Management and the ERP team.

## 2022 Proposed Budget - Expenditures by Fund



## Financial Analysis Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
11100	Manager-Administrative Services	0.58	0	0	0	2022
11100	Deputy Director	0	1	1	1	2022
11100	Commissioner-Administrative Services	1	0	0	0	2022
11100	Administrative Analyst 3	2	2	2	2	2022

## Finance Administration Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14100	Manager-Administrative Services	0	0	0.58	1	2022
14100	Director-Administrative Services	1	1	1	1	2022
14100	Administrative Assistant	0	1	1	1	2022
14100	Administrative Analyst 3	1	0	0	0	2022

## Treasury Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14200	Commissioner-Administrative Services	0	1	1	0.5	2022
14200	Clerk Specialist 2	2	2	2	2	2022
14200	Administrative Specialist 3	1	1	1	1	2022
14200	Administrative Services Officer 2	2	2	2	2	2022
14200	Administrative Analyst 1	0	0.75	0.75	1	2022

# Taxation Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14400	Commissioner-Administrative Services	1	1	1	1	2022
14400	Collector-Investigator	7.75	5	5	5.75	2022
14400	Clerk Specialist 2	0	0	0.25	1	2022
14400	Administrator-Administrative Services 1	1	1	1	1	2022
14400	Administrative Technician 1	1	0	0	0	2022
14400	Administrative Specialist 3	0	0	0	2	2022
14400	Administrative Specialist 2	18	20.75	20.75	19.75	2022
14400	Administrative Specialist	2	0	0	0	2022
14400	Administrative Services Officer 1	1	3	3	3	2022
14400	Administrative Analyst 1	0.75	1	1	1	2022

# Accounts Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14600	Manager-Administrative Services	1.67	2	2	2	2022
14600	Commissioner-Administrative Services	1	1	1	1	2022
14600	Clerk Specialist 2	3	3	3	3	2022
14600	Administrative Technician	1	1	1	0	2022
14600	Administrative Specialist 3	0	0	0	1	2022
14600	Administrative Specialist 1	1	1	1	1	2022
14600	Administrative Services Officer 2	1	0	0	0	2022
14600	Administrative Analyst 4	0	1	1	1	2022
14600	Administrative Analyst 3	2.33	2	2	2	2022

# Finance ERP Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14700	Administrative Analyst 4	1	1	1	1	2022

# Debt Management Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
14800	Commissioner-Administrative Services	1	0.25	0.25	0	2022
14800	Administrative Services Officer 2	0	0	0	1	2022
14800	Administrative Analyst 3	1	1	1	0	2022

# Purchasing Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
17700	Duplicating Technician	0.18	0	0	0	2022
17700	Commissioner-Administrative Servi...	1	0.75	0.75	1	2022
17700	Clerk Specialist 2	1	1	1	1	2022
17700	Buyer	1	1	1	1	2022
17700	Administrative Analyst 4	2	0	0	0	2022
17700	Administrative Analyst 3	0	2	2	2	2022
17700	Administrative Analyst 2	0.25	0	0	0	2022

# Financial Analysis

## 2022 Proposed Budget

The Division of Financial Analysis (Budget Office) is charged with the creation, maintenance, and monitoring of the City of Toledo's Operating budget. In addition, the Division assists, advises, and directs the operating divisions with budget maintenance. The Division also assists the Debt Management Office with creation and monitoring of the City's Capital Improvement budget.

## Funding Sources

Division of Financial Analysis personnel, operating supplies, and services are supported by the General Fund. The division includes 3.00 FTEs.

## 2022 Highlights

In the 2022 proposed budget labor accounts for 93.6% of the Division's expenditures.

## General Fund Expenses table

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	129,411	353,156	259,728	243,996	242,904
▶ Overtime	724	447	0	2,500	2,500
▶ Pension	18,011	36,850	36,362	34,510	34,357
▶ Employment Tax & Medical	36,500	52,668	51,735	43,610	53,153
▶ Other Personnel	1,100	1,100	1,100	1,100	1,100
▶ Supplies	843	0	0	700	700
▶ Services	8,976	14,851	13,594	17,765	21,841
<b>Total</b>	<b>195,564</b>	<b>459,072</b>	<b>362,520</b>	<b>344,181</b>	<b>356,554</b>

# Finance Administration

## 2022 Proposed Budget

The Division of Finance Administration is comprised of the Director of Finance and support staff. Finance Administration directs the other divisions to ensure department responsibilities and priorities are met and city-wide financial goals are achieved.

## Funding Sources

The Division of Finance Administration personnel and operating supplies and services are supported by the General Fund. The division includes 2.00 full time equivalent positions.

## 2022 Highlights

Labor accounts for 73.4% of the division's General Fund expenditures.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	161,906	159,481	119,305	227,842	269,460
▶ Pension	22,734	22,276	15,470	31,485	37,724
▶ Employment Tax & Medical	24,628	26,051	25,624	37,720	54,211
▶ Other Personnel	55	0	550	550	550
▶ Supplies	1,625	4,149	43,129	16,000	19,000
▶ Services	71,392	50,046	52,170	163,400	91,131
▶ Other	0	0	0	0	-108,865
<b>Total</b>	<b>282,341</b>	<b>262,004</b>	<b>256,248</b>	<b>476,996</b>	<b>363,211</b>

# Treasury and Taxation

## 2022 Proposed Budget

The Division of Treasury and Taxation is responsible for the collection, safekeeping, investment, and disbursement of all public monies of the City. This Division also encompasses the functions of business licensing and administration of the City's special assessment program. The income tax section administers the City tax code in a manner that is accountable and responsive to the public for the purpose of generating revenue to finance city services. The section also collects delinquent city taxes in a way that balances both fiscal responsibility and fair collection practices.

## Funding Sources

Division of Treasury and Taxation personnel and operating supplies and services are supported by the General Fund and Special Assessment fund. The Division includes 41 FTEs.

## 2022 Highlights

Labor accounts for 88.3% of Treasury's General Fund expenditures and 86.5% of Taxation's General Fund expenditures.

The budgeted transfer out of the Capital Improvements Fund is included in Treasury's 2022 proposed budget. This amount is \$18,000,000.

## Treasury

## Treasury General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	160,852	161,686	187,038	252,515	265,943
▶ Overtime	12,836	12,501	8,995	16,000	16,000
▶ Pension	24,199	24,231	27,329	37,592	39,472
▶ Employment Tax & Medical	36,629	40,797	39,860	62,003	73,664
▶ Other Personnel	605	605	605	605	1,155
▶ Supplies	9,332	16,368	17,703	15,500	22,700
▶ Services	36,435	50,480	65,986	206,260	210,100
<b>Total</b>	<b>280,888</b>	<b>306,669</b>	<b>347,515</b>	<b>590,475</b>	<b>629,035</b>

## Treasury Special Revenue Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	116,151	120,450	145,417	181,692	163,399
▶ Overtime	8,469	9,442	10,449	7,500	7,500
▶ Pension	17,441	18,018	21,869	26,487	23,926
▶ Employment Tax & Medical	23,090	25,844	24,839	34,780	37,736
▶ Other Personnel	1,595	1,045	1,045	1,045	1,045
▶ Supplies	78,532	56,716	82,624	200,800	48,300
▶ Services	585,470	543,742	613,279	806,150	741,250
▶ Other	2,206,254	2,347,327	2,781,845	4,238,201	4,100,000
<b>Total</b>	<b>3,037,002</b>	<b>3,122,584</b>	<b>3,681,368</b>	<b>5,496,654</b>	<b>5,123,155</b>

## Treasury Capital Projects Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Operating Transfers	0	0	8,462,106	0	18,000,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>8,462,106</b>	<b>0</b>	<b>18,000,000</b>

## Taxation

### Taxation General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,532,259	1,593,232	1,593,443	1,947,608	2,194,095
▶ Overtime	12,905	13,188	2,334	14,940	22,000
▶ Pension	209,920	218,272	224,909	261,133	293,453
▶ Employment Tax & Medical	378,904	443,677	435,494	450,576	583,387
▶ Other Personnel	7,150	7,743	8,240	8,250	13,750
▶ Supplies	125,743	82,929	72,600	106,626	120,043
▶ Services	209,714	280,533	257,475	314,242	362,679
▶ Other	-1	0	0	0	0
<b>Total</b>	<b>2,476,595</b>	<b>2,639,573</b>	<b>2,594,495</b>	<b>3,103,375</b>	<b>3,589,408</b>

# Taxation Road Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	269,703	320,000
<b>Total</b>	0	0	0	269,703	320,000

# Accounts

## 2022 Proposed Budget

The Division of Accounts is charged with providing timely and accurate financial information to both internal and external users in accordance with Generally Accepted Accounting Principles (GAAP). Accounts also provides internal controls to insure the safeguarding of City assets. The division works closely with the budget office to prepare, distribute, and present monthly financial information to City Council.

## Funding Sources

Division of Accounts personnel and operating supplies and services are supported by the General Fund. The division includes 11.00 FTEs.

## 2022 Highlights

Labor accounts for 78% of the division's expenditures. The proposed annual budget for services includes funds for the city's annual financial audit.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	604,915	644,768	680,830	711,408	738,816
▶ Overtime	4,529	3,464	9,231	11,000	11,000
▶ Pension	83,343	90,562	92,109	100,094	104,974
▶ Employment Tax & Medical	141,683	151,185	143,239	157,139	188,600
▶ Other Personnel	2,750	3,300	2,750	2,200	2,750
▶ Supplies	5,619	5,604	2,913	6,500	3,000
▶ Services	225,515	266,232	239,840	396,182	297,792
<b>Total</b>	<b>1,068,355</b>	<b>1,165,114</b>	<b>1,170,912</b>	<b>1,384,523</b>	<b>1,346,932</b>

# Finance ERP

## 2022 Proposed Budget

The ERP team operates, maintains, and enhances the SAP-ERP accounting software system to provide accurate, real-time financial, procurement, payroll and HR information to all City departments. Additionally, the team is responsible for training system users city-wide.

## Funding Sources

The ERP team expenditures are distributed across all major operating funds. The division includes 1.00 FTE.

## 2022 Highlights

In the 2022 proposed budget labor accounts for 39.2% of the division's expenditures.

The proposed budget for services supports annual licensing, system hosting and software support services.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	68,571	69,576	70,207	87,069	87,128
▶ Overtime	4,375	11,949	6,714	5,000	20,000
▶ Pension	10,069	11,002	10,530	12,890	14,998
▶ Employment Tax & Medical	25,675	19,663	13,025	14,683	17,957
▶ Other Personnel	550	550	550	550	550
▶ Supplies	59	494	0	0	0
▶ Services	376,133	259,499	159,734	232,995	217,815
<b>Total</b>	<b>485,431</b>	<b>372,734</b>	<b>260,759</b>	<b>353,187</b>	<b>358,448</b>

# Finance ERP by Fund

Collapse All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▼ General Fund	485,431	372,734	260,759	353,187	358,448
▶ General	485,431	372,734	260,759	353,187	358,448
▼ Special Revenue	80,270	70,633	98,211	77,393	76,654
▶ Street Construction, Maintenance & Repair	15,767	16,302	16,177	26,152	18,978
▶ CARES Act	0	0	28,119	0	0
▶ Special Assessment Services	64,503	54,331	53,915	51,241	57,676
▼ Capital Projects	54,336	30,601	30,366	11,101	32,897
▶ Capital Improvements	54,336	30,601	30,366	11,101	32,897
▼ Enterprise	214,135	198,987	197,462	205,455	223,063
▶ Water	93,281	84,169	83,523	87,601	89,602
▶ Sewer	89,972	86,582	85,918	76,029	87,190
▶ Utility Administrative Services	18,041	15,900	15,777	24,938	25,722
▶ Storm Water	9,908	9,538	9,465	15,335	17,943
▶ Municipal Tow Lot	2,934	2,799	2,778	1,552	2,606
▼ Internal Service	41,432	29,222	28,998	108,587	96,031
▶ Workers Compensation	9,471	7,035	6,981	10,250	8,637
▶ Healthcare	0	0	0	60,866	59,016
▶ Information & Communication Technology	6,956	5,475	5,433	10,452	7,214
▶ Storeroom & Printshop	892	484	480	711	0
▶ Municipal Garage	13,493	10,786	10,703	17,080	13,304
▶ Facility Operations	7,937	3,267	3,242	4,675	4,918
▶ Risk Management	2,684	2,175	2,158	4,553	2,942
<b>Total</b>	<b>875,605</b>	<b>702,177</b>	<b>615,796</b>	<b>755,723</b>	<b>787,093</b>

# Debt Management

## 2022 Proposed Budget

The Debt Management Office must balance the financial needs of the city with the most economically and financially feasible methods of borrowing. The Debt Management Officer ensures that the city operates within strict debt guidelines to maintain and improve bond ratings. The Debt Management Office is also responsible for preparing and monitoring the City's 5-Year Capital Improvement Plan.

## Funding Sources

Division of Debt management personnel and operating supplies and services are supported by the Special Assessment and Capital Improvement Funds. The division includes 1.0 full time equivalent position.

## 2022 Highlights

Non-Debt expenditures for personnel and operating costs total **\$129,230**.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Employment Tax & Medical	0	0	-147	0	0
▶ Debt	704,040	711,195	718,647	151,000	0
▶ Operating Transfers	18,888	0	0	0	0
<b>Total</b>	<b>\$ 722,927</b>	<b>\$ 711,195</b>	<b>\$ 718,500</b>	<b>\$ 151,000</b>	<b>\$ 0</b>

## Right of Way Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Operating Transfers	225,000	225,000	225,000	225,000	225,000
<b>Total</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>

## Street Construction, Maintenance & Repair Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Operating Transfers	463,123	462,200	463,123	797,960	797,061
<b>Total</b>	463,123	462,200	463,123	797,960	797,061

## Community Development Block Grant Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Operating Transfers	18,888	0	0	0	0
<b>Total</b>	18,888	0	0	0	0

## Special Assessment Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	53,701	58,508	34,411	36,683	32,626
▶ Overtime	0	99	1,791	0	0
▶ Pension	7,518	7,922	4,956	5,136	4,568
▶ Employment Tax & Medical	9,671	10,922	10,158	7,199	7,093
▶ Other Personnel	220	220	220	220	220
▶ Services	1,329	2,326	0	0	2,989
▶ Debt	20,184,301	20,977,926	21,562,393	21,085,664	21,045,000
<b>Total</b>	20,256,741	21,057,924	21,613,929	21,134,902	21,092,495

## General Obligation Debt Service Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	15,779,643	20,601,926	14,938,574	16,604,319	16,476,821
<b>Total</b>	15,779,643	20,601,926	14,938,574	16,604,319	16,476,821

## Jeep Municipal Improvement TIF Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	3,492,439	4,862,322	640,559	643,250	640,000
<b>Total</b>	3,492,439	4,862,322	640,559	643,250	640,000

## Special Assessment Debt Service Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	1,295,783	1,425,442	1,660,275	2,489,520	2,115,000
<b>Total</b>	1,295,783	1,425,442	1,660,275	2,489,520	2,115,000

## Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 80,552	\$ 87,763	\$ 88,503	\$ 55,129	\$ 48,938
▶ Overtime	0	148	288	0	0
▶ Pension	11,277	11,883	12,521	7,718	6,851
▶ Employment Tax & Medical	14,542	16,420	15,687	10,816	10,640
▶ Other Personnel	330	330	330	330	330
▶ Services	40	2,617	1,599	26,000	3,303
▶ Debt	6,882,903	14,238,665	5,678,907	1,981,291	2,292,000
▶ Other	0	393,587	361,012	0	0
▶ Operating Transfers	16,905,119	16,754,779	15,788,066	19,554,690	17,328,211
<b>Total</b>	<b>\$ 23,894,764</b>	<b>\$ 31,506,191</b>	<b>\$ 21,946,913</b>	<b>\$ 21,635,974</b>	<b>\$ 19,690,274</b>

## Special Assessment Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	1,295,783	1,425,442	1,660,275	2,489,520	2,115,000
<b>Total</b>	1,295,783	1,425,442	1,660,275	2,489,520	2,115,000

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	26,375,436	26,515,266	27,590,644	27,188,425	36,504,100
▶ Other	0	0	156,180	0	0
<b>Total</b>	26,375,436	26,515,266	27,746,824	27,188,425	36,504,100

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	29,661,614	32,846,217	38,137,894	39,269,477	42,002,000
<b>Total</b>	29,661,614	32,846,217	38,137,894	39,269,477	42,002,000

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	251,300	251,300	178,244	238,905	243,500
<b>Total</b>	251,300	251,300	178,244	238,905	243,500

## Municipal Tow Lot Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	200,184	194,875	187,375	180,500	173,000
<b>Total</b>	200,184	194,875	187,375	180,500	173,000

## Property Management Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	1,249,639	1,270,435	6,912,709	1,150,371	851,300
<b>Total</b>	1,249,639	1,270,435	6,912,709	1,150,371	851,300

## Facility Operations Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	3,359,271	286,975	289,313	287,713	288,000
▶ Other	76,240	0	0	0	0
<b>Total</b>	3,435,510	286,975	289,313	287,713	288,000

# Purchasing and Supplies

## 2022 Proposed Budget

The Division of Purchasing is committed to providing efficient procurement services which meet the needs of City Departments while ensuring compliance with the City Charter and Toledo Municipal Code. Purchasing strives to assure fair and equal access to all entities seeking to do business with the City of Toledo.

## Funding Sources

Division of Purchasing personnel and operating supplies and services are supported by the General Fund and the Print Shop Internal Service Fund. The division includes 5.0 full time equivalent positions.

## 2022 Highlights

Labor accounts for 87% of the Division's General Fund expenditures.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	183,700	187,476	239,368	303,797	461,096
▶ Overtime	0	0	339	0	0
▶ Pension	25,718	26,200	33,511	42,187	47,053
▶ Employment Tax & Medical	45,096	52,072	66,529	67,758	87,484
▶ Other Personnel	1,100	1,100	1,100	1,650	1,650
▶ Supplies	1,457	4,082	104	4,560	4,560
▶ Services	28,910	35,856	30,127	52,998	84,974
<b>Total</b>	<b>285,981</b>	<b>306,787</b>	<b>371,077</b>	<b>472,950</b>	<b>686,818</b>

## Storeroom & Printshop Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 24,221	\$ 25,951	\$ 10,497	\$ 0	\$ 0
▶ Overtime	235	0	143	0	0
▶ Pension	3,424	3,559	1,115	0	0
▶ Employment Tax & Medical	6,905	7,869	6,688	0	0
▶ Supplies	112,175	106,762	47,173	230,800	0
▶ Services	218,101	105,317	111,037	196,316	194,266
<b>Total</b>	<b>\$ 365,062</b>	<b>\$ 249,460</b>	<b>\$ 176,653</b>	<b>\$ 427,116</b>	<b>\$ 194,266</b>

# Department of Law

## 2022 Proposed Budget

The Department of Law is responsible for delivering high quality legal service consistent with the highest standard of professional responsibility. Pursuant to the City Charter, the Law Department represents the City in all legal matters. The Law Department is comprised of three sections:

### Litigation Section

Defends and represents the City, its officials and employees in cases in all courts including Common Pleas, Court of Appeals, Federal District Court, Ohio State Supreme Court, and U.S. Supreme Court.

### General Section

Reviews and writes contracts, assists with economic development and utility issues, and advises on internal legal matters.

### Prosecutor's Office

Prosecutes misdemeanor criminal offenses occurring within the Toledo, Washington Township and Ottawa Hills jurisdictions.

## Funding Sources

The Law Department is funded by the General Fund, the Risk Management Internal Service Fund and the Utility Administrative Services Fund. Additionally, one position is partially funded through the Community Development Block Grant (CDBG).

## 2022 Highlights

The 2022 proposed budget funds 34.50 total FTEs across all sections.

In addition to personnel, the Law Department's General Fund budget allocates \$263,243 for services and supplies including funds for intern services, labor arbitration expenses, various publications, and continuing legal education for attorneys. A budget of \$3,885,755 is allocated for risk management, which includes insurance premiums for insurance policies, and anticipation of potential settlements of pending cases.

## Position/FTE Report

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
12000	Senior Attorney	11	11.51	11.51	14	2022
12000	Secretary 2	3	2	2	2	2022
12000	General Counsel	1	1	1	1	2022
12000	Director-Administrative Servic...	1	1	1	1	2022
12000	Clerk 3	0	0.75	0.75	1	2022
12000	Chief-Legal Section	3	3	3	3	2022
12000	Attorney	9	9	9	9.5	2022
12000	Administrative Specialist 2	2	2	2	2	2022
12000	Administrative Assistant	1	1	1	1	2022

## 2022 Proposed Budget - Expenditures by Fund

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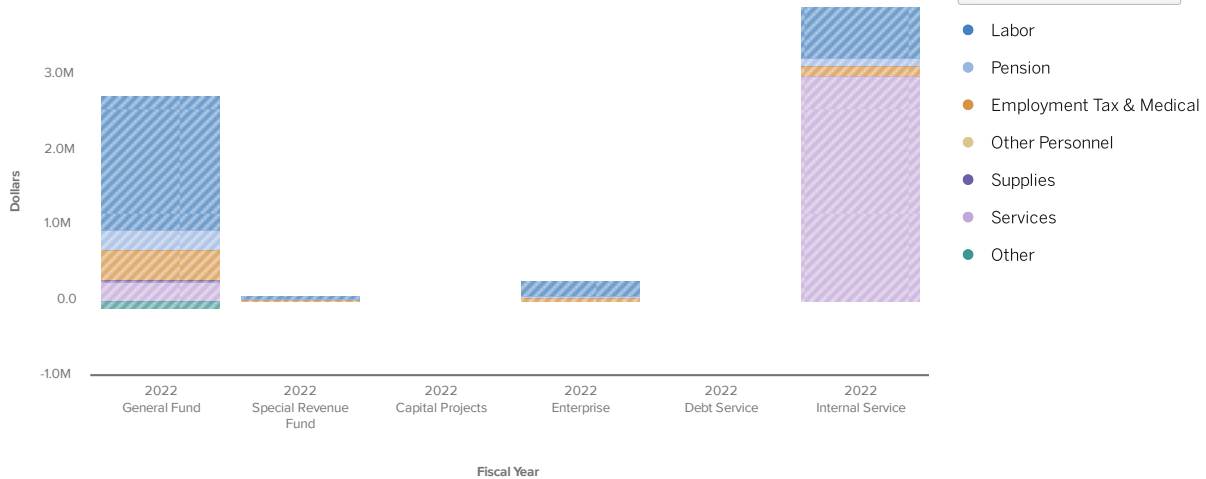
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Expenses Law



Visualization

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## General Fund Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,563,588	1,614,321	1,344,699	1,608,992	1,788,506
▶ Overtime	0	0	5,095	0	0
▶ Pension	208,902	224,349	186,610	217,046	250,391
▶ Employment Tax & Medical	278,796	320,095	249,102	292,809	411,242
▶ Other Personnel	1,210	1,375	1,760	1,485	2,035
▶ Supplies	17,828	39,756	17,701	21,740	20,400
▶ Services	97,789	136,649	141,110	181,870	242,843
▶ Other	0	0	0	0	-108,865
<b>Total</b>	<b>2,168,113</b>	<b>2,336,546</b>	<b>1,946,076</b>	<b>2,323,942</b>	<b>2,606,552</b>

## Special Revenue Fund Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	32,690	41,926	36,504	101,038	42,253
▶ Pension	4,660	5,806	5,102	23,080	5,915
▶ Employment Tax & Medical	8,520	14,878	8,311	41,738	11,074
▶ Services	0	0	0	100,236	0
▶ Other	142,329	212,666	132,877	140,776	0
<b>Total</b>	<b>188,200</b>	<b>275,277</b>	<b>182,794</b>	<b>406,867</b>	<b>59,242</b>

## Utility Administration Fund Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 235,897	\$ 253,180	\$ 249,234	\$ 289,354	\$ 234,989
▶ Pension	33,101	35,368	34,884	49,444	32,899
▶ Employment Tax & Medical	46,785	45,838	41,458	73,827	50,621
▶ Other Personnel	550	550	550	0	0
▶ Services	0	0	0	100,236	0
▶ Other	142,329	212,666	132,877	140,776	0
<b>Total</b>	<b>\$ 458,662</b>	<b>\$ 547,601</b>	<b>\$ 459,003</b>	<b>\$ 653,636</b>	<b>\$ 318,509</b>

## Risk Management Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	241,147	294,432	529,775	653,074	674,855
▶ Overtime	0	0	556	0	0
▶ Pension	33,779	40,796	73,724	91,430	94,480
▶ Employment Tax & Medical	55,968	80,134	103,038	118,243	144,896
▶ Other Personnel	990	825	990	1,265	1,265
▶ Services	1,583,650	1,209,314	1,870,962	2,310,597	2,970,260
<b>Total</b>	<b>1,915,534</b>	<b>1,625,501</b>	<b>2,579,045</b>	<b>3,174,610</b>	<b>3,885,755</b>

# Department of Information Technology

2022 Proposed Budget

The Department of Information Technology (IT) delivers enterprise software, infrastructure and security services for all city departments. Since 2020 the department has also included Engage Toledo.

