MAYOR WADE KAPSZUKIEWICZ’S

Toledo Recovery Plan
Background
$180,948,591 allocated to Toledo

May 2021 half of funds received

December 31, 2024 all funds obligated

May 2022 all funds received

December 31, 2026 all funds spent
Allowable Uses

Municipal revenue loss

Premium pay

Water, sewer, and broadband infrastructure

Responding to the public health emergency and its economic impacts
Once-in-a-Generation Investments

$180,900,000
Total Awarded
Importance of Priorities

<table>
<thead>
<tr>
<th>Priority</th>
<th>Not important</th>
<th>Somewhat unimportant</th>
<th>Somewhat important</th>
<th>Very important</th>
</tr>
</thead>
<tbody>
<tr>
<td>Safe and Liveable Neighborhoods</td>
<td>31</td>
<td>70</td>
<td>471</td>
<td>1043</td>
</tr>
<tr>
<td>Youth, Recreation, and Parks</td>
<td>137</td>
<td>305</td>
<td>383</td>
<td>825</td>
</tr>
<tr>
<td>Job Creation and Economic Development</td>
<td>66</td>
<td>162</td>
<td>530</td>
<td>666</td>
</tr>
<tr>
<td>Avoiding Cuts to City Services</td>
<td>88</td>
<td>220</td>
<td>405</td>
<td>646</td>
</tr>
<tr>
<td>Green and Healthy Housing</td>
<td>217</td>
<td>386</td>
<td>416</td>
<td>368</td>
</tr>
</tbody>
</table>

$180,900,000
Total Awarded
Toledo Recovery Plan

ARPA Administration
$1.0m

Avoiding Cuts to City Services

Green and Healthy Housing

Job Creation and Economic Development

Safe and Livable Neighborhoods

Youth, Recreation, and Parks

$81,900,000 Allocated

$179,900,000 Remaining
## Avoiding Cuts to City Services

<table>
<thead>
<tr>
<th>Priority</th>
<th>Distribution</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain city services by filling the budget shortfall caused by COVID-19</td>
<td>243</td>
<td>4,119</td>
</tr>
<tr>
<td>Rehire City staff that were temporarily laid off during the pandemic</td>
<td>288</td>
<td>4,112</td>
</tr>
<tr>
<td>Replace old equipment and vehicles for first responders (police &amp; fire)</td>
<td>272</td>
<td>3,869</td>
</tr>
<tr>
<td>Keep capital dollars for capital projects</td>
<td>267</td>
<td>3,676</td>
</tr>
<tr>
<td>Provide premium pay to City workers essential during the pandemic</td>
<td>315</td>
<td>3,648</td>
</tr>
</tbody>
</table>

Priority Distribution: Least important to Most important

Remaining: $179,900,000
Avoiding Cuts to City Services

Revenue Recovery for Toledo’s Budget (2021-2024)

- Maintains TPD and TFD forces at needed levels, including new annual classes
- Ensures competitive wages for all City employees, slowing loss of best employees to suburbs
- Supports essential City services annually delivered out of the general fund
- Allows CIP dollars to be invested in capital improvements (buildings, vehicles, infrastructure)
Avoiding Cuts to City Services

One-Time Premium Pay for City’s Essential Workers

- $3,500, one-time payment to each City employee who performed essential work during 2020
- Recognizes the health and safety risks that employees undertook to deliver City services
- 90% of City employees expected to meet essential work definition

$73,300,000 Allocated
$99,000,000 Remaining
Toledo Recovery Plan

ARPA Administration
Avoiding Cuts to City Services
$1.0m
$80.9m

Green and Healthy Housing
Job Creation and Economic Development
Safe and Livable Neighborhoods
Youth, Recreation, and Parks

$81,900,000 Allocated

$99,000,000 Remaining
## Green and Healthy Housing

<table>
<thead>
<tr>
<th>Priority</th>
<th>Distribution</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Replacement of lead water service lines</td>
<td></td>
<td>6,281</td>
</tr>
<tr>
<td>Renovate empty properties to create new homeowners</td>
<td></td>
<td>5,334</td>
</tr>
<tr>
<td>Assistance to providers to reduce the number of unhoused people</td>
<td></td>
<td>5,085</td>
</tr>
<tr>
<td>Grants to homeowners to eliminate lead hazards</td>
<td></td>
<td>4,995</td>
</tr>
<tr>
<td>Code compliance grants or loans to improve homes</td>
<td></td>
<td>4,851</td>
</tr>
<tr>
<td>Roof replacement grants</td>
<td></td>
<td>4,291</td>
</tr>
<tr>
<td>Grants to landlords to make their properties lead-safe for tenants</td>
<td></td>
<td>4,099</td>
</tr>
</tbody>
</table>