## Funding Sources

As an internal service department, IT is funded through user charges assessed to other departments and divisions for telecommunication and computer support services.

## 2022 Highlights

The IT 2022 budget supports 37.50 FTEs. ICT staff provide 24 hour support to the City's departments and divisions that support the citizens of Toledo. The Engage Toledo staff provide 24/7/365 customer service for City service requests and issues.

# Information Technology Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
17500	Software Support Specialist	0	1	1	0	2022
17500	Senior Professional Engineer	1	1	1	1	2022
17500	Security Analyst	0	0	0	1	2022
17500	Programmer/Analyst	1	0.83	0.83	0	2022
17500	Performance Management Position	0	0	0.58	0	2022
17500	Manager-Public Services	1	1	1	2	2022
17500	Manager-Administrative Services	3	3.75	4.42	4	2022
17500	Gis Analyst 1	2	1.92	1.92	2	2022
17500	End User Support Technician	0.5	0.5	0.5	1	2022
17500	End User Support Supervisor	0	0	0	1	2022
17500	Director-Administrative Services	1	1	1	1	2022
17500	Data Communications Technician	1	0	0	0	2022
17500	Data Communications Specialist	2	3	3	3	2022
17500	Clerk Specialist 2	2	2	2	2	2022
17500	Administrator-Administrative Services 3	1	1	1	1	2022
17500	Administrator-Administrative Services 2	3	3	3	3	2022
17500	Administrative Assistant	1	1	1	1	2022

# Engage Toledo Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
17600	Customer Service Contact Center Supervisor-Et	1	1	2.16	3	2022
17600	Customer Service Contact Center Representative-Et	13	11.77	10.61	11	2022
17600	Commissioner-Public Services	1	0.5	0.5	0.5	2022

# 2022 Proposed Budget - Expenditures by Fund

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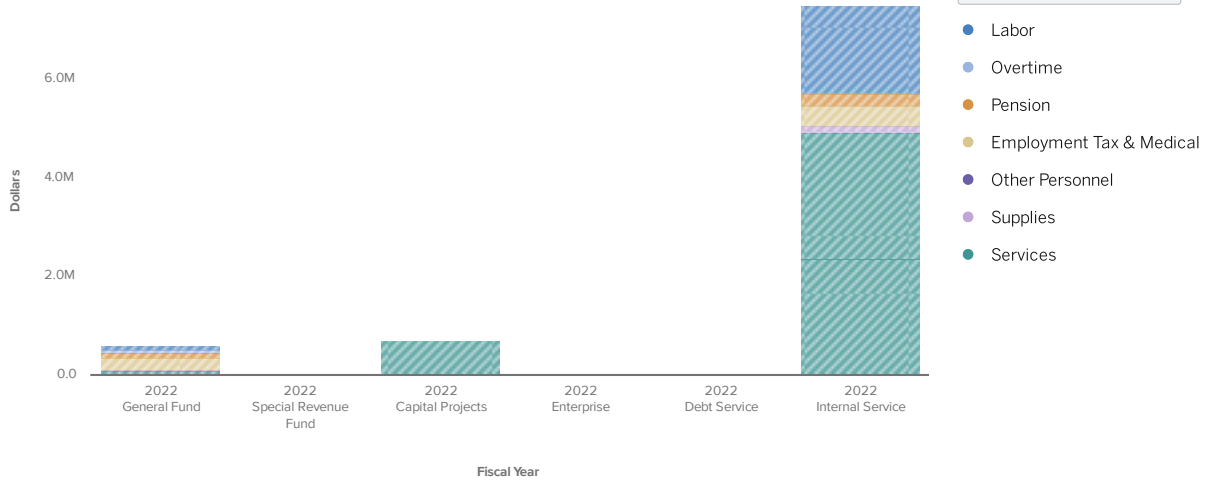
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**Expenses** Information Technology



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Visualization



## Information Technology

### Information & Communications Technology Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	885,839	1,008,973	1,249,909	1,641,634	1,726,728
▶ Overtime	3,995	17,889	22,698	25,000	25,000
▶ Pension	123,388	142,736	176,346	231,053	245,242
▶ Employment Tax & Medical	192,962	226,204	250,612	320,759	401,945
▶ Other Personnel	5,500	5,500	6,600	6,338	7,150
▶ Supplies	255,502	213,943	1,699	304,600	135,600
▶ Services	2,962,641	2,798,048	2,405,425	4,809,979	4,902,722
<b>Total</b>	<b>4,429,828</b>	<b>4,413,293</b>	<b>4,113,289</b>	<b>7,339,364</b>	<b>7,444,387</b>

## Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	263,043	653,292	767,795	6,116,414	700,000
<b>Total</b>	263,043	653,292	767,795	6,116,414	700,000

## Engage Toledo

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	-101,008	-40,070	66,907
▶ Overtime	0	0	56,075	50,000	50,000
▶ Pension	0	0	76,526	95,440	116,318
▶ Employment Tax & Medical	0	0	194,247	186,992	241,084
▶ Other Personnel	0	0	2,613	3,950	1,650
▶ Supplies	0	0	8,139	19,850	16,350
▶ Services	0	0	40,137	6,956	91,344
<b>Total</b>	0	0	276,730	323,118	583,653

# Department of Housing and Community Development

## 2022 Proposed Budget

The Department of Housing and Community Development works to improve the quality of life in Toledo's neighborhoods. That work includes housing repair, creation, and preservation of affordable housing, fostering home-ownership, and code enforcement. This important work is undertaken with many nonprofit partners and neighborhood organizations. The Department of Housing and Community Development includes two divisions, Neighborhood Administration and Fiscal Monitoring, and Housing. It also includes our Third-Party Partners.

### Housing and Community Development 2022 Proposed Budget - Expenses by Fund

Expand All	2022 General Fund	2022 Special Revenue Fund	2022 Capital Projects	2022 Enterprise	2022 Debt Service	2022 Internal Service
▶ Services	242,843	0	0	0	0	2,970,260
▶ Labor	1,788,506	42,253	0	192,737	0	674,855
▶ Employment Tax & Medical	411,242	11,074	0	39,547	0	144,896
▶ Pension	250,391	5,915	0	26,983	0	94,480
▶ Supplies	20,400	0	0	0	0	0
▶ Other Personnel	2,035	0	0	0	0	1,265
▶ Other	-108,865	0	0	0	0	0
<b>Total</b>	<b>2,606,552</b>	<b>59,242</b>	<b>0</b>	<b>259,267</b>	<b>0</b>	<b>3,885,755</b>

# Neighborhoods Administration and Fiscal Monitoring Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
16100	Staff Accountant	0.5	1	1	0	2022
16100	Senior Accountant	1	1	1	1	2022
16100	Rehabilitation Projects Officer	0	0	0	1	2022
16100	Program Monitoring Specialist	2.5	3	3	2	2022
16100	Planning Technician	0.5	0	0	0	2022
16100	Manager-Administrative Services	0	0	0	1	2022
16100	Director-Administrative Services	1	1	1	1	2022
16100	Commissioner-Administrative Services	1	1	1	1	2022
16100	Clerk Specialist 2	4	3	3	3	2022
16100	Clerk Specialist 1	1	1	1	1	2022
16100	Administrative Technician	1	1	1	1	2022
16100	Administrative Assistant	1	1	1	1	2022
16100	Administrative Analyst 4	1	1	1	1	2022
16100	Administrative Analyst 2	1	2	2	2	2022

# Housing Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
16200	Secretary 2	1	1	1	1	2022
16200	Relocation Officer	1	0	0	0	2022
16200	Rehabilitation Technician	4	3	3	1	2022
16200	Rehabilitation Specialist	2	1	1	1	2022
16200	Rehabilitation Projects Officer	1	1	1	1	2022
16200	Program Monitoring Specialist	0	1	1	0	2022
16200	Neighborhood Development Specialist	5	4	4	3	2022
16200	Mayor's Assistant 2	0	0	0	7	2022
16200	Manager-Administrative Services	4	4	4	5.25	2022
16200	Historical/Environmental Officer	1	1	1	1	2022
16200	Historical Review Specialist	1	1	1	1	2022
16200	Financial Assistance Specialist	1	1	1	1	2022
16200	Deputy Director	1	0	0	0	2022
16200	Commissioner-Administrative Services	0	1	1	1	2022
16200	Clerk Specialist 1	2	2	2	2	2022
16200	Administrator-Administrative Services 2	1	1	1	1	2022
16200	Administrative Technician 1	0	0	0	1	2022
16200	Administrative Specialist 2	0	1	1	0	2022

# 2022 Proposed Budget - Expenditures by Fund

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← Back History ▾ Reset

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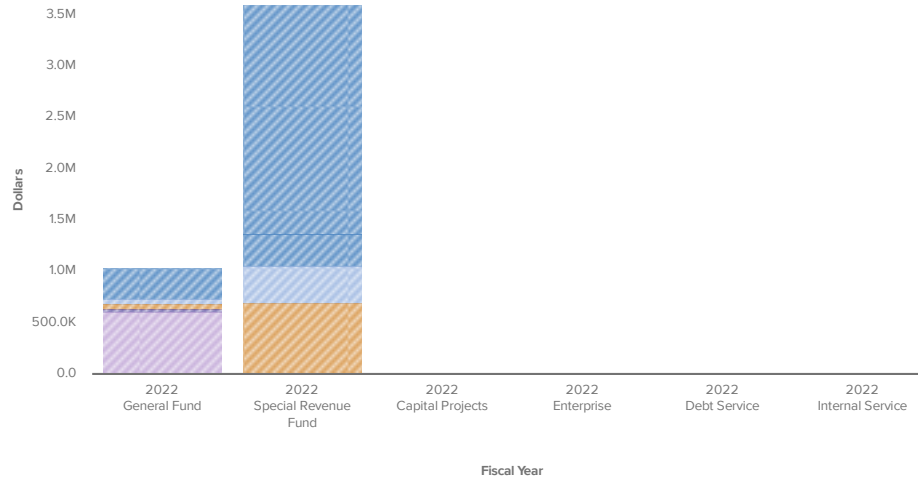
**Expenses** ▾ Housing & Community Develop...



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

Visualization



# Administrative Services and Fiscal Monitoring

2022 Proposed Budget

Administrative Services and Fiscal Monitoring provides administration and monitoring of CDBG, ESG, and other federal funds through the U.S. Department of Housing and Urban Development Community Block Grant Program (CDBG). Administrative Services and Fiscal Monitoring works with partner agencies to provide grant funded services. These annual grants are awarded to qualified cities, urban counties and states to develop viable urban communities. Divisional activities are primarily funded by these grants with additional support from General Fund for costs that are not grant funded.

## Funding Sources

The Division of Administrative Services and Fiscal Monitoring's personnel and operating supplies and services are supported by the General Fund, CDBG Fund, and other operating grants. The Division includes 16.00 FTEs.

The appropriation of annual CDBG fund awards occurs outside of approval of the city's annual operating budget. Projected staff wages and benefits are reflected in the proposed budget for the city's calendar fiscal year.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	9,627	7,572	167,437	145,653	142,438
▶ Pension	1,346	1,054	23,689	19,465	19,941
▶ Employment Tax & Medical	1,241	716	14,849	16,020	21,685
▶ Supplies	0	0	1,448	6,000	6,000
▶ Services	0	0	46,787	365,895	449,255
▶ Other	-35,000	0	0	0	0
<b>Total</b>	<b>-22,786</b>	<b>9,342</b>	<b>254,209</b>	<b>553,033</b>	<b>639,320</b>

## 2022 Highlights

Labor accounts for 28.8% of the Division's proposed 2022 General Fund expenditures.

## Community Development Block Grant Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	708,020	641,135	677,009	1,463,815	925,730
▶ Overtime	-30	329	799	1,981	0
▶ Pension	98,202	89,207	94,699	463,097	129,602
▶ Employment Tax & Medical	205,974	170,247	153,207	500,172	252,156
▶ Other Personnel	3,828	3,214	3,850	10,269	4,950
▶ Supplies	18,794	2,269	9,764	77,890	0
▶ Services	378,057	373,111	541,492	1,585,787	0
▶ Other	25,432	17,851	34,949	765,862	0
<b>Total</b>	<b>1,438,278</b>	<b>1,297,363</b>	<b>1,515,770</b>	<b>4,868,871</b>	<b>1,312,438</b>

## Operating Grants Funds Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	2,471	42	0	15,691	0
▶ Overtime	5	0	0	0	0
▶ Pension	346	6	0	4,292	0
▶ Employment Tax & Medical	809	30	0	28,328	0
▶ Other Personnel	22	11	0	99	0
▶ Services	8,750	0	0	122,643	0
▶ Other	925,489	655,069	1,275,216	5,556,301	0
<b>Total</b>	<b>937,893</b>	<b>655,157</b>	<b>1,275,216</b>	<b>5,727,354</b>	<b>0</b>

# Third Party Partners

## Federal Grants Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	180,000	0
▶ Other	2,082,871	2,400,582	3,149,960	8,077,249	0
<b>Total</b>	<b>2,082,871</b>	<b>2,400,582</b>	<b>3,149,960</b>	<b>8,257,249</b>	<b>0</b>

# Housing

## 2022 Proposed Budget

Housing provides low-to-moderate residents housing opportunities. Programs funded and monitored by this Division includes homeowner training and down payment assistance, owner occupied home repair, rental repair and lead safe home repair, and funding for low to moderate income housing construction projects. Funding sources includes HOME, HUD Lead Safe , and NSP grants with additional support from General Fund for costs that are not grant eligible.

## Funding Sources

Division of Housing Administration's personnel and operating supplies and services are supported by the General Fund, CDBG Fund, HOME Fund, and other operating grants. The Division includes 27.25 FTEs.

## 2022 Highlights

The proposed budget includes funding to support lead related and outreach activities.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	1,066	27,672	88,412	160,548
▶ Pension	0	149	3,855	11,366	22,477
▶ Employment Tax & Medical	444	508	12,973	15,054	35,916
▶ Supplies	0	0	7,188	40,500	25,000
▶ Services	0	25,000	1,063	846,598	155,820
<b>Total</b>	<b>444</b>	<b>26,723</b>	<b>52,751</b>	<b>1,001,930</b>	<b>399,761</b>

## Federal Grants Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	663,716	812,563	682,457	1,181,512	1,018,958
▶ Overtime	0	1,241	0	0	0
▶ Pension	92,813	104,090	95,013	365,931	142,654
▶ Employment Tax & Medical	224,365	228,827	155,900	390,823	273,830
▶ Other Personnel	4,906	4,030	3,548	8,444	6,562
▶ Supplies	21,591	12,557	64,851	93,562	0
▶ Services	182,281	262,995	87,313	1,447,688	0
▶ Other	585,798	371,477	250,981	3,850,083	0
<b>Total</b>	<b>1,775,470</b>	<b>1,797,779</b>	<b>1,340,061</b>	<b>7,338,044</b>	<b>1,442,004</b>

## Operation Grants Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	431,201	194,682	175,225	1,266,336	458,159
▶ Pension	60,282	27,238	24,393	158,428	64,142
▶ Employment Tax & Medical	56,710	60,145	43,045	203,185	120,867
▶ Other Personnel	776	627	1,045	3,444	2,695
▶ Supplies	5,916	4,089	7,394	78,290	0
▶ Services	13,049	16,452	20,680	846,062	0
▶ Other	370,481	674,951	572,526	21,065,614	0
▶ Operating Transfers	0	0	462,282	0	0
<b>Total</b>	<b>\$ 938,415</b>	<b>\$ 978,184</b>	<b>\$ 1,306,590</b>	<b>\$ 23,621,358</b>	<b>\$ 645,863</b>

## Toledo Home Program Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	67,727	72,970	73,847	233,251	135,620
▶ Overtime	0	140	0	-76	0
▶ Pension	9,483	10,207	10,126	90,553	18,987
▶ Employment Tax & Medical	18,289	20,744	15,014	77,519	33,887
▶ Other Personnel	369	369	358	1,458	644
▶ Supplies	2,272	6,163	9,948	18,917	0
▶ Services	3,352	2,845	4,370	99,874	0
▶ Other	2,302,558	1,275,516	2,128,626	7,606,595	0
<b>Total</b>	<b>2,404,049</b>	<b>1,388,954</b>	<b>2,242,288</b>	<b>8,128,089</b>	<b>189,137</b>

# Department of Building and Code Compliance

## 2022 Proposed Budget

The Department of Building and Code Compliance is a state-certified building inspection department working to serve the public interest to protect the health, safety, and welfare of our citizens by assuring that all buildings, structures, and related equipment are constructed, installed, and maintained in compliance with the standards contained within the currently adopted Ohio Building Codes and Toledo Municipal Code. This Department includes Code Compliance and Building Inspection.

## Funding Sources

The Department of Building and Code Compliance is funded primarily through General Fund dollars.

## Highlights

The 2022 proposed budget funds 42.50 FTEs with a total personnel cost of \$3,775,075.

## Divisions of Code Compliance Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
56400	Supervisor-Code Compliance	3	3	3	3	2022
56400	Manager-Public Services	1	1	1	1	2022
56400	Maintenance Worker 1	2	0	0	0	2022
56400	Maintenance Worker 2	0	2	2	0	2022
56400	Commissioner -Public Services	1	1	1	1	2022
56400	Code Compliance Inspector 2	4	5	5	5	2022
56400	Code Compliance Inspector 1	6	6	6	6.5	2022
56400	Clerk Specialist 2	1.58	1	1	1	2022
56400	Clerk Specialist 1	1	1	1	1	2022
56400	Administrative Technician 2	0.58	0	0	0	2022
56400	Administrative Specialist	0	0	0	1	2022

# Division of Building Inspection Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
56300	Supervisor-Building Inspection	1	1	1	0	2022
56300	Permit Technician	2	2	2.83	4	2022
56300	Permit Database Specialist	1	0	0	0	2022
56300	Director-Public Services	1	0	0	1	2022
56300	Commissioner-Public Services	0	1	1	1	2022
56300	Clerk Specialist 2	4.58	3	3.58	5	2022
56300	Clerk Specialist 1	0	0	0.25	0	2022
56300	Chief Building Official	1	0	0	0	2022
56300	Certified Inspector 2	6	4	4	4	2022
56300	Certified Inspector 1	2	4	4	5	2022
56300	Certified Building Official	0	1	1	0	2022
56300	Building Official	0	0	0	1	2022
56300	Assistant Building Official	1	1	1	1	2022
56300	Administrative Operations Officer	0	0	0	1	2022
56300	Administrative Assistant	1	1	1	0	2022

## 2022 Proposed Budget - Expenditures by Fund

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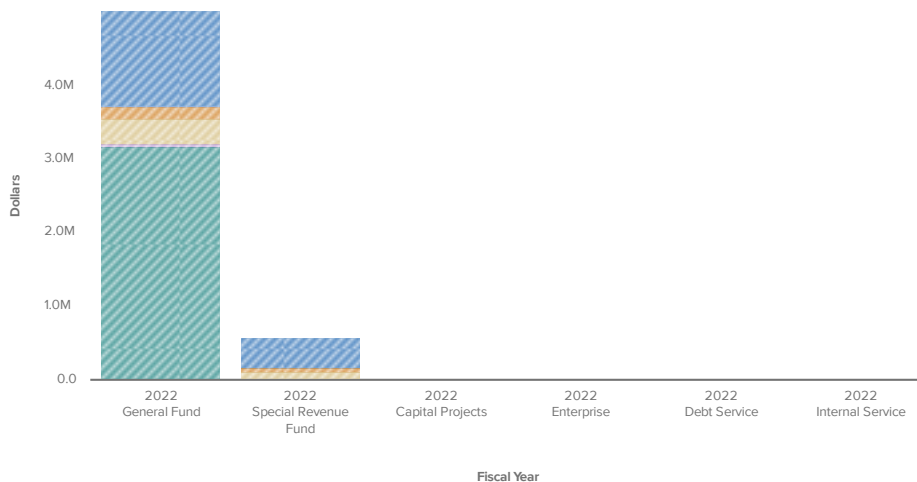
Back History Reset

Broken down by

Expenses Non-Public Safety



Visualization



Sort By Chart of Accounts

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

# Building Inspection

## 2022 Proposed Budget

The Division of Inspection is a state-certified building inspection department enforcing the building and zoning codes of the state of Ohio and the City of Toledo to ensure the safety of public structures. The Division's goal is to provide professional and efficient service to citizens while processing permits, reviewing plans, performing inspections and issuing certificates of occupancy.

## Funding Sources

Building Inspection is funded primarily through General Fund dollars.

## 2022 Highlights

The 2022 proposed budget funds 23.00 FTEs with a total personnel cost of \$2,152,936.

Inspection is continuing to implement a new licensing and permitting system in 2021 to enable the department to connect with citizens and streamline processes related to land management, asset management, licensing, and public health & safety. Initial implementation costs are supported by the CIP fund.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,017,299	1,155,218	1,025,463	1,189,373	1,485,372
▶ Overtime	67,940	76,047	31,213	70,000	70,000
▶ Pension	170,188	164,288	157,434	175,820	217,752
▶ Employment Tax & Medical	284,551	290,931	252,931	267,168	378,162
▶ Other Personnel	2,346	1,708	2,200	2,200	1,650
▶ Supplies	31,751	25,563	12,984	28,000	28,600
▶ Services	429,954	391,522	205,313	361,723	339,063
▶ Other	-1	0	0	0	0
<b>Total</b>	<b>2,004,028</b>	<b>2,105,277</b>	<b>1,687,539</b>	<b>2,094,285</b>	<b>2,520,599</b>

## Street Construction Maintenance & Repair Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	7,898	8,015	8,894	9,188	9,630
▶ Overtime	0	292	2	0	0
▶ Pension	1,106	1,122	1,229	1,286	1,348
▶ Employment Tax & Medical	1,774	2,012	1,925	2,146	2,551
<b>Total</b>	<b>10,777</b>	<b>11,441</b>	<b>12,050</b>	<b>12,620</b>	<b>13,529</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	7,898	8,015	8,894	9,188	9,630
▶ Overtime	0	292	2	0	0
▶ Pension	1,106	1,122	1,229	1,286	1,348
▶ Employment Tax & Medical	1,774	2,012	1,925	2,146	2,551
<b>Total</b>	<b>10,777</b>	<b>11,441</b>	<b>12,050</b>	<b>12,620</b>	<b>13,529</b>

## Utility Administration Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	36,855	37,403	41,505	42,527	44,940
▶ Overtime	0	1,362	7	0	0
▶ Pension	5,160	5,236	5,737	5,954	6,292
▶ Employment Tax & Medical	8,289	9,393	8,962	9,932	11,903
<b>Total</b>	<b>50,303</b>	<b>53,395</b>	<b>56,211</b>	<b>58,412</b>	<b>63,135</b>

# Code Compliance

## 2022 Proposed Budget

Code Compliance manages the inspection, citation and remediation of code compliance violations within the city of Toledo.

## Funding Sources

The Division of Code Enforcement personnel and operating supplies and services are supported by the General Fund and the CDBG Fund. The division includes 19.50 full time equivalent positions.

## 2022 Highlights

The Division's General Fund proposed 2022 budget for labor expenditures totals \$723,763.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	493,626	630,495	569,947	614,062	723,763
▶ Overtime	7,643	7,407	687	5,000	5,000
▶ Pension	66,406	87,976	79,748	86,009	102,027
▶ Employment Tax & Medical	123,129	151,989	150,823	156,072	210,521
▶ Other Personnel	385	462	1,012	1,056	1,012
▶ Supplies	19,565	16,779	12,111	17,099	40,800
▶ Services	946,872	1,009,399	502,015	1,888,046	1,155,792
▶ Operating Transfers	0	0	0	2,212,215	0
<b>Total</b>	<b>1,657,626</b>	<b>1,904,508</b>	<b>1,316,343</b>	<b>4,979,560</b>	<b>2,238,915</b>

## Community Development Block Grant Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	478,323	337,691	341,967	813,096	405,737
▶ Overtime	3,792	5,093	4,768	0	0
▶ Pension	67,791	29,553	45,328	261,926	56,803
▶ Employment Tax & Medical	128,587	118,818	78,207	312,928	116,088
▶ Other Personnel	1,265	1,188	198	2,376	1,188
▶ Supplies	15,323	5,635	0	17,500	0
▶ Services	347,227	508,682	143,128	1,420,062	0
▶ Other	0	0	0	295,181	0
▶ Operating Transfers	366,023	0	0	0	0
<b>Total</b>	<b>1,408,330</b>	<b>1,006,660</b>	<b>613,596</b>	<b>3,123,068</b>	<b>579,816</b>

# Department of Human Resources

2022 Proposed Budget

The Human Resources Department supports its sister departments in all aspects of the employer- employee relationship. The department is responsible for employee selection and evaluation, benefits administration, union/employee relations, workers' compensation, and training. The Human Resources Department facilitates the delivery of City services by selecting, developing, and retaining the City's most valuable resource: a productive and competent workforce.

## Funding Sources

The Department of Human Resources' operating expenditures and personnel are funded primarily by the General Fund. Funding allocated in the Workers' Compensation Fund covers the City's payments to the State of Ohio. The department also funds a portion of its labor, services, and supplies costs in this fund.

## 2022 Highlights

The 2022 budget funds 22 FTEs for the Department of Human Resources, including 3 members of the Civil Service Commission. Labor expenditures are 46.8% of the department's General Fund Budget.

Non-personnel budget in the General Fund totals \$1,472,146 and supports on-boarding costs for new employees, testing costs for promotions in the safety forces, training materials for all departments, as well as employee engagement activities.

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
17100	Senior Attorney	0	1	1	0	2022
17100	Manager-Administrative Services	3	3	3	3	2022
17100	Director-Administrative Services	1	1	1	1	2022
17100	Deputy Director	0	1	1	1	2022
17100	Clerk 3	0	1	1	1	2022
17100	Chief-Bargaining & Representation	1	0	0	1	2022
17100	Board Member-Civil Service Commission	3	3	3	3	2022
17100	Administrative Technician 2	0.58	0	0	0	2022
17100	Administrative Specialist 3	0	1	1	1	2022
17100	Administrative Specialist 2	1	0	0	0	2022
17100	Administrative Assistant	1	1	1	2	2022
17100	Administrative Analyst 4	0	1	1	1	2022
17100	Administrative Analyst 3	2	2	2	2	2022
17100	Administrative Analyst 2	2	4	4	5	2022
17100	Administrative Analyst 1	3	0	0	1	2022

## 2022 Proposed Budget - Expenditures by Fund

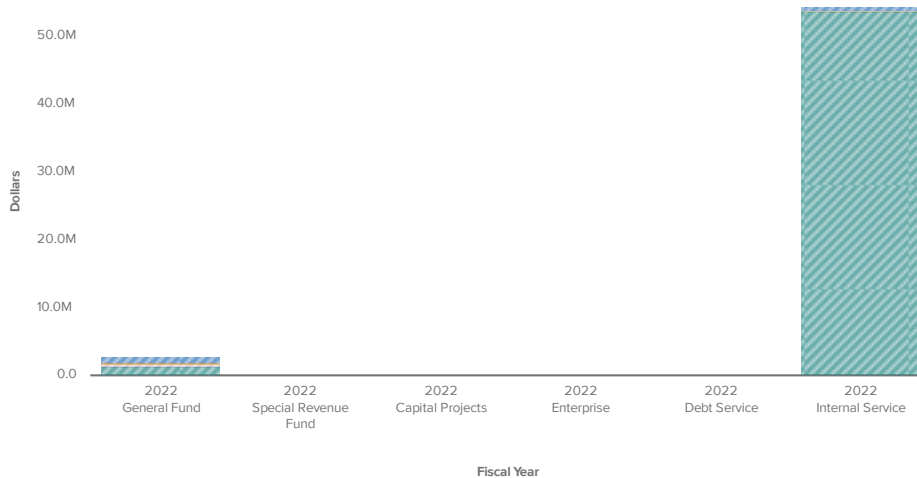
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Back History Reset

Broken down by Expenses Human Resources

Visualization



Sort By Chart of Accounts

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	476,475	471,734	528,565	784,297	909,383
▶ Overtime	21	200	2,471	1,000	1,000
▶ Pension	66,214	65,146	72,562	108,812	127,454
▶ Employment Tax & Medical	129,696	140,984	156,531	182,737	250,775
▶ Other Personnel	2,420	3,300	3,685	3,300	4,950
▶ Supplies	12,499	16,170	65	41,550	119,800
▶ Services	422,996	371,399	256,185	1,199,351	1,352,346
<b>Total</b>	<b>1,110,321</b>	<b>1,068,934</b>	<b>1,020,065</b>	<b>2,321,046</b>	<b>2,765,707</b>

## Street Construction, Maintenance & Repair Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	12,643	14,393	14,392	16,625	17,578
▶ Pension	1,735	1,996	2,015	2,328	2,461
▶ Employment Tax & Medical	4,639	2,727	2,588	2,909	3,597
▶ Other Personnel	110	0	0	0	0
<b>Total</b>	<b>19,127</b>	<b>19,115</b>	<b>18,995</b>	<b>21,862</b>	<b>23,636</b>

## Special Assessment Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	6,322	7,196	7,196	8,313	8,789
▶ Pension	867	998	1,008	1,164	1,230
▶ Employment Tax & Medical	1,197	1,364	1,293	1,455	1,799
▶ Other Personnel	55	0	0	0	0
<b>Total</b>	<b>8,441</b>	<b>9,558</b>	<b>9,496</b>	<b>10,931</b>	<b>11,818</b>

## Utility Administration Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	37,930	43,178	43,174	49,875	52,733
▶ Pension	5,204	5,987	6,044	6,983	7,383
▶ Employment Tax & Medical	9,440	8,183	7,757	8,727	10,792
▶ Other Personnel	330	0	0	0	0
<b>Total</b>	<b>52,904</b>	<b>57,348</b>	<b>56,976</b>	<b>65,585</b>	<b>70,908</b>

## Workers' Compensation Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	279,232	340,281	252,465	252,821	328,588
▶ Overtime	0	0	48	0	0
▶ Pension	35,914	41,577	35,303	35,467	46,002
▶ Employment Tax & Medical	49,357	71,995	66,886	54,399	80,345
▶ Other Personnel	1,485	1,650	2,365	1,650	1,870
▶ Supplies	1,492	4,252	1,785	3,450	4,200
▶ Services	5,491,385	5,555,413	5,165,202	6,608,099	5,651,100
▶ Operating Transfers	0	0	16,770,458	0	0
<b>Total</b>	<b>5,858,865</b>	<b>6,015,168</b>	<b>22,294,512</b>	<b>6,955,886</b>	<b>6,112,104</b>

## Healthcare Internal Services

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	83,719	97,586
▶ Pension	0	0	0	11,649	13,662
▶ Employment Tax & Medical	0	0	0	20,547	27,007
▶ Other Personnel	0	0	0	550	880
▶ Services	0	0	37,481,757	42,469,258	48,040,740
<b>Total</b>	<b>0</b>	<b>0</b>	<b>37,481,757</b>	<b>42,585,723</b>	<b>48,179,875</b>

# Department of Economic Development

## 2022 Proposed Budget

The Division of Economic Development implements programs and provides services integral to achieving the goals of the city. The department assists in the attraction, growth and retention of private sector companies by eliminating barriers and providing financial resources and technical assistance. The Division also includes the Real Estate section, which is responsible for the management of the city’s real estate portfolio and disposition strategy for surplus property.

## Funding Sources

The Department of Development is funded primarily through General Fund dollars.

## 2022 Highlights

The 2022 budget funds 7.00 FTEs with a total personnel cost of \$720,564.

Funding for non-personnel expenditures totals \$2,006,576 and supports costs for property tax payments and business incentive payments.

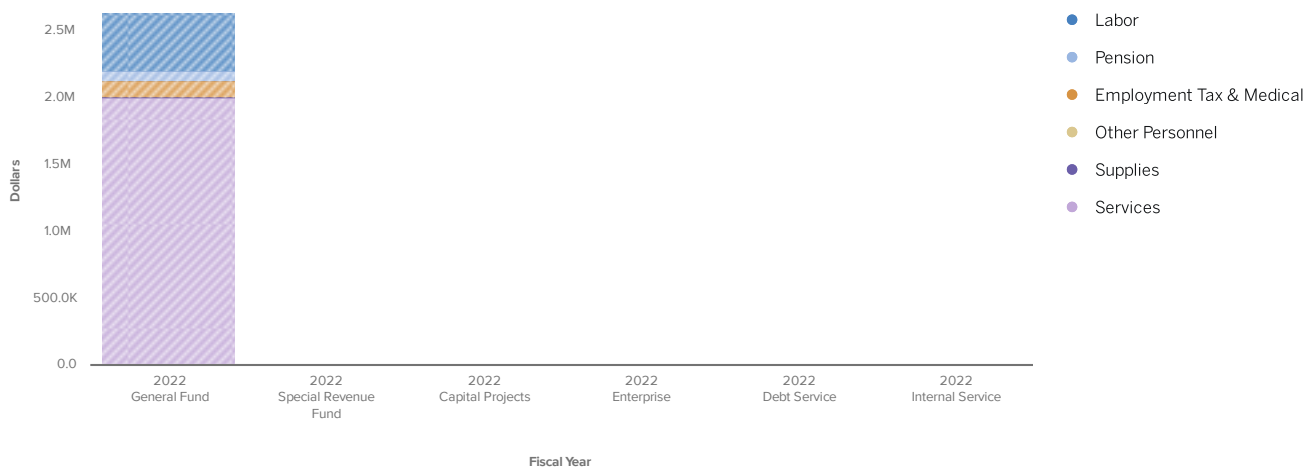
## Positions/FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
16400	Mayor's Assistant 2	0	1	1	1	2022
16400	Manager-Administrative Services	2	2	2	2	2022
16400	Director-Administrative Services	0	0.75	0.75	1	2022
16400	Deputy Director	0	0	0	1	2022
16400	Commissioner-Administrative Services	2	2	2	0	2022
16400	Clerk Specialist 2	0	1	1	1	2022
16400	Administrative Specialist 3	1	1	1	1	2022
16400	Administrative Specialist 2	0.5	0	0	0	2022

## 2022 Proposed Budget - Expenditures by Fund



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	333,550	436,566	426,583	621,769	550,368
▶ Pension	44,767	59,879	56,492	85,640	77,052
▶ Employment Tax & Medical	73,008	101,057	71,544	112,343	123,236
▶ Other Personnel	1,100	1,100	1,100	1,650	1,100
▶ Supplies	5,555	4,701	1,290	7,400	6,400
▶ Services	798,444	1,173,566	1,465,743	1,841,354	2,001,212
▶ Capital	0	0	0	10	0
<b>Total</b>	<b>1,256,423</b>	<b>1,776,871</b>	<b>2,022,751</b>	<b>2,670,166</b>	<b>2,759,368</b>

# Department of Public Service

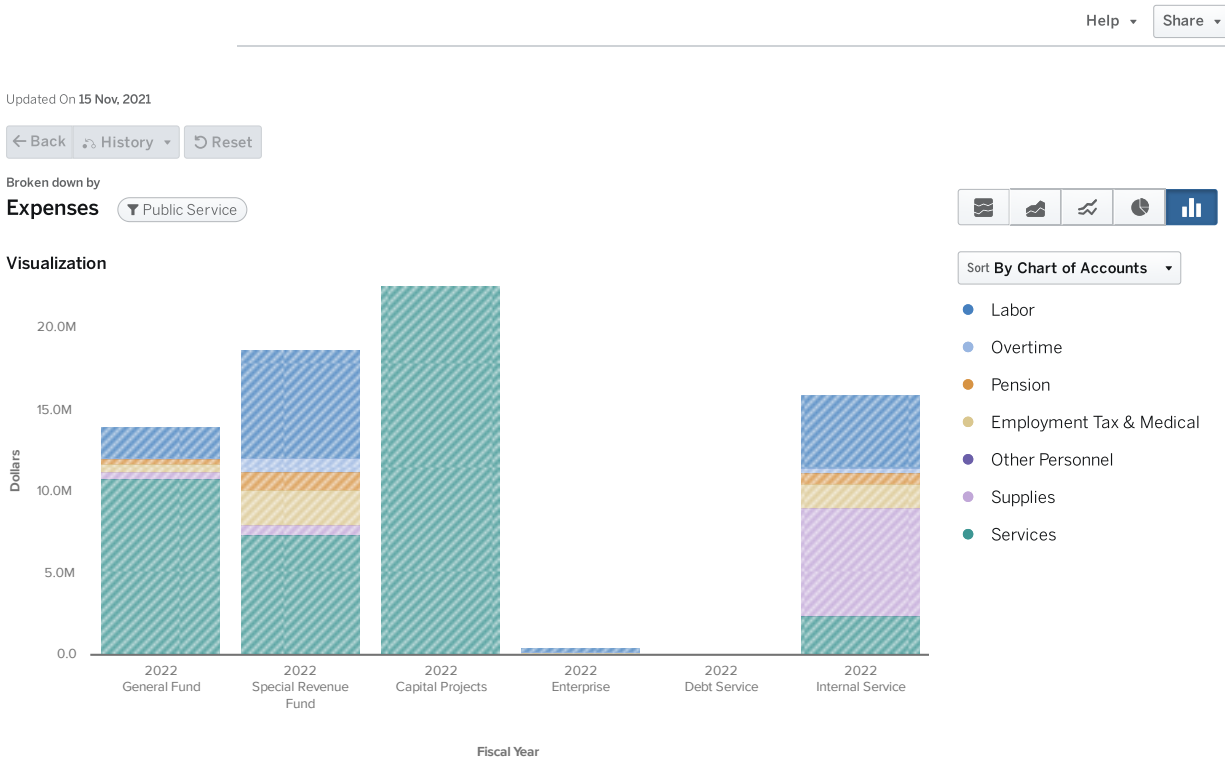
## 2022 Proposed Budget

The Department of Public Service strives to provide quality, efficient and timely services to the citizens of the City of Toledo in the most cost-effective manner through the utilization of innovative practices, state-of-the-art technology and a courteous, well-trained workforce.

The newly created division of Urban Beautification is responsible for blight control, alley cleaning, street sweeping, demolitions, leaf collection, cemetery maintenance, mowing and weed control, and forestry management. Additionally the department operates the city's landfill, and provides vehicle and facility management for city departments.

The Department of Public Service is comprised of the following divisions: Solid Waste, Facility and Fleet Operations and Urban Beautification.

## 2022 Proposed Budget - Expenditures by Fund



# Facility Operations Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
24500	Utility Worker	1	1	1	1	2022
24500	Tandem Truck Driver	1	1	1.25	2	2022
24500	Superintendent-Waste Disposal	1	0.5	0.5	1	2022
24500	Senior Professional Engineer	1	1	1	1	2022
24500	Manager-Public Services	1	1	1	1	2022
24500	Lead Landfill Equipment Operator	0	0.5	0.75	1	2022
24500	Landfill Equipment Operator	6	6	6	6	2022
24500	Intermediate Clerk	1	1	1	1	2022
24500	Heavy Equipment Mechanic	1	1	1	1	2022
24500	Administrative Specialist	1	1	1	1	2022

# Fleet Operations Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
25000	Welder-Blacksmith	1	1	1	1	2022
25000	Vehicle Parts Storekeeper	3	3	3	3	2022
25000	Utility Worker	1	1	1	1	2022
25000	Supervisor-Vehicle Parts	1	1	1	1	2022
25000	Supervisor-Automotive Maintenance	5	5	5	5	2022
25000	Secretary 2	0.44	0	0	0	2022
25000	Motor Equipment Technician	2	2	2	2	2022
25000	Equipment And Records Technician	1	1	1	1	2022
25000	Commissioner-Public Services	0.6	0.6	0.6	0.6	2022
25000	Clerk Specialist 2	2	3	3	2	2022
25000	Clerk Specialist 1	1.18	1	1	1	2022
25000	Automotive Service Worker	12	16	16	16	2022
25000	Automotive Repair Technician	29	29	29	29	2022
25000	Administrator-Public Services 1	1	1	1	1	2022
25000	Administrative Operations Officer	0.6	0.6	0.6	0.6	2022

# Waste Disposal Positions/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
26100	Utility Worker	1	1	1	1	2022
26100	Trades Mechanic	2	2	2	2	2022
26100	Supervisor-Maintenance And Repair	2	2	2	2	2022
26100	Senior Storekeeper	1	1	1	1	2022
26100	Senior Building And Grounds Mainte...	1	1	1	1	2022
26100	Secretary 2	0.16	0.4	0.4	0.4	2022
26100	Plumber-Steamfitter	2	2	2	2	2022
26100	Painter	1.58	2	2	2	2022
26100	Electrician	1	2	2	2	2022
26100	Commissioner-Public Services	0.4	0.4	0.4	0.4	2022
26100	Clerk Specialist 2	1	1	1	1	2022
26100	Clerk Specialist 1	0.4	0.4	0.4	0.4	2022
26100	Carpenter	2.58	3	3	3	2022
26100	Building And Grounds Maintenance ...	2.16	3	3	3	2022
26100	Administrator-Public Services 1	1	1	1	1	2022
26100	Administrative Operations Officer	0.4	0.4	0.4	0.4	2022

# Urban Beautification Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
27100	Utility Worker	0	0	0	4	2022
27100	Tree Service Worker	0	0	0	20	2022
27100	Tree Maintenance Worker	0	0	0	1	2022
27100	Tandem Truck Driver	0	0	0	1	2022
27100	Supervisor-Street Operations	0	0	0	0.5	2022
27100	Supervisor-Storeroom	0	0	0	0.3	2022
27100	Supervisor-Forestry	0	0	0	3	2022
27100	Superintendent-Streets	0	0	0	0.5	2022
27100	Superintendent-Parks	0	0	0	1	2022
27100	Street Maintenance Technician	0	0	0	2	2022
27100	Storekeeper	0	0	0	1	2022
27100	Senior Storekeeper	0	0	0	0.3	2022
27100	Senior Landscape Maintenance Worker	0	0	0	2	2022
27100	Senior Equipment Repair Technician	0	0	0	1	2022
27100	Senior Construction Technician	0	0	0	0.82	2022
27100	Senior Building And Grounds Mainten...	0	0	0	1.6	2022
27100	Secretary 2	0	133	0	0.41	2022
27100	Secretary 2	0	0	0	0	2022

27100	Safety & Training Specialist	0	0	0	2	2022
27100	Public Services Officer 1	0	0	0	0.75	2022
27100	Manager-Special Projects	0	0	0	1	2022
27100	Manager-Public Services	0	0	0	2	2022
27100	Maintenance Worker 2	0	0	0	40.15	2022
27100	Maintenance Worker 1	0	0	0	1.41	2022
27100	Mail Clerk	0	0	0	0.41	2022
27100	Landscape Maintenance Worker	0	0	0	6	2022
27100	Heavy Equipment Operator 2	0	0	0	11	2022
27100	Heavy Equipment Operator 1	0	0	0	6	2022
27100	Gis Analyst 1	0	0	0	1	2022
27100	General Foreman-Streets	0	0	0	5	2022
27100	Forestry Inspector	0	0	0	1	2022
27100	Forestry Crew Leader	0	0	0	10	2022
27100	Foreman-Parks	0	0	0	3	2022
27100	Equipment Repair Technician	0	0	0	1	2022
27100	Equipment And Records Technician	0	0	0	0.41	2022
27100	Engineering Associate	0	0	0	0.15	2022
27100	Director-Public Services	0	0	0	1	2022
27100	Deputy Director-Public Services	0	0	0	1	2022
27100	Commissioner-Public Services	0	0	0	1	2022
27100	Clerk Specialist 2	0	0	0	3.61	2022
27100	Clerk Specialist 1	0	0	0	0.82	2022
27100	Building And Grounds Maintenance W...	0	0	0	9	2022
27100	Building & Grounds Maintenance	0	0	0	1.2	2022
27100	Administrative Specialist 2	0	0	0	1	2022
27100	Administrative Specialist	0	0	0	0.6	2022
27100	Administrative Operations Officer	0	0	0	1.41	2022
27100	Administrative Assistant	0	0	0	1	2022

# Division of Solid Waste

## 2022 Proposed Budget

The Division of Solid Waste operates the City's Hoffman Road landfill within regulatory compliance of the Ohio Environmental Protection Agency.

## Funding Sources

The Division of Solid Waste is supported primarily by the General Fund.