- **Priority**
  - Replacement of lead water service lines
  - Renovate empty properties to create new homeowners
  - Assistance to providers to reduce the number of unhoused people
  - Grants to homeowners to eliminate lead hazards
  - Code compliance grants or loans to improve homes
  - Roof replacement grants
  - Grants to landlords to make their properties lead-safe for tenants

- **Distribution**
  - Least important
  - Most important

- **Weighted Score**
  - 6,281
  - 5,334
  - 5,085
  - 4,995
  - 4,851
  - 4,291
  - 4,099

- **Total Allocated**: $81,900,000
- **Remaining**: $99,000,000
Green and Healthy Housing

Replace all private lead service lines

- Replaces every private lead service line citywide (~3,000) at no cost to homeowner
- Also replaces many public lead service lines where co-located with private lines
- Lays the foundation for additional Bipartisan Infrastructure Framework lead-line replacement funding
- Eliminates a key source of possible permanent brain damage for young people
- Proactively avoids a Flint, MI type disaster
Green and Healthy Housing

Development of new, affordable housing
- Funding for a pipeline of planned affordable housing developments
- Supports at least 500 new affordable units, for seniors, for the unhoused, for young people
- Equitably targeted to developments in Qualified Census Tracts
- Multiplier: up to 5x
- Request for Lucas County to make comparable investment

Home preservation and code compliance repair grants
- Funding to homeowners for repairs that make their home code compliant
- Focus on roof replacements and lead-safe painting/siding
- Grants up to $5,000 per home, or up to $10,000 if matched by homeowner
- Targeted first to homes in Qualified Census Tracts
- Multiplier: up to 2x

$10.0 million
$4.0 million

$91,900,000 Allocated
$75,000,000 Remaining
Toledo Recovery Plan

ARPA Administration
Avoiding Cuts to City Services
Green and Healthy Housing

Job Creation and Economic Development
Safe and Livable Neighborhoods
Youth, Recreation, and Parks

$105,900,000 Allocated
$75,000,000 Remaining
Job Creation and Economic Development

<table>
<thead>
<tr>
<th>Priority</th>
<th>Distribution</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demolition of large unsafe buildings</td>
<td></td>
<td>5,840</td>
</tr>
<tr>
<td>Environmental clean-up of abandoned properties</td>
<td></td>
<td>5,831</td>
</tr>
<tr>
<td>Water and sewer improvements... keep jobs</td>
<td></td>
<td>5,609</td>
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<tr>
<td>Job skills training</td>
<td></td>
<td>5,560</td>
</tr>
<tr>
<td>Grants or loans to small businesses... COVID</td>
<td></td>
<td>5,384</td>
</tr>
<tr>
<td>Construct affordable multi-family housing</td>
<td></td>
<td>4,046</td>
</tr>
<tr>
<td>Construct energy-efficient single-family housing</td>
<td></td>
<td>4,042</td>
</tr>
</tbody>
</table>

$105,900,000 Allocated

$75,000,000 Remaining
Job Creation and Economic Dev.

Clean-up, demolish, and redevelop brownfield sites

- Invests $5 million in an attempt to leverage a total of $20 million in statewide brownfield funding
- Invests $1 million to leverage $2 million in special Lucas County clean-up funding
- Sites include Baron Drawn Steel, Elm Street Warehouse, Champion Sparkplug, former Elder Beerman
- Multiplier: up to 4x
- Request to Lucas County to make comparable investment

$6.0 million

$105,900,000 Allocated

$69,000,000 Remaining
**Job Creation and Economic Dev.**

**Water/sewer infrastructure at Uptown Social Innovation District**
- Makes necessary one-time water/sewer upgrades in support of $30 million social innovation district
- Workforce development project of Bitwise
  - Multiplier: up to 6x

**Small business healthy food incentive program**
- Provides financial incentives to small businesses to provide healthy food in Toledo’s food deserts

**Investments in Toledo’s arts, culture, and tourism industry**
- Provides support to Toledo’s artists and arts, culture, and tourism organizations hard hit by the pandemic
- Funding distributed through Toledo Area Cultural Leaders (TACL)
- Comparable commitment made by Lucas County

**Support small business by “white boxing” vacant buildings**
- Provides funding to create jobs and grow small business by “white boxing” vacant buildings
- Targeted to vacant buildings in Qualified Census Tracts

*anticipates sub-recipient award process

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$111,900,000 Allocated

$59,800,000 Remaining
## Toledo Recovery Plan

<table>
<thead>
<tr>
<th>Category</th>
<th>Allocated</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA Administration</td>
<td>$1.0m</td>
<td>$59,800,000</td>
</tr>
<tr>
<td>Avoiding Cuts to City Services</td>
<td>$80.9m</td>
<td></td>
</tr>
<tr>
<td>Green and Healthy Housing</td>
<td>$24.0m</td>
<td></td>
</tr>
<tr>
<td>Job Creation and Economic Development</td>
<td>$15.2m</td>
<td></td>
</tr>
<tr>
<td>Safe and Livable Neighborhoods</td>
<td>$11.0m</td>
<td></td>
</tr>
<tr>
<td>Youth, Recreation, and Parks</td>
<td>$15.0m</td>
<td></td>
</tr>
</tbody>
</table>