## 2022 Highlights

The Division of Solid Waste has proposed \$6,516,441 in operating service and supply funds in 2022 to cover items including Ohio EPA fees, county tipping fees, and recycling costs. The solid waste budget funds 16 FTEs with a total personnel cost of \$1,486,909.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	685,282	720,594	686,252	884,405	1,017,190
▶ Overtime	34,837	35,780	37,244	75,020	55,000
▶ Pension	96,661	100,288	96,651	119,388	140,307
▶ Employment Tax & Medical	156,597	183,934	188,639	200,518	269,762
▶ Other Personnel	6,468	7,190	7,149	6,650	4,650
▶ Supplies	45,411	53,415	44,892	181,545	187,200
▶ Services	3,777,095	4,311,281	3,931,569	4,831,780	4,842,332
<b>Total</b>	<b>4,802,352</b>	<b>5,412,483</b>	<b>4,992,396</b>	<b>6,299,308</b>	<b>6,516,441</b>

# Capital Improvement Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	0	0	0	66,500	0
▶ Services	389,139	122,324	1,112,993	467,449	525,000
▶ Capital	358,829	263,986	0	0	0
<b>Total</b>	<b>747,968</b>	<b>386,310</b>	<b>1,112,993</b>	<b>533,949</b>	<b>525,000</b>

# Division of Facility and Fleet Operations

## 2022 Proposed Budget

The Division of Facility and Fleet Operations is an internal service division that keeps the City's fleet and buildings continually operational. Fleet operations is responsible for maintenance, repair and fueling of the City's fleet, as well as vehicle and equipment acquisition. Facility operations is responsible for building maintenance and repair and recommending facility design and construction. The unit ensures a healthy, functional, aesthetic, and sustainable building environment for City employees and the public.

## Funding Sources

The Division of Facility and Fleet Operations is funded through charges assessed to user divisions. Labor, supplies and service costs are budgeted in the Fleet Maintenance and Facility Operations internal service funds.

## 2022 Highlights

The 2022 budget for fleet operations provides \$7,428,683 for fuel, equipment, supplies and services to maintain the City's fleet. In addition to this non-personnel budget, the budget also supports 64.20 FTEs with a total labor cost of \$5,136,866.

The Internal Service Fund budget for facility operations allocates \$1,796,968 for labor expenditures, covering 22.60 FTEs and allocates \$1,604,852 for services and supplies.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
► Services	560,212	456,752	342,669	696,600	433,682
<b>Total</b>	560,212	456,752	342,669	696,600	433,682

## Municipal Garage Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	2,749,694	2,968,633	2,823,128	3,340,627	3,261,271
▶ Overtime	343,250	350,605	218,915	301,597	290,000
▶ Pension	412,786	453,576	414,896	481,193	497,178
▶ Employment Tax & Medical	762,204	871,053	810,004	919,796	1,060,236
▶ Other Personnel	30,587	33,223	32,226	34,180	28,180
▶ Supplies	5,133,985	5,189,503	4,052,497	6,389,904	6,249,875
▶ Services	950,576	1,017,483	823,424	1,161,416	1,178,808
▶ Capital	0	0	38,281	478,719	0
<b>Total</b>	<b>10,383,082</b>	<b>10,884,077</b>	<b>9,213,370</b>	<b>13,107,434</b>	<b>12,565,549</b>

## Capital Improvement Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	0	-5,530	51,426	18,378	0
▶ Services	455,853	891,824	345,028	5,541,891	22,057,970
▶ Capital	0	0	68,483	36,412	0
<b>Total</b>	<b>455,853</b>	<b>886,294</b>	<b>464,937</b>	<b>5,596,682</b>	<b>22,057,970</b>

## Facility Operations Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	895,004	996,025	914,783	1,146,861	1,192,162
▶ Overtime	56,431	48,713	33,426	50,190	50,000
▶ Pension	131,984	144,718	119,775	162,317	173,903
▶ Employment Tax & Medical	252,045	300,159	290,433	318,925	374,314
▶ Other Personnel	4,035	6,066	6,324	7,166	6,590
▶ Supplies	343,285	296,010	230,916	326,366	350,600
▶ Services	1,162,544	1,067,549	899,347	1,166,487	1,254,252
<b>Total</b>	<b>2,845,327</b>	<b>2,859,240</b>	<b>2,495,004</b>	<b>3,178,312</b>	<b>3,401,820</b>

# Division of Urban Beautification

## 2022 Proposed Budget

The Division of Urban Beautification is dedicated to the effective management of Toledo's greenspaces, neighborhood blight, and cemeteries, thereby improving the quality of life for all citizens and visitors. Urban Beautification is responsible for the maintenance and management of street trees, mowing and weed control, leaf collection, demolitions, street sweeping, and cemeteries.

## Funding Sources

The Division of Urban Beautification primarily uses General Fund and Assessed dollars to support its operations.

In previous years, budget and historical expenditures for those activities now under Urban Beautification were reported in the previous Divisions of Parks, Recreation and Forestry and Streets, Bridges and Harbor (now Road and Bridge Maintenance).

## 2022 Highlights

The 2022 proposed budget for the Division of Urban Beautification includes \$1,356,213 for labor related expenditures and \$4,960,059 for operating service and supply expenditures, including contractual and seasonal budget for mowing, boulevards, and triangles.

The proposed budget supports 154.35 full time equivalent positions.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	926,590
▶ Overtime	0	0	0	0	13,900
▶ Pension	0	0	0	0	131,669
▶ Employment Tax & Medical	0	0	0	0	281,893
▶ Other Personnel	0	0	0	0	2,162
▶ Supplies	0	0	0	0	147,365
▶ Services	0	0	0	0	4,812,694
<b>Total</b>	0	0	0	0	6,316,272

## Special Assessment Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	6,657,078
▶ Overtime	0	0	0	0	891,015
▶ Pension	0	0	0	0	1,056,733
▶ Employment Tax & Medical	0	0	0	0	2,173,462
▶ Other Personnel	0	0	0	0	9,730
▶ Supplies	0	0	0	0	618,358
▶ Services	0	0	0	0	7,371,163
<b>Total</b>	0	0	0	0	18,777,539

# Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	269,424
▶ Overtime	0	0	0	0	22,330
▶ Pension	0	0	0	0	40,846
▶ Employment Tax & Medical	0	0	0	0	97,545
<b>Total</b>	0	0	0	0	430,144

# Department of Transportation

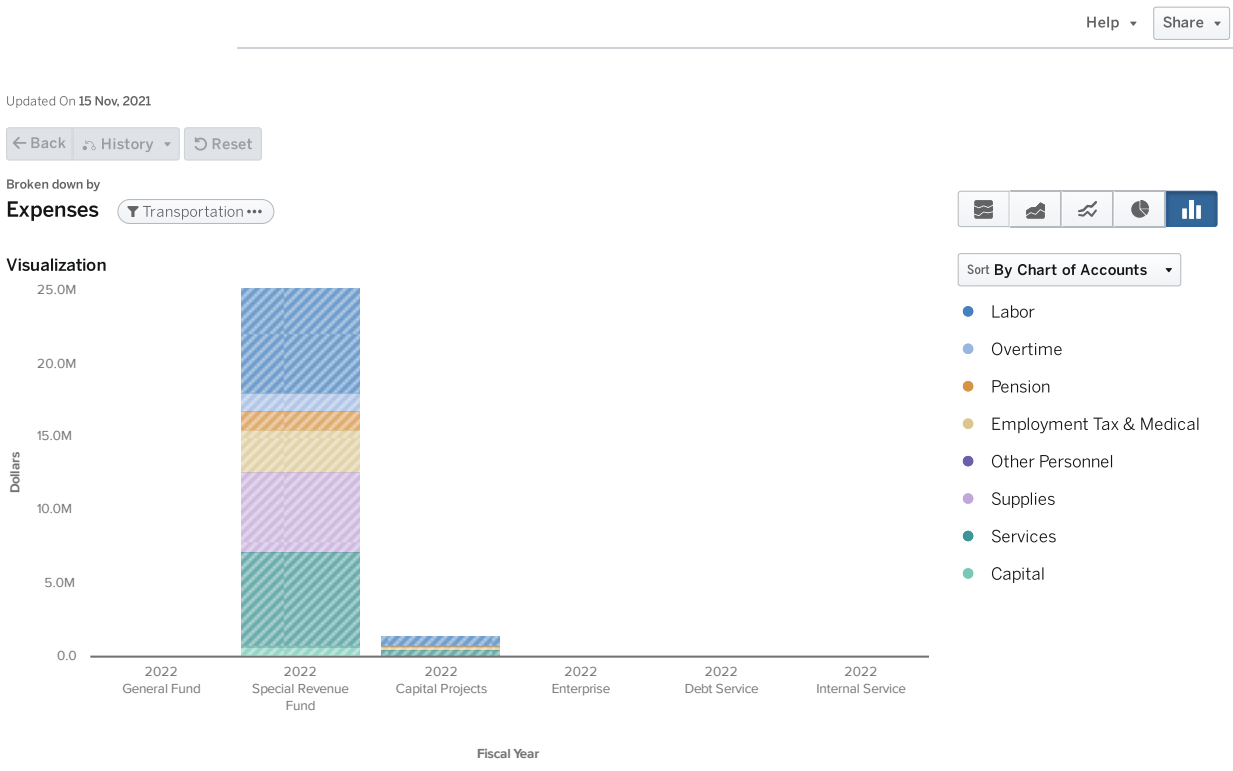
## 2022 Proposed Budget

The Department of Transportation is responsible for overseeing all planning, construction, repair and maintenance activity in the city related to major and residential roads in the city. Additionally, the department will manage bridge operation, bridge and levee maintenance and repair, and harbor related operations.

The newly created Division of Road and Bridge Maintenance is responsible for pothole repair, patch and seal, overlays, utility restoration, alley grading, crack sealing, curbs, bridge maintenance, and snow and ice control. Additionally, the Department will provide planning, engineering, and construction administration for major infrastructure improvements and assist in supporting other operating divisions with their engineering needs and maintain and improve traffic flow on Toledo's public roadways.

This Department includes the following divisions: Engineering and Construction, Traffic Management, and Road and Bridge Maintenance.

## 2022 Proposed Budget - Expenditures by Fund



# Division of Engineering and Construction Position/FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
35000	Surveyor Associate	1	1	1	1	2022
35000	Surveyor	1	1	1	1	2022
35000	Supervisor-Utilities	1	1	1	1	2022
35000	Supervisor-Surveyor	1	1	1	1	2022
35000	Staff Professional Engineer	7	7	7	7	2022
35000	Senior Professional Engineer	6	6	6	6	2022
35000	Senior Engineering Aide	2	2	2	2	2022
35000	Senior Drafter	4	4	4	4	2022
35000	Senior Construction Technician	5	5	5	5	2022
35000	Secretary 2	1	1	1	1	2022
35000	Professional Engineer	3	3	3	6	2022
35000	Gis Technician	0	0	0	1	2022
35000	Gis Analyst 1	3	3	3	2	2022
35000	Engineering Technician	4	4	4	3	2022
35000	Engineering Associate	6	6	6	6	2022
35000	Director-Public Services	0	0	0	1	2022
35000	Construction Technician	10	11	11	13	2022
35000	Construction Contract Specialist	0	0	0	1	2022
35000	Clerk Specialist 2	1.87	2	2	1.98	2022
35000	Administrator-Public Services 2	4	4	4	4	2022
35000	Administrator-Administrative Servic...	1	1	1	1	2022
35000	Administrative Specialist	1	1	1	1	2022

# Division of Traffic Management Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
22500	Utility Worker	4	3	3	3	2022
22500	Transportation Planner	0	0	0	1	2022
22500	Traffic Technician	2	2	2	2	2022
22500	Traffic Signal Technician	11	11	11	11	2022
22500	Supervisor-Traffic Signs And Painting	1	1	1	1	2022
22500	Supervisor-Instrumentation	1	1	1	1	2022
22500	Superintendent-Traffic Signals	1	1	1	1	2022
22500	Superintendent-Sign Shop	1	1	1	1	2022
22500	Staff Professional Engineer	2	2	2	2	2022
22500	Sign Poster	2	2	2	2	2022
22500	Sign Painter	2	2	2	2	2022
22500	Senior Traffic Technician	3	3	3	3	2022
22500	Senior Traffic Signal Technician	3	3	3	3	2022
22500	Senior Storekeeper	1	1	1	1	2022
22500	Senior Professional Engineer	2	2	2	2	2022
22500	Secretary 2	1	0	0	0	2022
22500	Painter	3	3	3	3	2022
22500	Intermediate Traffic Technician	1	1	1	1	2022
22500	Equipment Operator	2	2	2	2	2022
22500	Engineering Associate	2	2	2	2	2022
22500	Commissioner-Public Services	1	1	1	1	2022
22500	Code Compliance Inspector 1	0	0	0.58	1	2022
22500	Clerk Specialist Ii	0	1	1	0	2022
22500	Clerk Specialist 2	0	0	0	1	2022
22500	Clerk Specialist 1	1	1	1	1	2022
22500	Administrative Specialist	0	1	1	1	2022
22500	Administrative Operations Officer	1	1	1	0	2022

# Division of Road and Bridge Maintenance Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
23100	Supervisor-Street Operations	1	1	1	0.5	2022
23100	Supervisor-Storeroom	0	1	1	0.7	2022
23100	Supervisor-Bridge Maintenance	1	1	1	1	2022
23100	Superintendent-Streets	1	1	1	0.5	2022
23100	Street Maintenance Technician	11	12	12	10	2022
23100	Storekeeper	1	1	1	0.5	2022
23100	Staff Professional Engineer	1	1	1	1	2022
23100	Senior Storekeeper	2	2	2	1.7	2022
23100	Senior Professional Engineer	1	1	1	1	2022
23100	Senior Construction Technician	2	2	2	1.18	2022
23100	Senior Building And Grounds Mainten...	1	1	1	0.4	2022
23100	Senior Bridge Mechanic	3	3	3	3	2022
23100	Secretary 2	1	1	1	0.59	2022
23100	Safety & Training Specialist	1	2	2	0	2022
23100	Public Information Officer	0	0.5	0.5	0	2022
23100	Professional Engineer	1	1	1	1	2022
23100	Manager-Public Services	4	3	3	1	2022
23100	Maintenance Worker 2	84	84	84.5	49.85	2022
23100	Maintenance Worker 1	0	1	1.25	0.59	2022
23100	Mail Clerk	1	1	1	0.59	2022
23100	Heavy Equipment Operator 2	31	31	31.25	21	2022
23100	Heavy Equipment Operator 1	15	15	15	9	2022
23100	Gis Analyst 1	1	1	1	0	2022
23100	General Foreman-Streets	11	11	11	7	2022
23100	General Foreman	0	0	0.25	0	2022
23100	Equipment And Records Technician	1	1	1	0.59	2022
23100	Engineering Associate	1	1	1	0.85	2022
23100	Director-Public Services	1	1	1	0	2022
23100	Deputy Director-Public Services	0	1	1	0	2022
23100	Commissioner-Public Services	1	1	1	1	2022
23100	Clerk Specialist 2	1	2	2	1.39	2022
23100	Clerk Specialist 1	2	2	2	1.18	2022
23100	Building & Grounds Maintenance	2	2	2	0.8	2022
23100	Bridge Operator	5	5	5	5	2022
23100	Bridge Mechanic	9	9	9	9	2022
23100	Administrative Specialist	0	0	0.25	0.4	2022
23100	Administrative Operations Officer	1	1	1	0.59	2022
23100	Administrative Assistant	1	1	1	0	2022

# Engineering and Construction

## 2022 Proposed Budget

The Divisions of Engineering and Construction provides planning, engineering and construction administration for major infrastructure improvements and assists in supporting other operating divisions with their engineering needs. The division is responsible for coordinating the replacement and upgrade of the city's utility distribution and transportation systems. This includes water lines, sanitary sewers and storm water facilities, public sidewalks, pedestrian ramps, streets and alleys. In addition, Engineering and Construction is responsible for street lighting, plan reviews and inspection of construction within the public rights of way.

## Funding Sources

The Division of Engineering Services receives support from several funds. This includes SCM&R, capital improvement, sewer operating, water operating and general fund dollars.

## 2022 Highlights

The budget for Engineering and Construction supports 69.98 FTEs with a total labor cost of \$7,122,536. Non personnel expenditures for supplies and services total \$31,472,890.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	71,050	161,112	138,527	180,159	184,829
▶ Overtime	2,186	4,600	754	4,500	4,500
▶ Pension	10,265	22,999	20,354	25,498	26,506
▶ Employment Tax & Medical	20,869	51,950	29,109	46,439	54,781
▶ Other Personnel	271	578	704	702	704
▶ Supplies	0	0	4,258	9,455	500
▶ Services	29,014	51,968	42,441	118,644	129,866
<b>Total</b>	<b>133,655</b>	<b>293,206</b>	<b>236,148</b>	<b>385,397</b>	<b>401,686</b>

## Street Construction, Maintenance & Repair Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	409,790	425,276	523,524	598,953	670,146
▶ Overtime	55,690	42,080	25,117	45,000	45,000
▶ Pension	64,183	64,130	68,655	89,490	100,120
▶ Employment Tax & Medical	83,175	99,012	103,665	117,379	150,269
▶ Other Personnel	3,227	3,796	3,428	4,372	4,032
▶ Supplies	0	0	8,198	12,625	0
▶ Services	221,837	213,783	1,225,562	935,447	389,077
<b>Total</b>	<b>837,902</b>	<b>848,077</b>	<b>1,958,149</b>	<b>1,803,267</b>	<b>1,358,643</b>

## Special Assessment Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	56,779	57,624	64,422	68,981	124,011
▶ Overtime	424	1,077	5	2,500	2,500
▶ Pension	7,979	8,191	9,146	9,897	17,712
▶ Employment Tax & Medical	11,909	13,462	14,066	16,046	26,988
▶ Other Personnel	550	550	594	594	594
▶ Services	28,214	23,650	32	20,000	21,945
<b>Total</b>	<b>105,855</b>	<b>104,553</b>	<b>88,265</b>	<b>118,018</b>	<b>193,750</b>

## Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	965,580	940,092	901,190	2,203,196	1,549,189
▶ Overtime	151,164	146,520	88,615	158,717	150,000
▶ Pension	152,915	147,452	125,974	310,464	221,786
▶ Employment Tax & Medical	241,066	265,498	258,501	326,840	394,987
▶ Other Personnel	5,695	6,607	4,107	7,544	5,885
▶ Supplies	0	0	22,554	216,330	5,800
▶ Services	31,933,490	29,581,713	26,772,672	60,203,715	8,265,438
▶ Capital	0	1,224,866	14,680	55,100	11,233
<b>Total</b>	<b>33,449,910</b>	<b>32,312,747</b>	<b>28,188,293</b>	<b>63,481,907</b>	<b>10,604,319</b>

## Road Improvements Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 105,312
▶ Pension	0	0	0	0	14,744
▶ Employment Tax & Medical	0	0	0	0	33,050
▶ Services	0	0	0	18,674,511	21,000,000
<b>Total</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 18,674,511</b>	<b>\$ 21,153,106</b>

## Special Assessment Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 73,895	\$ 76,094	\$ 0	\$ 0	\$ 0
▶ Overtime	0	472	0	0	0
▶ Pension	10,382	11,024	0	0	0
▶ Employment Tax & Medical	17,233	20,076	0	0	0
▶ Other Personnel	275	286	0	0	0
▶ Services	358,845	468,147	466,782	750,000	0
<b>Total</b>	<b>\$ 460,629</b>	<b>\$ 576,099</b>	<b>\$ 466,782</b>	<b>\$ 750,000</b>	<b>\$ 0</b>

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	446,046	473,774	479,118	638,877	727,544
▶ Overtime	35,607	26,372	14,411	25,351	25,000
▶ Pension	61,088	68,412	79,693	91,625	105,356
▶ Employment Tax & Medical	87,430	118,284	124,176	138,646	183,471
▶ Other Personnel	2,123	2,911	2,893	3,333	3,498
▶ Supplies	0	0	11,424	210,585	30,500
▶ Services	9,385,265	8,588,028	5,305,868	10,833,527	591,820
▶ Capital	0	60,193	5,916	6,100	4,812
<b>Total</b>	<b>10,017,560</b>	<b>9,337,974</b>	<b>6,023,499</b>	<b>11,948,044</b>	<b>1,672,001</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 1,045,513	\$ 1,111,606	\$ 810,469	\$ 997,415	\$ 1,060,020
▶ Overtime	63,650	77,423	33,696	76,537	76,000
▶ Pension	150,443	163,400	104,794	143,992	159,043
▶ Employment Tax & Medical	246,509	258,332	178,919	201,761	259,567
▶ Other Personnel	6,940	7,503	5,082	5,970	6,320
▶ Supplies	108,820	119,284	18,015	157,560	6,000
▶ Services	8,684,020	1,946,820	3,877,941	18,803,597	61,582
▶ Capital	0	20,284	1,186	1,300	6,275
▶ Debt	69,126	147,879	157,051	1,033,769	0
▶ Other	5,225	0	9,468	100,000	100,000
▶ Operating Transfers	7,500	0	0	0	0
<b>Total</b>	<b>\$ 10,387,747</b>	<b>\$ 3,852,531</b>	<b>\$ 5,196,620</b>	<b>\$ 21,521,902</b>	<b>\$ 1,734,806</b>

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	268,145	244,497	302,203	435,955	445,147
▶ Overtime	4,098	10,438	7,666	13,000	13,000
▶ Pension	37,821	42,578	46,190	62,356	64,141
▶ Employment Tax & Medical	61,037	72,610	75,828	86,028	104,166
▶ Other Personnel	1,796	1,870	1,991	2,752	2,618
▶ Supplies	0	0	5,549	126,580	0
▶ Services	2,263,062	2,730,102	1,973,499	7,379,069	970,362
▶ Capital	0	2,205,868	2,604	12,218	2,680
▶ Other	53,269	35,115	0	400,000	100,000
▶ Operating Transfers	0	580,000	0	700,000	0
<b>Total</b>	<b>2,689,227</b>	<b>5,923,077</b>	<b>2,415,531</b>	<b>9,217,958</b>	<b>1,702,114</b>

# Division of Traffic Management

## 2022 Proposed Budget

The Division of Traffic Management provides and maintains safe and efficient traffic flow on public roadways in the City using accepted design practices and appropriate traffic control devices. The Division is responsible for traffic control planning and design, and operation and maintenance of traffic control devices and systems.

## Funding Sources

Traffic Management is funded with General Fund, Street Construction, Maintenance and Repair (SCM&R), and Capital Improvement dollars.

## 2022 Highlights

The Division of Traffic Management budget supports 49.00 FTEs with a total labor cost of \$4,128,858 proposed for 2022.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 0	\$ 0	\$ 0	\$ 35,437	\$ 52,656
▶ Pension	0	0	0	4,720	7,372
▶ Employment Tax & Medical	0	0	0	8,260	16,525
▶ Services	112,500	200,000	75,000	127,500	18,706
<b>Total</b>	<b>\$ 112,500</b>	<b>\$ 200,000</b>	<b>\$ 75,000</b>	<b>\$ 175,917</b>	<b>\$ 95,259</b>

## Street Construction, Maintenance, & Repair Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,851,585	1,830,815	1,810,642	2,280,438	2,220,859
▶ Overtime	71,955	89,636	72,309	88,548	86,004
▶ Pension	258,626	273,097	251,235	317,052	322,961
▶ Employment Tax & Medical	475,981	543,537	534,859	568,055	667,819
▶ Other Personnel	9,212	9,501	10,079	14,907	12,460
▶ Supplies	382,213	444,726	516,170	542,420	577,500
▶ Services	929,352	999,862	818,175	1,178,544	1,191,910
▶ Capital	390,665	75,507	22,574	30,000	280,000
<b>Total</b>	<b>4,369,587</b>	<b>4,266,681</b>	<b>4,036,043</b>	<b>5,019,964</b>	<b>5,359,513</b>

## CARES Act Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	0	0	1,621	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1,621</b>	<b>0</b>	<b>0</b>

## Local Fiscal Recovery Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	60,000	0
<b>Total</b>	0	0	0	60,000	0

## Capital Improvement Fund

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	355,740	352,668	355,252	508,435	508,121
▶ Overtime	9,522	10,617	10,639	21,508	21,200
▶ Pension	50,907	50,665	50,821	72,800	74,105
▶ Employment Tax & Medical	87,209	94,770	87,782	113,780	135,436
▶ Other Personnel	2,559	2,610	2,391	3,723	3,340
▶ Supplies	286,463	3,547	2,000	244,668	7,594
▶ Services	85,417	264,546	48,459	430,362	4,600
▶ Capital	0	12,094	187,906	0	0
<b>Total</b>	877,817	791,517	745,250	1,395,275	754,395

# Franklin Park/Westfield TIF Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	75,375	65,008	485,707	648,675	0
<b>Total</b>	75,375	65,008	485,707	648,675	0

# Division of Road and Bridge Maintenance

## 2022 Proposed Budget

The Division of Road and Bridge Maintenance is responsible for keeping the streets of the city safe for vehicular traffic throughout the year. The Division is responsible for pothole repair, patch and seal, overlays, utility restoration, alley grading, crack sealing, curbs, bridge and levee maintenance and repair, and snow and ice control.

## Funding Sources

The Division of Road and Bridge Maintenance is primarily uses Street Construction, Maintenance and Repair (SCMR), Assessed and Capital Improvement dollars to support its operations. Historical expenditure and budget amounts under the General Fund reflect blight remediation activities that have now been assigned to the Division of Urban Beautification.

## 2022 Highlights

The 2022 budget for Road and Bridge Maintenance allocates \$9,400,663 for labor expenditures and \$11,235,586 for operating services and supplies and capital. The budget supports 132.9 FTEs who rotates seasonally between street maintenance and pothole repair and snow and ice control.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	27,922	89,874	87,026	333,090	0
▶ Overtime	0	137	356	80,000	0
▶ Pension	5,311	12,043	12,161	41,934	0
▶ Employment Tax & Medical	7,050	18,449	15,554	77,556	0
▶ Other Personnel	110	330	330	550	0
▶ Supplies	0	0	0	800	0
▶ Services	0	0	0	624,119	0
▶ Operating Transfers	0	0	0	30,000	0
<b>Total</b>	<b>40,394</b>	<b>120,834</b>	<b>115,427</b>	<b>1,188,049</b>	<b>0</b>

## Street Construction, Maintenance & Repair Fund

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	2,243,482	2,939,912	2,650,181	3,213,256	3,142,859
▶ Overtime	624,362	820,327	295,536	330,177	540,485
▶ Pension	394,980	563,373	531,340	703,397	737,309
▶ Employment Tax & Medical	645,035	982,727	1,245,794	1,369,398	1,566,642
▶ Other Personnel	8,487	18,880	26,012	14,381	10,322
▶ Supplies	1,840,020	2,200,407	784,534	2,441,125	2,450,560
▶ Services	1,814,300	2,133,569	1,962,246	3,418,735	2,868,366
▶ Capital	1,110	3,823	346,430	460,000	450,000
<b>Total</b>	<b>7,571,776</b>	<b>9,663,019</b>	<b>7,842,072</b>	<b>11,950,468</b>	<b>11,766,543</b>

## Special Assessment Services Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,298,176	3,601,464	3,826,595	4,795,365	1,747,861
▶ Overtime	1,009,172	1,431,653	1,016,188	1,200,542	558,250
▶ Pension	651,882	661,395	623,307	817,539	322,856
▶ Employment Tax & Medical	1,203,191	1,221,703	1,362,960	1,373,203	590,878
▶ Other Personnel	44,853	54,330	27,714	97,662	2,963
▶ Supplies	2,426,200	2,487,882	952,430	2,623,285	2,411,500
▶ Services	6,529,293	6,697,036	5,731,949	7,752,100	2,405,160
▶ Capital	256	416	341	0	0
<b>Total</b>	<b>15,163,023</b>	<b>16,155,879</b>	<b>13,541,484</b>	<b>18,659,695</b>	<b>8,039,467</b>

## Capital Improvements Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	170,042	89,121	46,567	119,245	123,754
▶ Overtime	45,931	39,967	13,159	0	0
▶ Pension	24,286	17,930	13,155	16,694	17,326
▶ Employment Tax & Medical	37,756	29,652	31,349	32,397	38,120
▶ Other Personnel	368	477	1,083	83	1,038
▶ Supplies	102,518	36,886	23,233	90,454	0
▶ Services	1,212,070	3,334,681	659,542	5,752,901	500,000
▶ Capital	547,239	929,348	224,356	3,192,026	0
<b>Total</b>	<b>2,140,210</b>	<b>4,478,062</b>	<b>1,012,444</b>	<b>9,203,800</b>	<b>680,236</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	312,892	159,456	329,768	255,571	0
▶ Overtime	132,436	35,954	103,241	22,330	0
▶ Pension	58,146	27,888	38,517	38,906	0
▶ Employment Tax & Medical	121,743	66,686	89,544	84,079	0
▶ Other Personnel	1,508	866	1,457	675	0
▶ Supplies	145,947	70,077	0	0	0
▶ Services	18,101	7,996	16,772	0	0
<b>Total</b>	<b>790,774</b>	<b>368,923</b>	<b>579,299</b>	<b>401,562</b>	<b>0</b>

## Capital Replacement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Debt	1,154,126	990,691	770,476	349,000	0
<b>Total</b>	<b>1,154,126</b>	<b>990,691</b>	<b>770,476</b>	<b>349,000</b>	<b>0</b>

# Department of Public Utilities

## 2022 Proposed Budget

As a customer-service organization, the Department of Public Utilities provides services which exceed expectations in regards to safe, economical and superior drinking water, drainage and waste water services, and an environmentally safe community.

The City owns and operates a waterworks system (the Water System) as a self-supporting enterprise that in 2020 produced an average of 64.7 million gallons of potable water per day, with a peak flow of 97.8 million gallons per day. Water is drawn from Lake Erie, treated at the City's Collins Park Water Treatment Plant (the Plant), which has capacity to treat up to 130 million gallons of water per day, and then distributed through approximately 1,165 miles of water lines, over 50% of which were installed before 1930. The estimated replacement cost of the Water System is \$1.362 billion. The Water System is operated by the Divisions of Water Treatment and Water Distribution within the City's Department of Public Utilities.

The City owns and operates a sanitary sewage collection and treatment system (the Sewer System) as a self-supporting enterprise that in 2020 collected and treated approximately 59.6 million gallons of wastewater per day generated by residential, commercial, institutional and industrial users. Wastewater is collected by 1,027 miles of local and interceptor sanitary sewers owned by the City. The local sewers serving 77% of the City's sewered area carry only sanitary sewage, while the remaining 23% of the City's sewered area is served by combined local sewers that carry sanitary sewage and, in wet weather, storm water. The local sewers flow into interceptor sewers that carry the wastewater to the City's Bay View Wastewater Treatment Plant (WWTP) for treatment. The WWTP is unusual in that it includes a traditional plant providing secondary treatment and a wet weather

The Department of Public Utilities includes the following divisions: Utilities Administration, Water Treatment, Water Distribution, Water Reclamation, Sewer and Drainage Services and Environmental Services. The divisions are primarily supported by the Water and Sewer and Storm Water Funds, with very little General Fund support.

# 2022 Proposed Budget - Expenditures by Fund

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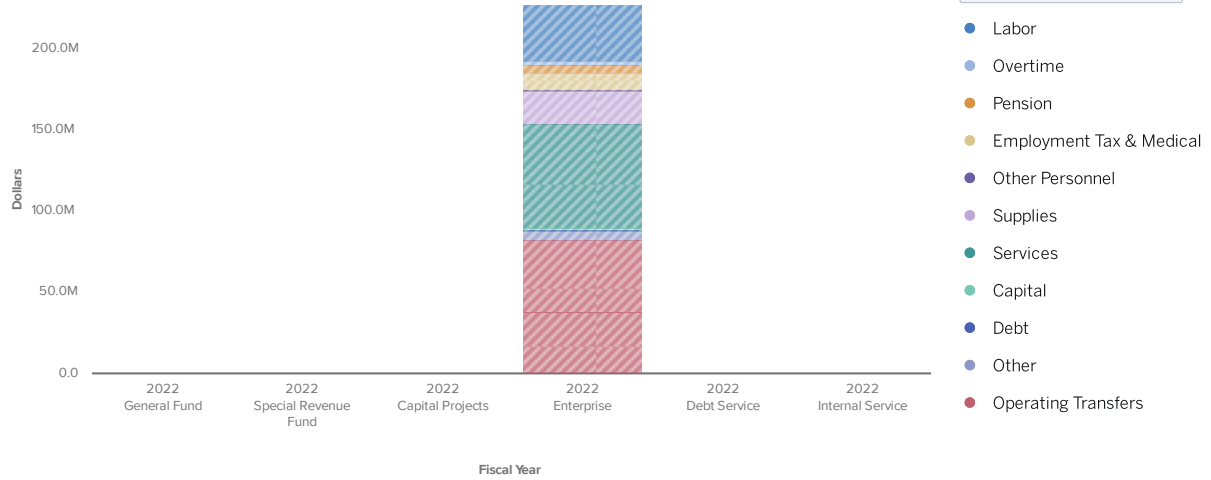
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**Expenses** ▾ Public Utilities



Visualization

Sort By Chart of Accounts ▾



# Utility Administration Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
31000	Utility Accounts Technician	1	1	1	1	2022
31000	Supervisor-Utility Administration	3	3	3	3	2022
31000	Supervisor-Utility Accounting	1	1	1	1	2022
31000	Senior Real Estate Specialist	1	1	1	1	2022
31000	Secretary 2	1	1	1	1	2022
31000	Safety & Training Specialist	0	1	1	1	2022
31000	Safety & Training Technician	2	1	1	1	2022
31000	Public Information Officer	0	0.5	0.5	0	2022
31000	Manager-Public Services	1.5	1	1	1	2022
31000	Manager-Administrative Services	0	3	3	4	2022
31000	Mail Clerk	1	1	1	1	2022
31000	Legal Technician	4	4	4	4	2022
31000	Industrial Accounts Clerk	2	2	2	2	2022
31000	Director-Public Services	1	1	1	1	2022
31000	Deputy Director-Public Services	1	1	1	1	2022
31000	Customer Service Contact Center Team L...	3	0	0	0	2022
31000	Cust Serv Contact Ctr Team Leader	0	3	3	4	2022
31000	Cust Serv Contact Ctr Rep-Public Util	0	20	20	20	2022
31000	Commissioner-Public Services	2	2.5	2.5	2.5	2022
31000	Commissioner-Administrative Services	1	1	1	1	2022
31000	Clerk Specialist 2	27	28	28	28	2022
31000	Clerk Specialist 1	21	0	0	0	2022
31000	Administrator-Public Services 2	1	1	1	1	2022
31000	Administrator-Public Services 1	1	1	1	1	2022
31000	Administrator-Administrative Services 2	1	0	0	0	2022
31000	Administrative Specialist	0	1	1	1	2022
31000	Administrative Operations Officer	1	0	0	0	2022
31000	Administrative Assistant	1	1	1	1	2022
31000	Administrative Analyst 4	5	5	5	6	2022
31000	Administrative Analyst 3	6	4	4	4	2022
31000	Administrative Analyst 2	1	1	1	1	2022

# Water Treatment Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
32000	Water Treatment Maintenance Worker	7	7	7	7	2022
32000	Water Control Room Operator	20	20	20	22	2022
32000	Utility Worker	12	12	12	12	2022
32000	Systems Specialist	1	1	1	1	2022
32000	Supervisor-Waterworks Maintenance	2	2	2	2	2022
32000	Supervisor-Storeroom	1	1	1	1	2022
32000	Supervisor-Instrumentation	1	1	1	1	2022
32000	Superintendent-Pump Station	1	1	1	1	2022
32000	Storekeeper	1	1	1	1	2022
32000	Staff Professional Engineer	2	2	2	2	2022
32000	Senior Water Treatment Maintenanc...	6	6	6	6	2022
32000	Senior Water Control Room Operator	7	7	7	9	2022
32000	Senior Trades Mechanic	1	1	1	1	2022
32000	Senior Storekeeper	1	1	1	1	2022
32000	Senior Professional Engineer	2	2	2	2	2022
32000	Senior Electrician	3	3	3	3	2022
32000	Senior Chemist/Bacteriologist	10	10	10	9	2022
32000	Secretary 2	1	1	1	1	2022
32000	Plumber-Steamfitter	2	2	2	2	2022
32000	Painter	2	2	2	2	2022
32000	Millwright	3	3	3	3	2022
32000	Laboratory Technician	1	1	1	3	2022
32000	Instrumentation Technician	2	2	2	2	2022
32000	Engineering Technician	1	1	1	1	2022
32000	Electrician	2	2	2	2	2022
32000	Clerk Specialist 2	2	2	2	2	2022
32000	Clerk Specialist 1	1	1	1	1	2022
32000	Chief Chemist/Bacteriologist	1	1	1	2	2022
32000	Administrator-Public Services 2	6	6	6	6	2022
32000	Administrator-Public Services 1	1	1	1	1	2022
32000	Administrative Operations Officer	1	1	1	1	2022

# Water Distribution Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
34000	Watermain And Service Repair Worker	46	44	44	44	2022
34000	Water Service Technician	22	21	21	21	2022
34000	Water Loss Equipment Technician	16	17	17	17	2022
34000	Water Emergency Repair Worker	5	5	5	5	2022
34000	Utility Service Locator	7	4	4	4	2022
34000	Supervisor-Utilities	0	0	0	1	2022
34000	Supervisor-Field Services	1	1	1	2	2022
34000	Supervisor-Collections	1	1	1	0	2022
34000	Senior Storekeeper	1	1	1	1	2022
34000	Senior Professional Engineer	1	1	1	1	2022
34000	Secretary 2	1	1	1	1	2022
34000	Professional Engineer	0.83	1	1	1	2022
34000	Meter Reader	11	11	11	11	2022
34000	Manager-Public Services	1	1	1	1	2022
34000	Heavy Equipment Operator 2	10	10	10	10	2022
34000	General Foreman-Water Distribution	0	0	0	3	2022
34000	General Foreman-Tapping And Constru...	3	3	3	0	2022
34000	Foreman-Water Distribution System	0	0	0	5	2022
34000	Foreman-Tapping And Construction	5	5	5	0	2022
34000	Foreman-Field Services	1	1	1	1	2022
34000	Equipment Repair Technician	1	1	1	1	2022
34000	Engineering Technician	1	1	1	1	2022
34000	Construction Technician	1	1	1	3	2022
34000	Clerk Specialist 2	11	10	10	10	2022
34000	Clerk Specialist 1	1	1	1	1	2022
34000	Administrator-Public Services 2	1	1	1	1	2022
34000	Administrator-Administrative Services 2	1	0	0	1	2022
34000	Administrator-A.S.	0	1	1	1	2022
34000	Administrative Specialist	1	1	1	1	2022

# Water Reclamation Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
36000	Water Reclamation Operator	35	35	35	35	2022
36000	Water Reclamation Maintenance Worker	14	14	14	14	2022
36000	Water Reclamation Crane Opertor	1	1	1	1	2022
36000	Utility Worker	8	8	8	8	2022
36000	Trades Mechanic	1	1	1	1	2022
36000	Tandem Truck Driver	1	1	1	1	2022
36000	Systems Specialist	1	1	1	1	2022
36000	Supervisor-Water Reclamation Storero...	1	1	1	1	2022
36000	Supervisor-Water Reclamation Operati...	5	5	5	5	2022
36000	Supervisor-Instrumentation	1	1	1	1	2022
36000	Superintendent-Water Treatment Plant	1	1	1	1	2022
36000	Storekeeper	1	1	1	1	2022
36000	Staff Professional Engineer	2	2	2	2	2022
36000	Senior Water Reclamation Maintenance...	14	14	14	14	2022
36000	Senior Trades Mechanic	0	0	0	1	2022
36000	Senior Supervisor-Water Reclamation ...	3	3	3	3	2022
36000	Senior Storekeeper	1	1	1	1	2022
36000	Senior Professional Engineer	1	1	1	1	2022
36000	Senior Process Control Analyst	1	1	1	1	2022
36000	Senior Electrician	3	3	3	3	2022
36000	Senior Clerk	1	1	1	1	2022
36000	Senior Chemist/Bacteriologist	1	1	1	1	2022
36000	Secretary 2	1	1	1	1	2022
36000	Safety & Training Specialist	1	1	1	1	2022
36000	Professional Engineer	2	2	2	3	2022
36000	Process Control Analyst	1	1	1	1	2022
36000	Intermediate Clerk	1	1	1	1	2022
36000	Electrician	3	3	3	3	2022
36000	Data Communications Specialist	3	3	3	3	2022
36000	Chief Electrician	0	0	0	1	2022
36000	Chemist-Bacteriologist	3	3	3	3	2022
36000	Automotive Repair Technician	1	1	1	1	2022
36000	Administrator-Public Services 2	3	3	3	2	2022
36000	Administrative Operations Officer	1	1	1	1	2022

# Sewer & Drainage Services Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
37000	Utility Worker	6	6	6	6	2022
37000	Telespection Technician	2	2	2	2	2022
37000	Supervisor-Utilities	1	1	1	1	2022
37000	Storekeeper	1	1	1	1	2022
37000	Sewer & Drainage Service Worker	48	48	48	48	2022
37000	Senior Storekeeper	1	1	1	1	2022
37000	Senior Sewer & Drainage Service Work...	14	14	14	14	2022
37000	Senior Professional Engineer	1	1	1	1	2022
37000	Secretary 2	1	1	1	1	2022
37000	Public Services Officer 3	1	1	1	1	2022
37000	Manager-Public Services	1	1	1	1	2022
37000	Heavy Equipment Operator 2	20	19	19	19	2022
37000	Gis Technician	1	1	1	1	2022
37000	General Foreman-Sewer Maintenance	2	2	2	2	2022
37000	Foreman-Sewer Construction And Mai...	8	8	8	8	2022
37000	Engineering Technician	1	1	1	1	2022
37000	Crane Operator	0	1	1	1	2022
37000	Construction Inspector	3	3	3	3	2022
37000	Clerk Specialist 2	1	1	1	1	2022
37000	Clerk Specialist 1	4	4	4	4	2022
37000	Building And Grounds Maintenance Wo...	2	2	2	2	2022
37000	Administrator-Public Services 2	1	1	1	1	2022
37000	Administrative Operations Officer	1	1	1	1	2022

# Environmental Services Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
38000	Supervisor-Utility Accounting	1	1	1	1	2022
38000	Staff Professional Engineer	2	2	2	2	2022
38000	Senior Environmental Specialist	10	10	10	10	2022
38000	Senior Chemist/Bacteriologist	3	3	3	2.97	2022
38000	Secretary 2	1	1	1	1	2022
38000	Public Services Officer 3	4	4	4	3.99	2022
38000	Professional Engineer	0	0	0	1	2022
38000	Industrial Waste Control Specialist	2	2	2	2	2022
38000	Environmental Specialist	7	7	7	6.98	2022
38000	Environmental Services Technician	6	6	6	6	2022
38000	Engineering Associate	4	4	4	3	2022
38000	Clerk Specialist 2	1	1	1	1	2022
38000	Clerk Specialist 1	1	1	1	1	2022
38000	Chemist-Bacteriologist	1	1	1	0.99	2022
38000	Administrator-Public Services 2	2	2	2	2	2022
38000	Administrative Specialist	1	1	1	1	2022
38000	Administrative Analyst 2	1	1	1	1	2022

# Utilities Administration

## 2022 Proposed Budget

The Division of Utilities Administration provides comprehensive billing, collections and customer service in an efficient, cost-effective, and responsive manner to residents, businesses, and governmental jurisdictions within the greater Toledo metropolitan areas. Utilities Administration provides the primary administrative fiscal and operational control functions for the department. It consists of the sections of Accounting, Billing, Customer Service, Legal, DPU/SAP Support, Records, Administrative Support, Toledo Public Power (TPP) and the Toledo Waterways Initiative (TWI).

## Funding Sources

The Division of Public Utilities Administration is supported primarily by the Utility Administrative Services Fund. This fund receives revenues from the water, sewer and storm water utilities.

## 2022 Highlights

The 2022 budget supports 93.50 FTEs with a total labor cost of \$7,943,683. Non-labor operating budget for supplies and services totals \$22,568,409 and supports administrative functions including the billing system and postage and mailing expenditures. The division has implemented a cost-effective on-line billing function to allow customers to view their bills and make payments electronically in “real time.”

## Capital Improvement Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	11,755	0
▶ Pension	0	0	0	1,646	0
▶ Employment Tax & Medical	0	0	0	2,304	0
<b>Total</b>	0	0	0	15,705	0

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	\$ 16,441	\$ 82,863	\$ 23,547	\$ 12,494	\$ 0
▶ Overtime	5,361	11,139	1,028	7,900	7,900
▶ Pension	10,215	13,050	849	2,855	1,106
▶ Employment Tax & Medical	25,119	37,546	-10	2,571	115
▶ Other Personnel	242	636	48	500	0
▶ Supplies	0	38	0	0	0
▶ Services	6,198,091	6,854,846	6,203,376	45,586,987	7,275,000
▶ Capital	15,262	12,407	0	18,331	0
▶ Other	0	0	3,600	0	0
▶ Operating Transfers	5,100	0	300,000	87,856	0
<b>Total</b>	<b>\$ 6,275,831</b>	<b>\$ 7,012,525</b>	<b>\$ 6,532,438</b>	<b>\$ 45,719,495</b>	<b>\$ 7,284,121</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	77,753	96,305	21,069	71,585	63,060
▶ Overtime	5,361	11,139	1,070	0	0
▶ Pension	18,161	21,117	9,136	10,022	8,828
▶ Employment Tax & Medical	36,870	42,596	13,019	16,654	16,965
▶ Other Personnel	792	1,186	598	550	550
▶ Supplies	0	30	0	66	0
▶ Services	6,510,981	6,956,408	6,472,133	7,354,351	7,547,056
▶ Capital	10,073	8,332	0	12,062	0
▶ Operating Transfers	5,100	0	0	96,808	0
<b>Total</b>	<b>6,665,091</b>	<b>7,137,112</b>	<b>6,517,025</b>	<b>7,562,097</b>	<b>7,636,459</b>

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	803,401	1,310,994	871,291	961,319	930,000
▶ Capital	5,189	4,282	0	6,062	0
▶ Operating Transfers	645,000	0	0	28,261	0
<b>Total</b>	<b>\$ 1,453,590</b>	<b>\$ 1,315,276</b>	<b>\$ 871,291</b>	<b>\$ 995,641</b>	<b>\$ 930,000</b>

## Utility Administration Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,549,061	3,616,542	4,125,288	5,491,979	5,448,774
▶ Overtime	42,256	55,259	76,626	85,956	70,000
▶ Pension	498,418	508,619	572,635	714,454	772,628
▶ Employment Tax & Medical	1,040,593	1,139,536	1,135,538	1,274,603	1,553,757
▶ Other Personnel	10,668	9,922	8,250	11,000	0
▶ Supplies	532,925	721,487	1,182,374	1,674,762	1,695,260
▶ Services	2,381,153	2,837,134	2,648,870	2,909,361	4,261,798
▶ Other	-155	-72	1,697	0	0
▶ Operating Transfers	0	5,786,528	0	0	0
<b>Total</b>	<b>\$ 8,054,918</b>	<b>\$ 14,674,955</b>	<b>\$ 9,751,278</b>	<b>\$ 12,162,115</b>	<b>\$ 13,802,217</b>

## Toledo Public Power Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	774,678	689,533	452,363	706,150	847,955
▶ Debt	11,313	11,340	8,505	11,340	11,340
<b>Total</b>	<b>785,991</b>	<b>700,872</b>	<b>460,868</b>	<b>717,490</b>	<b>859,295</b>

# Water Treatment

## 2022 Proposed Budget

The Division of Water Treatment is responsible for the effective production, filtration, and quality control of water for the City of Toledo. The division's responsibility starts at the source of raw water, Lake Erie, and extends throughout the treatment process. This division operates and maintains the largest softening plant on Lake Erie, which can filter up to 130 million gallons of water per day. In 2014 the division began replacing and upgrading the water plant and component facilities. These major capital projects are bond funded.