*Total allocated: $121,100,000

*Total remaining: $59,800,000*
## Safe and Livable Neighborhoods

<table>
<thead>
<tr>
<th>Priority</th>
<th>Distribution</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demolition of abandoned homes</td>
<td></td>
<td>6,672</td>
</tr>
<tr>
<td>New street lighting where it is missing</td>
<td></td>
<td>6,113</td>
</tr>
<tr>
<td>Increased programming to reduce gun violence</td>
<td></td>
<td>5,879</td>
</tr>
<tr>
<td>Removal of dumping and debris from right of ways</td>
<td></td>
<td>5,530</td>
</tr>
<tr>
<td>Sidewalk improvements for accessibility</td>
<td></td>
<td>4,978</td>
</tr>
<tr>
<td>Additional ShotSpotter equipment for TPD</td>
<td></td>
<td>4,717</td>
</tr>
<tr>
<td>Planting additional trees to improve air quality</td>
<td></td>
<td>3,913</td>
</tr>
</tbody>
</table>

### Distribution

- Least important
- Most important

### Allocated

- $121,100,000

### Remaining

- $59,800,000
Safe and Livable Neighborhoods

- **Demolish blighted residential and commercial buildings**
  - Invests $2.5 million in an attempt to leverage a total of $10 million in statewide demolition funding
  - Invests $1.5 million in necessary capital equipment to eliminate blight in-house, at-cost
  - Equitably targeted at buildings in Qualified Census Tracts
  - *Multiplier: up to 4x*

- **Annual investments to remove blight**
  - Invests $500,000/annually for three years toward blight elimination
  - Equitably targeted at dumping, alley cleanup, and beautification in Qualified Census Tracts

- **More street lighting in neighborhoods that lack it**
  - Invests $100,000/annually for five years to add street lights to neighborhood streets that lack sufficient lighting in order to promote public safety

$121,100,000 Allocated

Remaining: $53,800,000
Safe and Livable Neighborhoods

Support Save Our Community

- Invests $766,000/annually for three years in gun violence reduction team and proven strategies
- Focused on neighborhoods with highest instances of gun violence, tackling root causes

$2.3 million

Investments in ShotSpotter technology and safety cameras
- Supports additional ShotSpotter technology and replaces neighborhood safety camera equipment

$2.0 million

Investment in Vision Zero Street Safety Improvements
- Makes initial investment toward Vision Zero goals to make streets safer for young people, pedestrians

$1.0 million

$127,100,000 Allocated

$48,500,000 Remaining
Safe and Livable Neighborhoods

Upgrades to city’s senior and community centers

- Invests in one-time capital improvements to Toledo-owned senior and community centers
- Provides a safe environment in neighborhoods for Toledo’s seniors, young people

Increased replacement of unsafe, damaged sidewalks

- Invests $500,000 million/annually for five years to replace unsafe, damaged sidewalks at no cost to homeowners
- Supports healthy habits and accessibility for residents of all ages
- Equitably targeted to sidewalks in Qualified Census Tracts

$3.0 million

$2.5 million

$132,400,000

Allocated

$43,000,000

Remaining
Safe and Livable Neighborhoods

Responding to mental health challenges exacerbated by COVID-19*

- Provide funding to mental health providers to offer care for challenges exacerbated by the pandemic
- Funding directed through the Mental Health & Recovery Services Board

Investment in Toledo tree canopy restoration*

- Partners with Metroparks Toledo to make key investments to restore Toledo’s tree canopy
- Equitably targeted to rights-of-way in Qualified Census Tracts
- Multiplier: up to 2x