## Funding Sources

The Division of Water Treatment is funded 100% with Water Utility Fund dollars.

## 2022 Highlights

The division's 2022 proposed budget supports 110.00 FTEs with a total labor cost of \$9,609,847. The division's operating budget for supplies and services totals \$27,004,253, which includes funds for chemicals and spent lime disposal.

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	4,384,861	4,379,318	4,758,389	5,967,796	6,226,548
▶ Overtime	504,882	655,450	709,996	566,105	560,000
▶ Pension	683,451	677,409	728,435	877,633	950,117
▶ Employment Tax & Medical	1,221,905	1,384,799	1,338,749	1,482,960	1,844,233
▶ Other Personnel	45,155	48,249	56,635	59,741	28,950
▶ Supplies	6,707,604	6,730,620	5,453,082	10,676,708	9,957,275
▶ Services	67,237,404	82,646,687	83,549,458	202,218,778	14,370,978
▶ Capital	112,693	161,672	141,356	1,275,563	176,000
▶ Debt	0	2,271	139,967	0	0
▶ Other	1,000,000	1,505,000	0	0	2,500,000
▶ Operating Transfers	179,111,710	323,535,313	301,494,250	30,093,906	38,234,525
<b>Total</b>	<b>261,009,664</b>	<b>421,726,787</b>	<b>398,370,318</b>	<b>253,219,188</b>	<b>74,848,625</b>

# Water Distribution

## 2022 Proposed Budget

The Water Distribution division uses the most responsive and efficient methods possible to supply uninterrupted water service to the citizens of Toledo and metropolitan areas. The division constructs, installs, repairs and maintains fire hydrants, water taps, water meters and the underground assets associated with the conveyance of water.

## Funding Sources

The Division of Water Distribution is funded by the Water Operating Fund, Utility Administrative Services Fund, Sewer Operating Fund and the Storm Water Operating Fund.

## 2022 Highlights

In 2022, the Division of Water Distribution's labor costs total \$11,566,673 across all funds, which includes positions for lead service line replacement.

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,407,556	3,714,520	3,530,612	4,670,467	5,249,736
▶ Overtime	503,175	537,702	508,263	565,253	550,000
▶ Pension	529,005	574,573	546,171	725,841	811,963
▶ Employment Tax & Medical	1,062,803	1,207,908	1,419,879	1,412,213	1,702,987
▶ Other Personnel	26,847	27,464	21,025	8,250	8,800
▶ Supplies	1,505,755	1,219,965	896,922	3,367,424	2,019,021
▶ Services	2,019,863	2,519,913	2,423,404	9,300,494	4,055,781
▶ Capital	908,430	777,952	777,052	3,123,255	1,263,000
▶ Operating Transfers	7,500	0	0	0	0
<b>Total</b>	<b>\$ 9,970,933</b>	<b>\$ 10,579,997</b>	<b>\$ 10,123,328</b>	<b>\$ 23,173,196</b>	<b>\$ 15,661,287</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	64,532	67,356
▶ Pension	0	0	0	9,034	9,430
▶ Employment Tax & Medical	0	0	18,284	20,946	24,305
▶ Supplies	0	256,109	0	1,840,000	0
▶ Services	27,000	0	296,116	1,147,985	6,736
▶ Capital	273,847	0	0	92,000	0
<b>Total</b>	<b>300,847</b>	<b>256,109</b>	<b>314,400</b>	<b>3,174,497</b>	<b>107,827</b>

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	64,532	67,356
▶ Pension	0	0	0	9,034	9,430
▶ Employment Tax & Medical	0	0	18,283	20,946	24,305
▶ Services	0	0	0	8,712	6,736
<b>Total</b>	<b>0</b>	<b>0</b>	<b>18,283</b>	<b>103,224</b>	<b>107,827</b>

## Utility Administration Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,605,300	1,598,012	1,428,166	2,044,956	2,020,752
▶ Overtime	21,557	12,806	37,769	39,425	30,000
▶ Pension	215,303	223,361	197,841	266,514	287,105
▶ Employment Tax & Medical	497,521	565,108	615,862	588,848	700,948
▶ Other Personnel	22,595	25,496	32,087	1,650	2,200
▶ Supplies	28,419	16,400	76,811	747,356	1,275,330
▶ Services	155,469	162,173	162,362	533,390	544,419
<b>Total</b>	<b>2,546,163</b>	<b>2,603,357</b>	<b>2,550,898</b>	<b>4,222,138</b>	<b>4,860,754</b>

# Water Reclamation

## 2022 Proposed Budget

The Division of Water Reclamation works to protect and enhance public health, property and the environment through the efficient and progressive treatment of wastewater in compliance with the state of Ohio and national standards. The major function of Water Reclamation is the operation and maintenance of the Bay View Wastewater Treatment Plant. The facility provides treatment services to an area of approximately 100 square miles, of which 84 miles are located within the City of Toledo. The population of the service area is approximately 270,000 people.

## Funding Sources

The Division of Water Reclamation is funded largely with sewer operating dollars. A portion of funding comes from the Storm Water Fund.

## 2022 Highlights

The 2022 budget for Water Reclamation supports 119.00 FTEs with a total labor cost of \$10,275,700. Non-personnel expenditures for operating supplies and services totals \$14,305,979 of total budget and includes bulk treatment chemicals, spent lime disposal and electricity costs for the plant.

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	5,100,298	4,981,261	5,033,877	6,540,213	6,602,172
▶ Overtime	435,932	552,001	518,057	523,881	504,000
▶ Pension	743,032	758,117	777,749	979,554	994,864
▶ Employment Tax & Medical	1,427,042	1,545,588	1,475,990	1,757,948	1,974,174
▶ Other Personnel	106,112	110,410	107,951	127,818	114,779
▶ Supplies	1,559,486	1,729,158	1,538,018	2,697,926	3,210,426
▶ Services	39,840,244	33,339,730	11,844,045	60,700,350	11,090,154
▶ Capital	100,468	4,390,161	104,018	397,837	0
▶ Debt	2,852,499	961,950	582,230	10,060,422	143,586
▶ Other	620,000	620,000	1,400,000	1,400,000	2,000,000
▶ Operating Transfers	357,833,106	721,930,309	351,857,875	41,934,477	43,767,000
<b>Total</b>	<b>410,618,219</b>	<b>770,918,685</b>	<b>375,239,809</b>	<b>127,120,425</b>	<b>70,401,154</b>

# Storm Water Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	134,716	21,832	116,404	50,360	53,988
▶ Overtime	0	1,957	1,648	5,000	5,000
▶ Pension	2,307	5,760	7,239	7,610	8,258
▶ Employment Tax & Medical	11,342	13,216	12,748	14,163	16,665
▶ Other Personnel	1,000	400	1,400	1,400	1,800
▶ Services	2,386	5,323	6,778	6,799	5,399
▶ Capital	0	61,702	70,011	176,931	0
<b>Total</b>	<b>151,752</b>	<b>110,192</b>	<b>216,228</b>	<b>262,263</b>	<b>91,110</b>

# Sewer & Drainage Services

## 2022 Proposed Budget

The Division of Sewer and Drainage Services operates and maintains the sanitary sewer, storm sewer and ditch drainage systems, providing innovative, cost effective, uninterrupted service to the citizens of the City of Toledo. There are five sections in the division: Cleaning, Construction, Ditch Maintenance, Engineering and Pipe Patch. Together these sections are responsible for maintaining sanitary sewer and storm sewer drainage systems. This involves routine cleaning and repair, maintaining the proper flow of the City's 64 miles of open ditch drainage systems and providing direct support to field personnel engaged in the cleaning and repair of storm and sanitary sewers and ditches.

## Funding Sources

The Division of Sewer & Drainage Services is supported by the Sewer Operating and Storm Water Operating Funds. Additionally, a small amount of the Water Operating Fund supports operations.

## 2022 Highlights

The Division of Sewer and Drainage Services 2022 budget supports 121.00 FTEs. Labor expenditures total \$9,681,494 in the proposed budget.

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	82	21,817	21,659	35,375	21,836
▶ Overtime	11	1,752	2,751	3,040	1,835
▶ Pension	0	3,201	3,097	3,749	3,314
▶ Employment Tax & Medical	99	5,119	5,481	6,289	6,956
▶ Other Personnel	0	66	69	96	55
▶ Services	290,340	82,688	46,196	190,779	190,281
<b>Total</b>	<b>290,532</b>	<b>114,643</b>	<b>79,253</b>	<b>239,328</b>	<b>224,278</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	3,355,747	3,508,210	3,234,193	4,042,333	3,703,824
▶ Overtime	475,032	503,254	459,282	481,613	435,672
▶ Pension	421,793	499,516	414,296	566,127	579,529
▶ Employment Tax & Medical	866,385	875,846	1,005,912	1,030,041	1,196,772
▶ Other Personnel	15,410	11,299	9,054	18,335	7,398
▶ Supplies	500,703	695,475	660,760	1,471,604	1,894,499
▶ Services	3,360,424	4,004,107	4,005,078	8,898,638	9,779,232
▶ Capital	787,617	1,504,826	856,631	2,358,775	225,100
▶ Operating Transfers	7,500	0	0	0	0
<b>Total</b>	<b>9,790,611</b>	<b>11,602,534</b>	<b>10,645,205</b>	<b>18,867,466</b>	<b>17,822,025</b>

## Strom Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	1,281,573	1,576,177	1,216,718	2,495,762	2,311,120
▶ Overtime	86,207	108,056	118,375	276,375	258,772
▶ Pension	288,775	273,645	264,340	352,343	359,785
▶ Employment Tax & Medical	543,453	476,532	667,206	684,584	792,178
▶ Other Personnel	2,894	4,037	3,671	11,355	2,448
▶ Supplies	208,693	193,788	210,442	471,758	765,116
▶ Services	273,601	418,526	254,273	1,202,412	1,319,200
▶ Capital	372,518	707,614	455,213	1,028,470	0
▶ Other	171,510	171,510	500,000	1,000,000	750,000
▶ Operating Transfers	42,059,432	83,654,154	58,152,993	713,905	718,500
<b>Total</b>	<b>45,288,656</b>	<b>87,584,038</b>	<b>61,843,230</b>	<b>8,236,964</b>	<b>7,277,118</b>

# Environmental Services

## 2022 Proposed Budget

The Environmental Services' goal is to ensure environmentally safe air and water for the Toledo metropolitan area. The division takes pride in serving as an environmental consultant for the City's other departments and divisions. The division performs, coordinates and oversees environmental site assessments and environmental cleanup projects for city owned parcels and city redevelopment projects. The division promotes a better understanding and awareness of the challenges that exist in air and water pollution in Toledo through numerous community outreach programs such as Clean Your Streams Day and the Household Hazardous Materials Program.

## Funding Sources

The Division of Environmental Services receives support from general and utility operating fund dollars, as well as state grant awards. The division annually receives state water and air grants that support personnel and other services. The General Fund provides a local match for these dollars.

## 2022 Highlights

The 2022 Environmental Services budget funds 42.93 FTEs across several funds. Labor expenditures account for \$4,179,910 of the division's total proposed budget.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	112,427	110,135	110,862	173,934	65,000
▶ Overtime	26	469	955	10,490	3,000
▶ Pension	15,703	15,517	15,344	13,492	13,962
▶ Employment Tax & Medical	26,438	27,342	13,451	16,022	19,348
▶ Other Personnel	688	688	812	550	550
▶ Supplies	0	0	5,629	5,200	3,500
▶ Services	14,900	17,000	10,080	12,500	14,500
<b>Total</b>	<b>170,182</b>	<b>171,152</b>	<b>157,133</b>	<b>232,188</b>	<b>119,861</b>

## Operation Grants Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	529,425	536,521	561,282	1,537,597	617,875
▶ Overtime	2,934	2,327	2,712	17,382	0
▶ Pension	74,336	82,945	75,877	224,249	86,502
▶ Employment Tax & Medical	53,637	170,459	134,607	521,038	155,486
▶ Other Personnel	4,373	4,923	4,525	16,321	4,620
▶ Supplies	20,278	36,280	12,538	165,520	0
▶ Services	474,682	964,911	590,831	2,809,445	0
▶ Capital	0	0	47,207	244,624	0
<b>Total</b>	<b>1,159,664</b>	<b>1,798,365</b>	<b>1,429,579</b>	<b>5,536,176</b>	<b>864,483</b>

## Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	263,571	234,974	457,596	684,780	633,080
▶ Overtime	636	2,594	7,191	9,349	8,000
▶ Pension	34,471	34,858	71,389	86,532	89,751
▶ Employment Tax & Medical	58,699	63,973	137,979	151,069	178,581
▶ Other Personnel	1,210	1,661	2,860	3,085	3,086
▶ Supplies	1,159	18,970	24,606	68,915	53,200
▶ Services	203,133	41,940	71,213	153,772	169,950
▶ Capital	0	0	17,448	0	8,000
<b>Total</b>	<b>562,880</b>	<b>398,970</b>	<b>790,281</b>	<b>1,157,502</b>	<b>1,143,648</b>

## Sewer Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	956,894	800,441	621,618	826,476	792,931
▶ Overtime	11,805	17,341	7,612	12,246	11,000
▶ Pension	121,547	109,007	82,120	109,077	112,550
▶ Employment Tax & Medical	198,028	211,314	170,564	187,869	221,127
▶ Other Personnel	5,698	6,144	3,636	4,410	4,400
▶ Supplies	66,802	50,918	25,504	64,245	68,250
▶ Services	-41,545	461,607	364,335	630,124	611,298
▶ Capital	0	36,208	25,431	71,892	12,000
▶ Operating Transfers	7,500	0	0	0	0
<b>Total</b>	<b>1,326,729</b>	<b>1,692,980</b>	<b>1,300,820</b>	<b>1,906,339</b>	<b>1,833,556</b>

## Storm Water Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	564,833	654,732	634,231	800,556	745,017
▶ Overtime	10,839	12,175	20,294	10,314	9,000
▶ Pension	80,519	89,894	91,948	103,499	105,562
▶ Employment Tax & Medical	123,385	161,161	159,585	177,079	205,479
▶ Other Personnel	2,893	3,702	4,157	3,835	3,823
▶ Supplies	0	30,490	23,938	77,715	93,350
▶ Services	531,414	226,956	356,676	794,864	540,290
▶ Capital	0	18,120	21,504	56,780	10,000
▶ Operating Transfers	74,200	55,000	0	0	0
<b>Total</b>	<b>1,388,084</b>	<b>1,252,229</b>	<b>1,312,333</b>	<b>2,024,642</b>	<b>1,712,520</b>

## Utility Administration Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	42,889	62,036	64,934	67,272
▶ Pension	0	5,935	8,685	9,091	9,418
▶ Employment Tax & Medical	1,004	10,636	12,844	14,290	17,140
▶ Other Personnel	0	0	550	550	550
▶ Supplies	0	-1,578	1,640	2,750	650
▶ Services	0	4,755	6,204	48,693	51,827
<b>Total</b>	<b>1,004</b>	<b>62,638</b>	<b>91,959</b>	<b>140,308</b>	<b>146,857</b>

# Department of Parks and Youth Services

2022 Proposed Budget

Established in 2021 the Department of Parks and Youth Services has general responsibility for the development and operation of city-owned and/or controlled parks, recreational facilities and community centers. The Department also has responsibility for the development and administration of a comprehensive youth service program, recreation and community enrichment program, and an educational engagement and workforce development program.

## Funding Source

The Department of Parks and Youth Services is supported primarily by the General Fund. The Department includes 12 FTEs. In prior years, actual expenditures and proposed budgets dedicated to parks and recreation were budgeted under the Division of Parks, Recreation and Forestry. In 2022 and moving forward, these will be reported under the new Division of Parks, Recreation and Community Enrichment.

## Parks, Recreation and Community Enrichment Position/FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
40100	Supervisor-Recreation	0	0	0	1	2022
40100	Senior Park Planner	0	0	0	1	2022
40100	Public Services Officer 3	0	0	0	1	2022
40100	Manager-Public Services	0	0	0	2	2022
40100	Director-Public Services	0	0	0	1	2022
40100	Commissioner-Public Services	0	0	0	1	2022
40100	Building And Grounds Maintenance Wor...	0	0	0	2	2022
40100	Administrative Technician 2	0	0	0	1	2022

## Youth Services Position/FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
40200	Commissioner-Public Services	0	179	0	1	2022

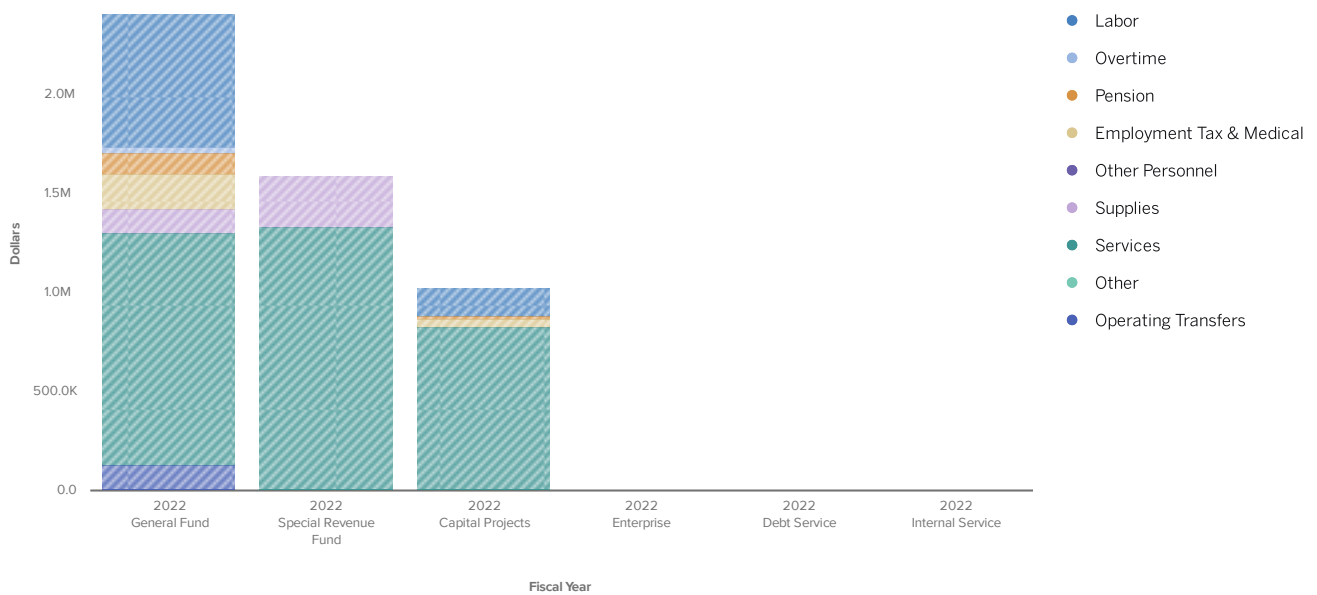
# Educational Engagement and Workforce Development Position/FTE

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
40300	Commissioner-Public Services	0	0	0	1	2022

## 2022 Proposed Budget - Expenditures by Fund



# Parks, Recreation & Community Enrichment

## 2022 Proposed Budget

The Division of Parks, Recreation and Community Enrichment develops, manages and operates various community and recreation programs and activities provided by the city for a diverse population, including coordinating programs provided by the city or by public and private agencies and providing such service to the extent possible. Such programs include but are not limited to youth and adult sports programs, outreach services, special populations initiatives, aquatics, special events, cultural, educational and art programs, and senior citizen programs. This Division is also responsible for the management and operation of playgrounds, swimming pools, athletic fields, recreation and community centers, and other related facilities.

## Funding Source

The Divisions of Parks, Recreation and Community Enrichment is funded 99.9% through the General Fund. The Division also had funding from the Gold Improvements Fund, the Marina Development Fund, and Capital Improvements Fund.

## 2022 Highlights

The 2022 Division of Parks, Recreation and Community Enrichment budget supports 10 FTEs. Labor costs constitute the largest portion of the Divisions's largest part of the proposed budget, with a total cost of \$1,024,350.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	102,500	574,620
▶ Overtime	0	0	0	0	27,000
▶ Pension	0	0	0	14,350	84,227
▶ Employment Tax & Medical	0	0	0	16,400	138,974
▶ Other Personnel	0	0	0	0	1,100
▶ Supplies	0	0	0	0	121,125
▶ Services	0	0	0	50,000	1,076,505
▶ Operating Transfers	0	0	0	0	129,216
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>183,250</b>	<b>2,152,767</b>

## Golf Improvements Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	0	0	0	0	256,795
▶ Services	0	0	0	0	1,320,471
▶ Other	0	0	0	0	750
<b>Total</b>	0	0	0	0	1,578,016

## Marina Development Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	0	0	0	0	16,192
<b>Total</b>	0	0	0	0	16,192

## Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	0	142,728
▶ Pension	0	0	0	0	19,982
▶ Employment Tax & Medical	0	0	0	0	34,619
▶ Other Personnel	0	0	0	0	1,100
▶ Services	0	0	0	0	830,003
<b>Total</b>	0	0	0	0	1,028,432

# Youth Services

## 2022 Proposed Budget

The Division of Youth Services promotes and facilitates an environment in the city that nurtures and enhances the development of youth and enables them to reach their full potential. This Division will work collaboratively with the Human Relations Commission and the community to administer, oversee and manage support services to enrich and further develop the lives of young people. Programming will relate to youth civic engagement, health and wellbeing, and safety.

## Funding Source

The Division of Youth Services is funded primarily through the General Fund.

## Highlights

The Division of Youth Services budget supports 1 FTE. Labor costs constitute the largest portion of the Division's largest part of the proposed budget, with a total cost of \$120,675.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	45,000	90,000
▶ Pension	0	0	0	6,300	12,600
▶ Employment Tax & Medical	0	0	0	7,200	18,075
▶ Services	0	0	0	50,000	50,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>108,500</b>	<b>170,675</b>

# Educational, Engagement and Workforce Development

2022 Proposed Budget

The Division of Educational Engagement and Workforce Development facilitates, coordinates and promotes consistent educational policies and opportunities among educational providers throughout the city, from pre-school through University level. These policies will relate specifically to reduction of the achievement gap between students and building a stronger workforce for the future of Toledo in terms of economic development, quality of life and prosperity. This division will also mobilize a plan for community support of high expectations for every child in school and a course of action to increase parental involvement in the educational process and build strong relationships with families for intergenerational educational success. This division will be responsible for collaboration with community and educational partners in school readiness and universal Pre-K, college and career preparedness, and parental engagement and support.

## Funding Source

The Division of Educational Engagement and Workforce Development is funded 100% through the General Fund.

## Highlights

The Educational Engagement and Workforce Development budget supports 1 FTEs. Labor costs constitute the largest portion of the division's largest part of the proposed budget, with a total cost of \$120,675.

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	0	0	0	45,000	90,000
▶ Pension	0	0	0	6,300	12,600
▶ Employment Tax & Medical	0	0	0	7,200	18,075
▶ Services	0	0	0	50,000	50,000
<b>Total</b>	0	0	0	108,500	170,675

# Safety Administration

2022 Proposed Budget

The Safety Administration budget includes funding for criminal justice services, including canine care and control services, Criminal Justice Coordinating Council (CJCC) fees and the Lucas County 911 Regional Council of Governments.

## Funding Sources

Safety Administration is funded 100% by the General Fund.

## Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
51000	Safety Director	0	0	0	1	2022
51000	Mayor's Assistant 2	0	0	0	1	2022
51000	Deputy Safety Director	0	0	0	1	2022
51000	Deputy Chief of Staff	0.25	0.25	0.25	0	2022

# 2022 Proposed Budget - Expenditures by Fund

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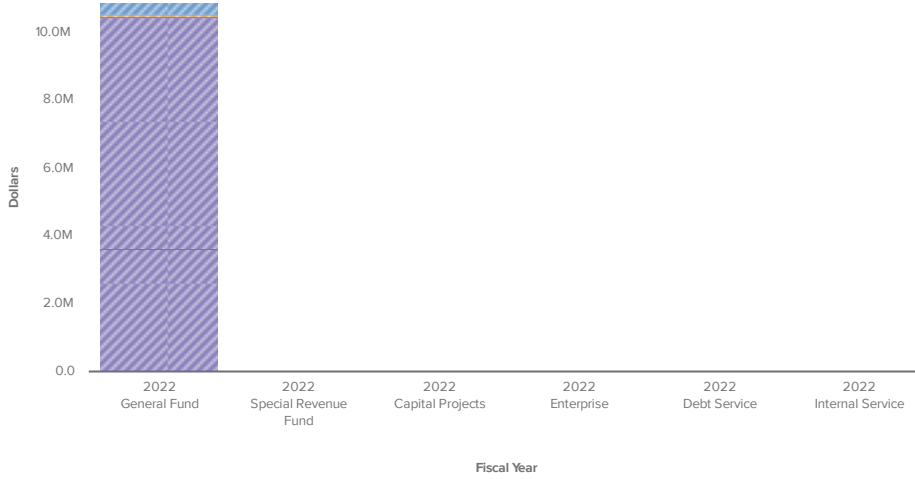
**Expenses** Safety Administration



Sort By Chart of Accounts ▾

- Labor
- Pension
- Employment Tax & Medical
- Other Personnel
- Services

## Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	10,481	0	16,164	28,810	305,520
▶ Pension	1,454	-13	2,263	4,033	42,773
▶ Employment Tax & Medical	2,675	3,019	3,275	3,714	55,707
▶ Other Personnel	0	0	0	0	550
▶ Services	-1,863,879	2,217,551	2,291,998	4,537,356	10,462,245
<b>Total</b>	<b>-1,849,269</b>	<b>2,220,557</b>	<b>2,313,701</b>	<b>4,573,914</b>	<b>10,866,795</b>

# Toledo Police Department

## 2022 Proposed Budget

Toledo Police Department enhances the quality of life in Toledo by working in partnership with the community to preserve life, enforce the law, provide quality services, reduce the fear of crime, and promote joint problem-solving for safe, secure neighborhoods. The Police Department is committed to working with the community to identify and solve problems as an aid in the reduction of crime. The department's policing practices and tactics complement the needs of Toledo neighborhoods.

Toledo Police Officers work to:

- Prevent or reduce crime and disorder and proactively enforce the law through patrol and answering calls for service
- Apprehend violators of the law through investigation and the collection of evidence
- Safeguard property and return lost or stolen property to the rightful owner
- Preserve individual rights through mediation, advice, and preventative presence and enforcement
- Provide for the safe flow of traffic throughout the city through enforcement of traffic laws
- Maintain a high degree of police-community interaction
- Ensure a high level of departmental and individual performance through training and supervisory control
- Provide employee safety and well-being through training, equipment and supply acquisition and administrative and technical support; 911 dispatching; and repository of criminal records and property

## Funding Sources

The Toledo Police Department is funded 95.14% by the General Fund. The Department also has Capital Improvement funding for capital projects, funding from Municipal Tow Lot operations, and the Street Construction Maintenance and Repair Fund.

## 2022 Highlights

The 2022 Police Department budget supports 712.12 FTEs, including a budgeted class of 40 new officers scheduled to start in July. Labor costs constitute the largest portion of the department's proposed budget, with a total cost of \$68,266,777.

The proposed budget includes projected reimbursements of Police labor costs through the American Rescue Plan funds. A total of \$16,648,320 is expected to be reimbursed in 2022.

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
52000	Utility Worker	1	1	1	1	2022
52000	Traffic Aide	2.16	1	1	3	2022
52000	Staff Criminalist	0	1	1	1	2022
52000	Sergeant-at-Arms	0	0	0	1	2022
52000	Senior Criminalist	1	1	1	1	2022
52000	Secretary 1	0.21	0	0	0.5	2022
52000	Police Sergeant	96	96	96	95	2022
52000	Police Records Clerk	31	31	32	33	2022
52000	Police Officer	495.43	493.84	496.34	515	2022
52000	Police Lieutenant	28	28	28	28	2022
52000	Police Deputy Chief - Pro Tem	3	3	3	3	2022
52000	Police Data Entry Clerk	4.58	4	4	4	2022
52000	Police Data Control Clerk	1	1	1	1	2022
52000	Police Chief	0	0	0	1	2022
52000	Police Captain	7	7	7	8	2022
52000	Police - Secretary	1	1	1	1	2022
52000	Mayor's Assistant 2	0	0	0	1	2022
52000	Identification Technician	0	0	0	2	2022
52000	Director-Public Services	1	1	1	0	2022
52000	Criminalist	1.42	0	0	1	2022
52000	Clerk Specialist 2	1	1	1	1	2022
52000	Administrator-Public Services 2	1	1	1	1	2022
52000	Administrative Technician 2	0	0	0	1	2022
52000	Administrative Technician 1	2	2	2	2	2022
52000	Administrative Specialist	2	2	2	2	2022
52000	Administrative Assistant	0.62	0.62	0.62	0.62	2022
52000	Administrative Analyst 4	1	1	1	1	2022
52000	Administrative Analyst 1	2	2	2	3	2022

# 2022 Proposed Budget - Expenditures by Fund

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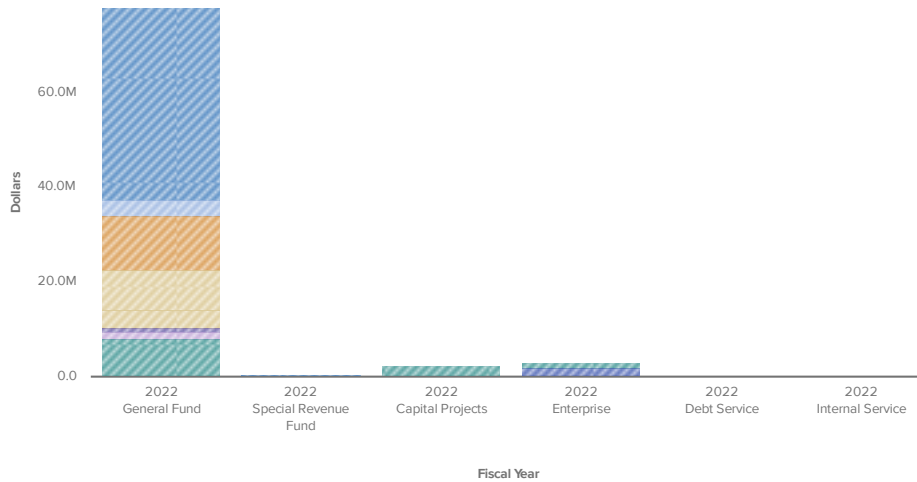
**Expenses** Police



Sort By **Chart of Accounts** ▾

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services
- Debt
- Operating Transfers

Visualization



## General Fund Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	48,364,106	51,289,302	42,050,530	52,760,614	40,500,277
▶ Overtime	2,968,685	2,936,356	2,730,070	3,127,190	3,321,600
▶ Pension	9,721,236	10,101,507	8,323,774	10,415,651	11,371,373
▶ Employment Tax & Medical	8,237,104	9,429,735	8,862,785	9,931,231	12,222,663
▶ Other Personnel	422,365	436,705	437,623	557,570	850,864
▶ Supplies	1,300,026	1,167,114	813,269	1,249,833	1,391,485
▶ Services	4,666,587	5,895,296	5,669,007	7,239,006	8,125,667
▶ Other	35,000	0	0	0	0
<b>Total</b>	<b>75,715,109</b>	<b>81,256,016</b>	<b>68,887,059</b>	<b>85,281,094</b>	<b>77,783,930</b>

## Street Construction, Maintenance & Repair Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	54,391	38,142	53,343	39,505	124,920
▶ Overtime	313	0	0	0	0
▶ Pension	7,181	5,340	7,468	5,531	17,489
▶ Employment Tax & Medical	33,891	38,421	40,350	13,913	48,204
<b>Total</b>	<b>95,777</b>	<b>81,903</b>	<b>101,162</b>	<b>58,948</b>	<b>190,613</b>

## Municipal Tow Lot Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	43,941	41,700	16,878	41,610	41,750
▶ Services	885,982	962,061	772,263	1,012,599	1,036,094
▶ Operating Transfers	1,288,134	1,469,693	1,585,503	1,601,511	1,974,550
<b>Total</b>	<b>2,218,057</b>	<b>2,473,453</b>	<b>2,374,644</b>	<b>2,655,720</b>	<b>3,052,394</b>

## Operation Grants Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	-139,636	0	47,216	827,860	118,872
▶ Overtime	158,297	107,228	108,454	259,948	0
▶ Pension	4,729	24,154	23,477	176,799	16,642
▶ Employment Tax & Medical	78,740	5,895	18,121	301,829	33,629
▶ Other Personnel	0	0	0	0	1,100
▶ Supplies	242,470	604,373	999,366	826,804	0
▶ Services	132,272	74,057	50,486	518,603	0
<b>Total</b>	<b>476,872</b>	<b>815,708</b>	<b>1,247,119</b>	<b>2,911,844</b>	<b>170,243</b>

## Capital Improvement Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Supplies	228,332	114,002	168,000	61,123	0
▶ Services	0	430,033	631,196	1,971,948	2,210,000
▶ Capital	21,394	763,656	27,772	4,089,975	0
▶ Debt	748,183	748,183	0	300,000	300,000
<b>Total</b>	<b>997,909</b>	<b>2,055,874</b>	<b>826,968</b>	<b>6,423,045</b>	<b>2,510,000</b>

# Toledo Fire & Rescue Department

2022 Proposed Budget

## Mission Statement

The mission of the Toledo Fire and Rescue Department is the protection of the community from fire and other emergencies through education, fire prevention code enforcement, emergency disaster planning, and the response of highly trained personnel.

Since 1837, Toledo Firefighters have been protecting the citizens of Toledo first as volunteers, then in 1868 as paid Firefighters. The first fire station was located on Cherry St. in 1837. Much has changed since those early years. Now, the Toledo Fire and Rescue Department has 18 fire stations located strategically throughout the city. In addition to responding to fires, all Toledo firefighters are trained Emergency Medical Technicians and many are also certified Paramedics. Each year the Toledo Fire Department responds to over 60,000 emergency incidents. These incidents include fire, medical, hazardous materials incidents, water rescue, confined space rescue, homeland security and any other necessary emergency responses.

The Toledo Fire and Rescue Department is organized into the following bureaus:

**Field Operations** - Responds to over 60,000 incidents annually that include all fires, medical emergencies, confined space and high angle rescues, hazardous material emergencies, water (dive) rescues, flooding emergencies, homeland security concerns and any other responses as deemed necessary. Field Operations monitors the fire ground for safety concerns and oversees line Safety Officers, investigates and reviews firefighter injuries, and oversees the department's fleet and building maintenance programs.

**Fire Prevention Bureau (FPB)** – Inspection of buildings, structures, and premises for fire hazards and the enforcement of the Fire Prevention Codes; distribution of smoke detectors; repository for all fire reports; provides public education on fire safety; reviews plans for new buildings and alterations to existing buildings for code compliance; contributes to the city's building permit issuing process; inspects buildings that require annual permits and high hazard occupancies. This bureau interacts with the following city departments and governmental agencies: Building Inspection, Plan Commission, Water Department, Traffic Engineering, Health Department, Lucas County Building Regulations, State of Ohio Industrial Commission and Fire Marshal.

**Emergency Medical Services (EMS) Bureau** – Monitors and assists in the EMT recertification for all members; coordinates with Lucas County personnel to staff City of Toledo/Lucas County Paramedic Life Squads; schedules and monitors attendance at mandatory paramedic continuing education; provides Q/A, Q/I for ALS and BLS response; order, distribute and maintain EMS supplies; review and recommend revisions to EMS protocols; acquire and maintain EMS records; review and revise BLS protocols; oversees the Community Paramedicine Program; locates and acquires State and Federal EMS grants; acts as a liaison with relevant community agencies and governmental agencies.

**Special Operations Bureau** – Responsible for the department's preparedness and ability to recognize and respond appropriately to traditional and non-traditional threats within our community; oversee specialized training in confined space rescue, high angle rope rescue, water rescue, dive rescue, and vehicle accident extrication; regional coordinator of the Northwest Ohio Urban Search and Rescue (USAR); involved in the following grants: Urban Area Security Initiative,

Metropolitan Medical Response System (MMRS), Regional Medical Response System (RMRS), and State Homeland Security; coordinates RMRS & MMRS steering committees; leadership positions with Ohio Medical Technical Advisory Committee, Ohio Haz Mat/Decon Technical Advisory Committee, Ohio USAR Technical Advisory Committee. This bureau interacts with the Police Department, Ohio Emergency Management Agency (OEMA), Lucas County Emergency Management Agency (LCEMA) as well as nearly all of the top management of all City departments and City administration. Coordinate mutual aid agreements with 22 surrounding communities.

**Training Bureau** – Maintains training charters and accreditations as required by the State of Ohio; provides fire training for new recruits; coordinates and provides continuing fire training for all firefighters; provides re-entry training for firefighters who have been off work or away from regular fire duties for more than 6 months; provides initial EMT-B training for all members of the department; provides refresher training for all EMT-B's; provides CPR training for all members; develops and updates department training manual; provides the department's testing and evaluations of tools and equipment and provides paramedic training for department personnel. This bureau has offices at Owens Community College and the University of Toledo Medical Center. The Training Bureau also interacts with the Ohio Fire Academy through the State Fire Marshal's office.

**Fire Communications Bureau** – Dispatches all emergency and non-emergency incidents for the department; coordinates communications between field operations personnel, staff and outside agencies, other city emergency personnel, the airport and the National Weather Service; maintains a record of all radio communications for Police and Fire departments; oversees the repairs and maintenance of the 800 Mhz radio system and all radio communication equipment used by police, fire and public works.

**Fire Investigation Unit** - Investigates the origin, cause and circumstances of fires that are of undetermined or incendiary in nature. Members of the Fire Investigation Unit are trained Arson Investigators with police powers. The Fire Investigation Unit is also tasked with investigating fires where there is serious injury or death in accordance with the laws of the City of Toledo and the State of Ohio.

**Professional Standards Bureau** - Maintains the highest level of integrity and professionalism for all employees of the department. The Professional Standards Bureau will respond to any credible information concerning misconduct by department employees, and is charged with the responsibility of investigating any serious allegations of misconduct involving an employee. Through the use of various investigative techniques, the Professional Standards Bureau gathers the necessary information needed to determine the truth surrounding an allegation. The employee's rights are important and are protected through any investigation, along with the integrity and confidentiality of the investigation itself.

## Funding Sources

The Fire Department is funded 95.99% by the General Fund.

## 2022 Highlights

The 2022 Fire & Rescue Department budget supports 616.25 FTEs, including two classes totaling 80 new firefighters budgeted in 2022. Labor costs constitute the largest portion of the department's General Fund budget with a proposed total of \$76,723,408.

Budget for supplies and services totals \$6,966,204 and supports current operating expenditures including equipment and clothing purchase, training, contractual tuition obligations, building maintenance and fleet and fuel costs.

# Position/FTE Report

Data

Records

Funds Center	Position Title	2020 Budget	2021 Adopted	2021 Amended	2022 Proposed	Budget Book Year
53000	Supervisor-Police Communications	8	8	8	0	2022
53000	Supervisor-Fire Communications	6	6	6	0	2022
53000	Senior Trades Mechanic	1	1	1	1	2022
53000	Secretary 2	0.58	0	0	0	2022
53000	Police Communications Specialist 2	30	30	30	0	2022
53000	Police Communications Specialist 1	32	32	32	0	2022
53000	Medical Quality Control Billing Clerk	0.58	0	0	0	2022
53000	Manager-Administrative Services	1	1	1	0	2022
53000	Fire-Administrative Assistant-Secretary	0	0	0	1	2022
53000	Fire Training Bur - Suprv - Local 92	0	0	0	1	2022
53000	Fire Plans Examiner 2	1	1	1	1	2022
53000	Fire Plans Examiner 1	1	1	1	1	2022
53000	Fire Lieutenant/Paramedic	6	0	0	0	2022
53000	Fire Lieutenant (Medic)	41	53	53	0	2022
53000	Fire Lieutenant	36	33	33	88	2022
53000	Fire Inspector	6.58	6	6	7	2022
53000	Fire Fighter/Paramedic (8%)	2	2	2	0	2022
53000	Fire Fighter/Paramedic	181.99	189	189	184	2022
53000	Fire Fighter	199.1	212.69	212.69	267	2022
53000	Fire Deputy Chief - Pro Tem	0	0	0	4	2022
53000	Fire Deputy Chief	4	4	4	0	2022
53000	Fire Communications Specialist	21	21	21	0	2022
53000	Fire Chief	0	0	0	1	2022
53000	Fire Captain Maintenance Supervisor (...)	1	1	1	0	2022
53000	Fire Captain (Medic)	21	19	19	0	2022
53000	Fire Captain (Medic 8%)	1	1	1	0	2022
53000	Fire Captain	16	13	13	35	2022
53000	Fire Battalion Chief	18	18	18	17	2022
53000	Fire - Maintenance Bureau Supervisor	1	1	1	0	2022
53000	Fire - Maintenance Bureau	0	0	0	1	2022
53000	Director-Public Services	1	1	1	0	2022
53000	Clerk Specialist 2	2.58	2.92	2.92	3	2022
53000	Chief Financial Officer	1	1	1	0	2022
53000	Building And Grounds Maintenance Wor...	1	1	1	1	2022
53000	Administrative Technician 2	0.5	0.5	0.5	0.25	2022
53000	Administrative Specialist	1	1	1	1	2022
53000	Administrative Assistant	1	1	1	1	2022
53000	Administrative Analyst 2	1	1	1	1	2022

# 2022 Proposed Budget - Expenditures by Fund

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Updated On 15 Nov, 2021

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Broken down by

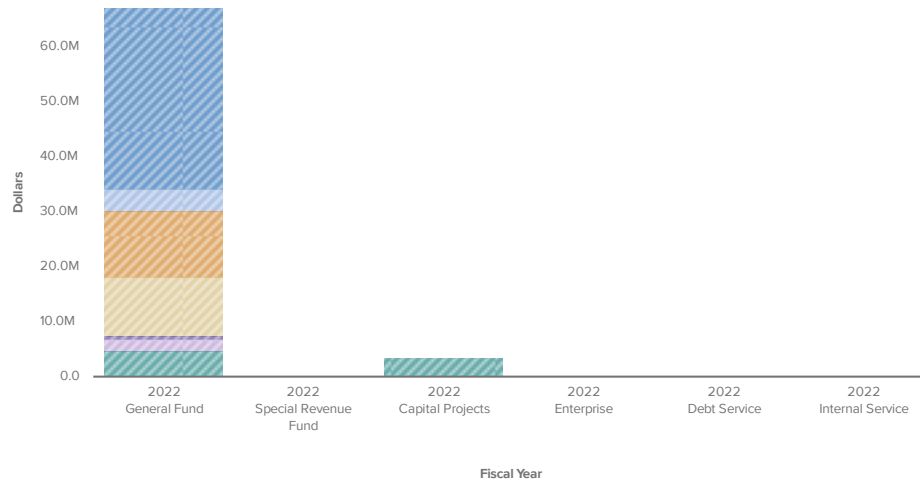
**Expenses** ▾ Fire & Rescue



Sort By Chart of Accounts ▾

- Labor
- Overtime
- Pension
- Employment Tax & Medical
- Other Personnel
- Supplies
- Services

Visualization



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Labor	42,466,871	45,587,285	37,722,471	45,944,495	32,848,044
▶ Overtime	3,894,165	4,083,875	3,694,371	5,510,914	3,909,000
▶ Pension	10,399,586	10,819,134	8,844,773	11,345,255	12,179,255
▶ Employment Tax & Medical	8,979,523	9,591,951	8,171,845	9,145,954	10,569,639
▶ Other Personnel	547,207	541,411	564,439	564,925	569,150
▶ Supplies	885,134	1,048,036	614,331	1,543,006	2,209,033
▶ Services	3,437,668	3,772,444	3,840,809	4,775,454	4,757,171
<b>Total</b>	<b>70,610,154</b>	<b>75,444,136</b>	<b>63,453,039</b>	<b>78,830,003</b>	<b>67,041,292</b>

## Capital Improvement Fund Expenditures

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Capital	290,276	2,285,077	2,682,857	2,571,428	0
▶ Services	0	95,850	342,698	551,209	3,500,000
▶ Supplies	0	489,862	1,148,136	1,107,942	0
▶ Debt	1,139,990	943,683	152,154	0	0
<b>Total</b>	1,430,266	3,814,472	4,325,845	4,230,578	3,500,000

# Non-Departmental

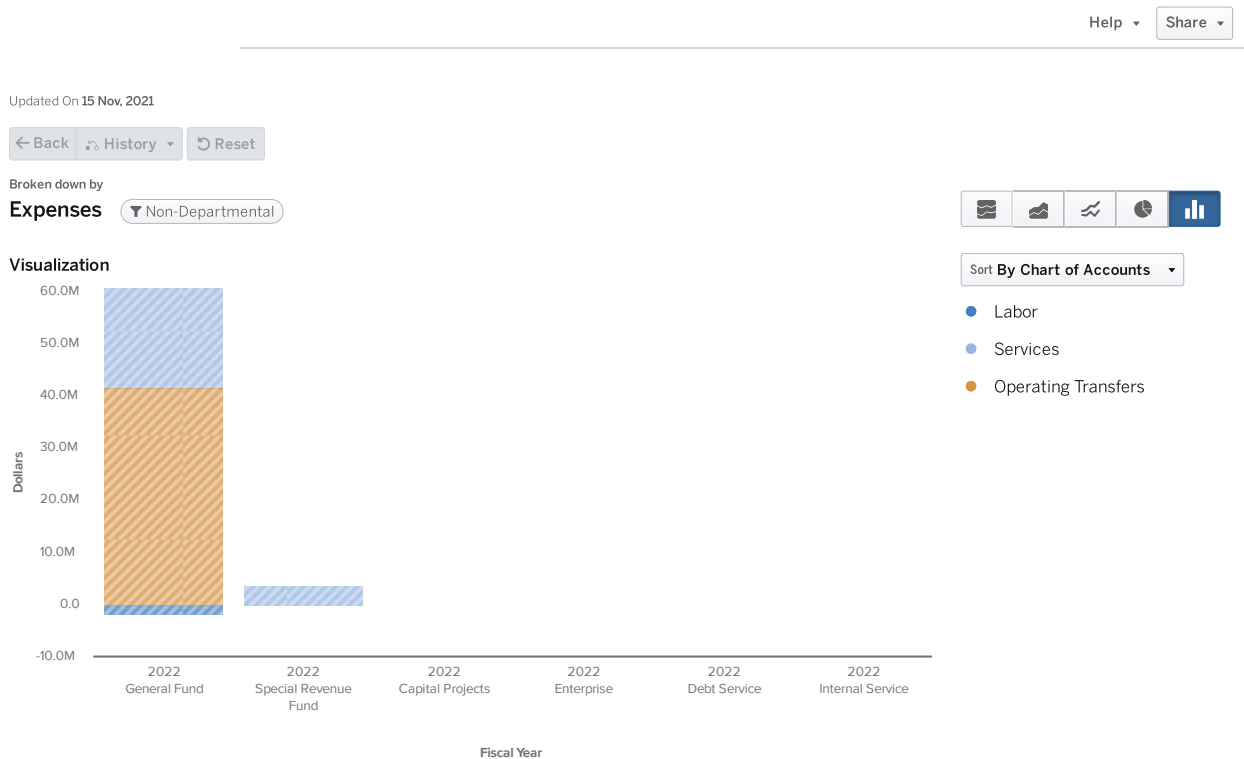
## 2022 Proposed Budget

Non-departmental expenditures include those expenditures not allocated to a specific City department or division. These include operating transfers, utility payments for City owned buildings, street lighting costs, building and space rental and refuse and recycling collection services. Non Departmental also includes the budgeted General Fund salary savings target for civilian positions across all departments.