*anticipates sub-recipient award process

$2.0 million

$0.5 million

$137,900,000 Allocated

$40,500,000 Remaining
Toledo Recovery Plan

ARPA Administration
$1.0m

Avoiding Cuts to City Services
$80.9m

Green and Healthy Housing
$24.0m

Job Creation and Economic Development
$15.2m

Safe and Livable Neighborhoods
$19.3m

Youth, Recreation, and Parks

$140,400,000 Allocated

$40,500,000 Remaining
## Youth, Recreation, and Parks

<table>
<thead>
<tr>
<th>Priority</th>
<th>Distribution</th>
<th>Weighted Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increasing recreational programming for youth</td>
<td><img src="image1" alt="Distribution" /></td>
<td>251</td>
</tr>
<tr>
<td>Creating summer job opportunities for youth</td>
<td><img src="image2" alt="Distribution" /></td>
<td>302</td>
</tr>
<tr>
<td>Making improvements to recreational facilities</td>
<td><img src="image3" alt="Distribution" /></td>
<td>431</td>
</tr>
<tr>
<td>Providing high-quality daycare services</td>
<td><img src="image4" alt="Distribution" /></td>
<td>246</td>
</tr>
<tr>
<td>Providing pre-k services to Toledo’s 4-year-olds</td>
<td><img src="image5" alt="Distribution" /></td>
<td>200</td>
</tr>
<tr>
<td>Replacing outdated playground equipment</td>
<td><img src="image6" alt="Distribution" /></td>
<td>117</td>
</tr>
<tr>
<td>Improving the City’s pools</td>
<td><img src="image7" alt="Distribution" /></td>
<td>76</td>
</tr>
</tbody>
</table>

### Priority Distribution
- Least important
- Most important

### Allocation
- **Allocated**: $140,400,000
- **Remaining**: $40,500,000
Youth, Parks, and Recreation

Build new Wayman Palmer YMCA facility
- Provides substantially all of the funding needed to build new Wayman Palmer YMCA recreational facility
- Project located in neighborhood of color and Qualified Census Tract
- Leverage factor: up to 1x

Major investments in city’s recreational facilities and playground equipment
- Makes one-time capital improvement investments in diamonds, courts, golf courses
- Makes one-time signature investments in modern, accessible playground equipment
- Projects targeted first to parks in Qualified Census Tracts
- Multiplier: $1 million/annually for 3 years from CDBG funding for additional investment

$140,400,000 Allocated

$19.0 million

$12.0 million

$9.5m Remaining
Youth, Parks, and Recreation

Increased youth recreational programming*

- Provide $2 million/annually for three years for increased youth recreational programming
- Programs that can demonstrate measurable positive outcomes prioritized
- Promotes healthy living and directly confronts rise in youth violence

*anticipates sub-recipient award process

$6.0 million

Investment toward universal pre-K for Toledo’s 4-year-olds*

- Provides seed funding in anticipation of federal American Family Plan national pre-K investment
- Investment made if comparable funding from Lucas County, Toledo Public Schools, and Washington Local Schools toward this important goal
  - Multiplier: up to 4x

$2.5 million

Glass City Metropark Resource Center*

- Partners with Metroparks Toledo to open resource center in Garfield neighborhood
  - Multiplier: up to 2x

$1.0 million

$171,400,000
Allocated
## Toledo Recovery Plan

<table>
<thead>
<tr>
<th>Category</th>
<th>ARPA Funds</th>
<th>Community Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA Administration</td>
<td>$1.0m</td>
<td>-</td>
</tr>
<tr>
<td>Avoiding Cuts to City Services</td>
<td>$80.9m</td>
<td>-</td>
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<td>$15.2m</td>
<td>$52.0m</td>
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<tr>
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<td>$19.3m</td>
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<tr>
<td>Youth, Recreation, and Parks</td>
<td>$40.5m</td>
<td>$15.0m</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$180.9m</strong></td>
<td><strong>$132.0m</strong></td>
</tr>
</tbody>
</table>
Once-in-a-Generation Investments

- Grows the City’s safety forces
- Eliminates all private lead lines
- Creates up to 500 new affordable housing units
- Cleans-up hundreds of blighted buildings, large and small
- Builds a new Wayman Palmer YMCA
- Confronts gun violence with holistic commitments
- Brings pride to our recreational facilities and centers
- Invests in 21st Century jobs for a diverse economy
- Makes an unprecedented commitment to our young people
## The Mayor’s Plan is **SMART**

<table>
<thead>
<tr>
<th><strong>Sustainable</strong></th>
<th>The plan meets current City needs through one-time investments and focused programming, not long-term unfunded commitments.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Meets Rules</strong></td>
<td>The plan conforms to federal law and U.S. Treasury rules and guidance as currently understood.</td>
</tr>
<tr>
<td><strong>Accountable</strong></td>
<td>The plan, when expenditure ordinances are introduced, will provide a detailed justification for the use of funds. Further, funding is committed for City employees who will oversee ARPA reporting for the next five years.</td>
</tr>
<tr>
<td><strong>Return on Investment</strong></td>
<td>The plan has performance indicators for key investments, and significant partnerships are being developed to leverage these funds into a major economic multiplier for the City.</td>
</tr>
<tr>
<td><strong>Transparent</strong></td>
<td>The entire process to date has been transparent with Directors, Council Members, and the public, and the plan, when reduced to legislation, will maintain that accountability.</td>
</tr>
</tbody>
</table>
All data and documentation is available online.

⇒ toledo.oh.gov/recovery