## Funding Sources

Non-departmental expenditures are primarily General Fund.

## 2022 Proposed Budget - Expenditures by Fund



## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Operating Transfers	40,209,595	41,451,736	39,727,193	40,959,704	41,542,556
▶ Services	12,733,844	14,238,095	14,960,886	15,785,248	16,377,460
▶ Employment Tax & Medical	76,271	55,398	2,982	100,000	0
▶ Other	75,000	-1,992,656	0	0	0
▶ Labor	-29,489	-9,741	79,296	-1,650,000	-1,900,000
<b>Total</b>	<b>53,065,220</b>	<b>53,742,831</b>	<b>54,770,357</b>	<b>55,194,952</b>	<b>56,020,016</b>

## General Fund Utilities

## General Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	2,693,660	2,618,927	4,979,238	4,994,110	2,591,092
<b>Total</b>	<b>2,693,660</b>	<b>2,618,927</b>	<b>4,979,238</b>	<b>4,994,110</b>	<b>2,591,092</b>

## Street Construction, Maintenance & Repair Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	347,741	315,123	302,932	378,530	325,000
<b>Total</b>	<b>347,741</b>	<b>315,123</b>	<b>302,932</b>	<b>378,530</b>	<b>325,000</b>

## Special Assessment Fund Expenses

Expand All	2018 Actual	2019 Actual	2020 Actual	2021 Amended Budget	2022 Proposed Budget
▶ Services	3,140,796	3,417,951	3,087,911	3,460,800	3,300,000
<b>Total</b>	<b>3,140,796</b>	<b>3,417,951</b>	<b>3,087,911</b>	<b>3,460,800</b>	<b>3,300,000</b>

[Fiscal Plan and Projections](#)

[Capital Improvement Plan – Project Detail](#)

[Labor Contract Summaries](#)

[Pension Description](#)

# Fiscal Plan & Projection

2022 Proposed Budget

## Introduction

The Fiscal Plan and Projection provided with the Proposed 2022 Budget reflects revised revenue and expenditure projections necessitated by the economic impacts of the COVID-19 pandemic, while recognizing the challenges of optimizing service delivery during a period of economic uncertainty and scarce resources.

Key financial assumptions and targets have been superimposed on baseline financial data.

## Revenue and Expenditure Assumptions

### 2021 Summary

Revenue and expenditures forecasts for fiscal year 2021 are based on analysis of prior year and year-to-date performance (through September 2021) and incorporate the projected negative impacts of Ohio House Bill 110's remote work provision, which affect projected income tax collections. Current General Fund projections estimate General Fund income tax collections totaling \$185,930,000 for fiscal year 2021. These projections account for income tax refunds projected as a result of taxpayers working remotely during the pandemic. Overall General Fund revenues are projected to total approximately \$257.4 million for fiscal year 2021.

### 2022-2024 Summary

Revenues and expenditures have been forecasted based on prior year and year-to-date analysis, while also reflecting the 0.25% income tax dedicated to roadway improvements.

**Income Tax** revenue levels for fiscal year 2022 are expected to increase by 2.3% over current year end revenue projections for fiscal year 2021. These projections exclude the 0.25% income tax reserved for street improvements. In addition, the 2022 income tax projections have been adjusted to account for estimated changes in withholding tax collections due to remote work. Factoring in the 0.25% income tax total income tax collections in 2022 are projected to exceed current estimated 2021 collections by 2.2%.

Through 2024 income tax revenue is projected to grow by an average of approximately 3%. The Finance Department's Division of Taxation is reorganizing in order to more effectively utilize federal income data to identify income for which taxes have not yet been paid. It is estimated that a structural increase of 1% or more can be realized from a more effective approach.

**Other** revenues are expected to grow approximately **3%** over the 2022-2024 period which reflects a continued rebounds in revenues from the levels experienced during the COVID-19 pandemic in spring and early summer 2020.

**Operating Transfer** revenues projected for 2022-2024 include an annual transfer in from the Capital Improvement Fund of \$18.0 million to provide sufficient resources to maintain City operations, including essential public safety services.

**Salary and fringe** expenses account for the continued use of American Rescue Plan Act (ARPA) funds to support public safety expenditures in the General Fund. The Plan includes \$33.3 million in projected ARPA reimbursements in 2022 and anticipates an additional \$40 million through 2024.

**Supplies and services** expenses, increased in the proposed 2022 budget compared to the prior year, are expected to be held flat through 2024

## Financial Targets and Other Criteria

Several key indicators establish the overarching fiscal goals that serve as a foundation for the Plan. The targets identified below are consistent with those commonly practiced by municipal enterprise funds, and reflect the entrepreneurial nature of the Plan. Each is designed to address specific objectives to ensure the fiscal health of the organization.

### Fund Balance

The City's long-term goal is to achieve an unreserved fund balance of \$40 million in the General Fund. This fund balance is designed to address short-term operating fluctuations and provide liquidity when receipts are lagging targets or when unanticipated expenditures occur. The targeted metric is equivalent to approximately 1½ months of operating expense, consistent with sound financial planning for many entities. Although current projections for 2020 indicate a year-ending fund balance in excess of the target, a spend-down in reserves is expected through 2025.

### CIP Funding

It is necessary that the City ensure adequate replacement of its infrastructure, which is vital to the long-term needs of its constituents. The goal for CIP funding will result in a level of annual investment (as measured by actual revenue financed capital and principal paid on debt) that is at least equal to the depreciation expense of our infrastructure. In this manner we are ensuring that the City's equity in its assets is not depleted.

Annual New Road & Bridge Matches & Planning Projects: the City's major road and bridge system is vital to sustaining major industrial activity, as well as the access of our residents to major employers, shopping, and other commercial opportunities, as well as to regional and interstate highway and transportation systems. The City has access to federal and state funding to maintain these systems as long as the City commits a certain amount of matching funding. The Plan reflects currently expected Matches & Planning funds for 2022-2026.

Annual New Buildings, Machinery and Equipment Projects: the cost-effective delivery of City services relies on the maintenance of facilities, fleet and major equipment, including buildings, heating and cooling systems, police patrol cars and tactical units, fire trucks and ambulances, heavy duty trucks for snow plowing, public works, utility system maintenance, and light-duty staff vehicles, which support various City departmental needs.

Annual New Residential Road Projects: the City's Residential Road system is currently declining due to a lack of adequate repair and replacement. The passage of an additional ¼% income tax in November 2020 provided over \$19.0 million for roadway improvements. The Plan assumes renewal of the temporary ¼% in future years in order to continue critical investments in road infrastructure.

## **Debt Financing for Capital Improvements**

This target refers to creating mechanisms to address the capital needs of the City in the most responsible and efficient manner possible. It includes establishing the optimal balance of debt and revenue to balance the current and long-term financing responsibility. This approach is designed to assure that the City's equity position in its infrastructure is sound, to provide a stable source of funds for routine replacement capital expenses. The goal would be to achieve investment targets for CIP, while maintaining outstanding debt at levels that are acceptable. The City would not exceed the 5.5% limit for non-voted General Obligation debt as imposed by State Law.

## **Bond Ratings**

One of the overarching principles embedded within The Plan is to achieve and maintain excellent bond ratings. The reserve fund and capital financing strategies identified above are intended to directly impact this metric. In addition to the direct impact of lower borrowing costs on future debt issuances, improved bond ratings have the indirect impact of enhancing community pride and the marketability to new commerce.

# Capital Improvements Plan

2022 Proposed Budget

## Capital Improvements Plan

The 2022 Proposed Capital Improvement Plan (CIP) and Road Improvement Fund Plan is funded from income taxes allocated to the Capital Improvement Fund and the Road Improvement Fund, grant and loan proceeds and estimated fund balance carry over from 2021. Certain road and bridge projects receive match funding through federal and state programs.

The goals of the Plans are to provide funding for projects related to the preservation of assets and infrastructure and to maximize matching funds. The Plans include:

### Sources of Funds

**Income Taxes:** Total amount of Income taxes allocated to CIP and to the Road Improvement Fund based on estimated annual collections

**Transfers In:** Transfers from other sources to cover associated debt service

**Interest:** Estimated interest earnings on investments

**Proceeds from Financing:** Anticipated new financing to finance capital projects.

**Prior Year Project Closeouts:** Completed projects from prior years with remaining balances to be reallocated

### Uses of Funds

**Debt Service:** General, loan and note obligations and associated debt service charges

**Lease Payments:** Current obligations for vehicles and other equipment

**Project Support:** Operating budget fixed personnel and non-labor costs

**1% for the Arts:** Municipal Code required contribution to The Toledo Arts Commission

**Transfers Out:** Budgeted transfer to General Fund

**New projects:** Capital projects approved for funding over the five-year capital plan, including bridge and major street paving, sidewalks, and residential street paving and repair

# Capital Improvement Fund Fiscal Plan and Projection

<b>Projected Sources</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Income Taxes Allocated for CIP	40,688,889	41,542,556	42,920,828	44,240,653	45,600,072	47,000,274
Other Revenues and Transfers	3,875,000	1,736,164	2,024,167	324,167	324,167	1,824,167
New Debt Issuance & Other Obligations	8,300,000	24,800,000	14,000,000	15,850,000	13,050,000	9,975,000
<b>Total Sources</b>	<b>52,863,889</b>	<b>68,078,719</b>	<b>58,944,995</b>	<b>60,414,820</b>	<b>58,974,239</b>	<b>58,799,442</b>
<b>Projected Uses</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Existing Debt Service	18,156,631	16,357,788	15,756,395	12,080,524	12,548,209	13,157,115
Projected New Debt Service	-	720,648	2,873,910	4,089,461	5,465,638	6,598,705
Project Support	5,332,150	5,212,806	5,317,062	5,423,404	5,531,872	5,642,509
Major Road & Bridge Projects - City Match	8,300,000	6,800,000	7,100,000	10,600,000	7,800,000	3,600,000
Buildings, Improvements & Equipment	51,246,239	30,135,000	12,400,000	8,500,000	8,500,000	11,500,000
1% for the Arts Contribution	333,057	330,003	223,147	262,448	229,604	210,436
Transfer to General Fund	-	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
<b>Total Uses</b>	<b>83,368,077</b>	<b>77,556,245</b>	<b>61,670,514</b>	<b>58,955,836</b>	<b>58,075,323</b>	<b>58,708,766</b>
<b>Projected Fund Balance</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected</b>	<b>2026 Projected</b>
Projected Starting Fund Balance*	43,564,258	13,060,070	3,582,544	857,025	2,316,009	3,214,925
Change in Fund Balance	(30,504,188)	(9,477,526)	(2,725,519)	1,458,984	898,916	90,676
<b>Ending Fund Balance</b>	<b>13,060,070</b>	<b>3,582,544</b>	<b>857,025</b>	<b>2,316,009</b>	<b>3,214,925</b>	<b>3,305,601</b>

## Capital Improvements Plan 2022 New Projects

<b>Division</b>	<b>Project Title</b>	<b>Proposed Funding</b>	<b>Project Description</b>
Engineering and Construction	Sidewalks	750,000	Replace and repair of sidewalks through the city
Police	Police Vehicles	1,000,000	Replace police vehicles
Fire	Fire Vehicles	1,200,000	Replace fire vehicles
Fleet Operations	Vehicles (Non-Public Safety)	2,000,000	Replace non-public safety vehicles
Facilities Operations	Building Improvements/HVAC	1,550,000	Building improvements to various city buildings
Fire	Fire Building Improvements	500,000	Building improvements to various fire stations
Police	Police Equipment	600,000	Police equipment including TASER contract
Fire	Fire Equipment	500,000	Fire equipment
IT	IT Infrastructure	400,000	Various enhancements to city IT infrastructure
Solid Waste	Landfill New Cell Design & Construction	525,000	Landfill cell design and construction for Hoffman road landfill
Police	Police IT Infrastructure	50,000	Enhancements to police interrogation room IT infrastructure
Fire	Fire Radio Replacement	1,300,000	Replacement of fire radios
Parks , Recreation and Community Enrichment	Parks Revitalization Initiative	500,000	Infrastructure improvement to support city parks
Facilities Operations	Ice Rink Chillers	400,000	Replacement of ice rink chillers as Ottawa Park
Facilities Operations	Toledo Municipal Court Building Improvements	18,000,000	Building improvements to Toledo Municipal Court building
Road and Bridge Maintenance	Bridges Matched & Planning	500,000	Annual amount for city match for bridge projects
Engineering and Construction	Roads Matches & Planning	6,300,000	Annual amount for city match for road projects
	<b>Total</b>	<b>36,075,000</b>	

## Road Improvement Fund Plan and Projections

<b>Projected Sources</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected*</b>	<b>2026 Projected</b>
Income Taxes	18,200,000	18,785,000	19,259,625	19,746,116	20,244,769	20,862,958
<b>Total Sources</b>	<b>18,200,000</b>	<b>18,785,000</b>	<b>19,259,625</b>	<b>19,746,116</b>	<b>20,244,769</b>	<b>20,862,958</b>
<b>Projected Uses</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected*</b>	<b>2026 Projected</b>
Residential Road Projects	15,052,000	21,000,000	18,900,000	19,300,000	19,700,000	20,400,000
Project Support	269,703	473,106	479,230	485,599	487,255	488,928
<b>Total Uses</b>	<b>15,321,703</b>	<b>21,473,106</b>	<b>19,379,230</b>	<b>19,785,599</b>	<b>20,187,255</b>	<b>20,888,928</b>
<b>Projected Fund Balance</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>	<b>2024 Projected</b>	<b>2025 Projected*</b>	<b>2026 Projected</b>
Starting Fund Balance	-	2,878,297	190,191	70,586	31,102	88,615
Change in Fund Balance	2,878,297	(2,688,106)	(119,605)	(39,484)	57,513	(25,970)
<b>Ending Fund Balance</b>	<b>2,878,297</b>	<b>190,191</b>	<b>70,586</b>	<b>31,102</b>	<b>88,615</b>	<b>62,645</b>

\*Projection Assumes Renewal of Temporary 0.25% Income Tax Dedicated to Road Improvements

# Labor Contract Summaries

2022 Proposed Budget

## Labor Contracts Summaries

The City had 2,657 full-time and part-time employees as of August 1, 2021. That number of employees has decreased by approximately 90 since 2015. The City also utilizes seasonal workers and temporary workers for specific projects from time to time on a contract basis. The State’s public employee collective bargaining law applies generally to public employee relations and collective bargaining of the City and other political subdivisions statewide.

The vast majority of City employees hold position classifications that are in collective bargaining units. The full-time employees in those classifications are represented by the following bargaining units:

<b>Bargaining Unit</b>	<b>Approximate Number of Employees</b>	<b>Labor Agreement Expiration</b>
Ohio Council 8 of the American Federation of State, County and Municipal Employees (AFSCME), Local 7	724	December 31, 2021
Ohio Council 8 of AFSCME, Local 7, Communications Operators	57	December 31, 2021
Toledo Police Patrolman’s Association	460	March 31, 2024
International Association of Fire Fighters, Local 92	525	March 31, 2024
International Brotherhood of Teamsters, Local 20	79	December 31, 2021
Ohio Council 8 of AFSCME, Local 2058, Supervisors	230	May 31, 2021
Ohio Council 8 of AFSCME, Local 2058, Communication Supervisors	9	December 31, 2021
Toledo Police Command Officers’ Association	136	December 31, 2020
United Auto Workers, Local 12 (Clerk of Courts – Supervision)	8	December 31, 2022
Ohio Council 8 of AFSCME, Local 3411 (Clerk of Court – Deputy Clerks)	54	December 31, 2021
Toledo Fire Chiefs’ Association	24	December 31, 2020

The remaining City employees hold positions in the civil service classified exempt classification, have not formed a bargaining unit, or are not authorized to form or join a bargaining unit because they hold elective office or are confidential or management-level employees (exempt personnel).

Generally, wages and other economic benefits for City employees have been derived through negotiations with the bargaining units. In negotiating their most recent contracts, the City and its bargaining units have successfully utilized a collaborative interest-based bargaining process.

In 2021, the City entered into new three-year collective bargaining agreements with the Toledo Police Patrolman’s Association (TPPA) currently representing approximately 460 City employees, the International Association of Fire Fighters, Local 92 (Local 92) currently representing approximately 525 City employees. Under the terms of those agreements, employees in the TPPA, Local 92 and the TPCOA received 4.0% pay increases in January 2021, 2022, and 2023. The agreement with the TPPA provided for a one-time \$2,500 lump sum payment to each member in exchange for Management’s increased flexibility in scheduling Field Training Officers (“FTO”) while they are training Probationary Officers. The agreement provides for a one-time COVID premium payment amount of \$3,500.00. The agreement with Local 92 provided for one-time \$1,000 lump sum payment to settle grievances regarding self-trades and minimum staffing. A one-time \$2,500 lump sum payment in exchange for the increased management rights regarding the number and type of apparatus in service. Finally, the agreement provides for a one-time COVID premium payment amount of \$3,500.00.

In 2021, the City and the AFSCME Local 7 unit, representing approximately 724 City employees, entered into a new collective bargaining agreement covering an 18-month period through December 31, 2021. Under the terms of that agreement, employees in AFSCME Local 7 received a 1.75% pay increase effective on January 1, 2021 and a COVID premium pay amount of two thousand two hundred dollars. The remaining terms of the previous agreement between the parties remain in effect. The previous agreement provided substantially strengthened rights for City management to discipline employees and to create incentives for productive employees who meet attendance goals and other requirements.

In 2021, the City and the AFSCME Local 7 Communication Operators unit, currently representing approximately 57 City employees, entered into a new collective bargaining agreement through the earlier of December 31, 2021, or the date on which a Regional Council of Governments takes over 9-1-1 operations in the County and the unit ceases to exist. The 2021 agreement provided for a COVID premium pay amount of three thousand five hundred dollars and double time for all overtime hours worked between August 1, 2021 and September 30, 2021. The remaining terms of the previous agreement between the parties remain effective.

In 2021, the City and the AFSCME Local 2058 Communications Supervisors' unit, currently representing nine City employees, entered into a new collective bargaining agreement the earlier of December 31, 2021, or the date on which a Regional Council of Governments takes over 9-1-1 operations in the County and the unit ceases to exist. The 2021 agreement provided for a COVID premium pay amount of three thousand five hundred dollars and double time for all overtime hours worked between August 1, 2021 and September 30, 2021. The remaining terms of the previous agreement between the parties remain effective.

In January 2019, the City and the AFSCME Local 3411, currently representing 65 Clerk of Courts employees, entered into a new three-year collective bargaining agreement through December 31, 2021. Under the terms of that agreement, employees received a 1.5% pay increase in January 2019, a 2.5% pay increase in January 2020, and a 3% pay increase in January 2021. Additionally, the pay rate for new employees in this unit was increased to maintain compliance with the City's living wage ordinance. Other provisions included an extension to the employees' lunch period and increase in the co-payment for which they are responsible for emergency room visits.

In the judgment of the City, its labor and employee relations are generally good and productive. The City has not gone to fact-finding with any bargaining unit since 2015.

# Pension Description

2022 Proposed Budget

## Pension Description

Present and retired employees of the City are covered under two statewide public employee retirement (including disability retirement) systems. The Ohio Police and Fire Pension Fund (OP&F) covers uniformed members of the police and fire departments. All other eligible City employees are covered by the Ohio Public Employees Retirement System (OPERS).

OPERS and OP&F are two of five statewide public employee retirement systems created by and operating pursuant to Ohio law, all of which currently have unfunded actuarial accrued liabilities. The General Assembly has the power to amend the format of those systems and to revise rates and methods of contributions to be made by public employers and their employees and eligibility criteria, benefits or benefit levels for employee members. In 2012, the General Assembly passed five separate pension reform measures intended to assist each of the five retirement systems in addressing its unfunded actuarial accrued liabilities. The reform legislation passed with respect to OPERS and OP&F provided for (i) no change in the City contribution rates with respect to its employees' earnable salaries, (ii) no change in OPERS employee contribution rate, and (iii) an increase in the OP&F employee contribution rate from 10% to 12.25% in annual increments of 0.75% that began on July 2, 2013. With certain transition provisions applicable to certain current employees, the reform legislation has, among other changes, increased minimum age and service requirements for retirement and disability benefits, revised the calculation of an employee's final average salary on which pension benefits are based to include the five highest years (rather than the three highest years), provided for OPERS pension benefits to be calculated on a lower, fixed formula, changed provisions with respect to future cost-of-living adjustments to limit those adjustments to the lesser of any increase in the Consumer Price Index or three percent. The OP&F reform legislation also authorizes the OP&F board to further adjust member contribution rates or further adjust age and service requirements after November 1, 2017, if, after an actuarial investigation, the board determines that an adjustment is appropriate.

### Plan Description – Ohio Public Employees Retirement System (OPERS)

City employees, other than full-time police and firefighters, participate in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The Traditional Pension Plan is a cost-sharing, multiple-employer defined benefit pension plan. The Member-Directed Plan is a defined contribution plan and the Combined Plan is a cost-sharing, multiple-employer defined benefit pension plan with defined contribution features. While members (e.g., City employees) may elect the Member-Directed Plan and the Combined Plan, substantially all employee members are in OPERS' Traditional Pension Plan.

### Plan Description – Ohio Police & Fire Pension Fund (OP&F)

City full-time police and firefighters participate in Ohio Police and Fire Pension Fund (OP&F), a cost-sharing, multiple-employer defined benefit pension plan administered by OP&F. OP&F provides retirement and disability pension benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. OP&F issues a publicly available financial report that includes financial information and required supplementary information and detailed information about OP&F fiduciary net position.



**Thank you.**

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