



MAYOR WADE KAPSZUKIEWICZ'S

Toledo Recovery Plan

A photograph of a woman with dark hair, wearing a patterned blouse and dark pants, sitting on a wooden park bench. She is holding a smartphone and looking towards the camera with a smile. The background features a large, leafy tree, a statue of a man on a pedestal to the left, and a white building with arched windows in the distance. The entire image is covered with a semi-transparent blue overlay.

Background

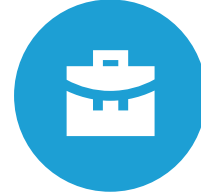
Funding and Timeline



Allowable Uses



Municipal revenue loss



Premium pay



Water, sewer, and
broadband
infrastructure



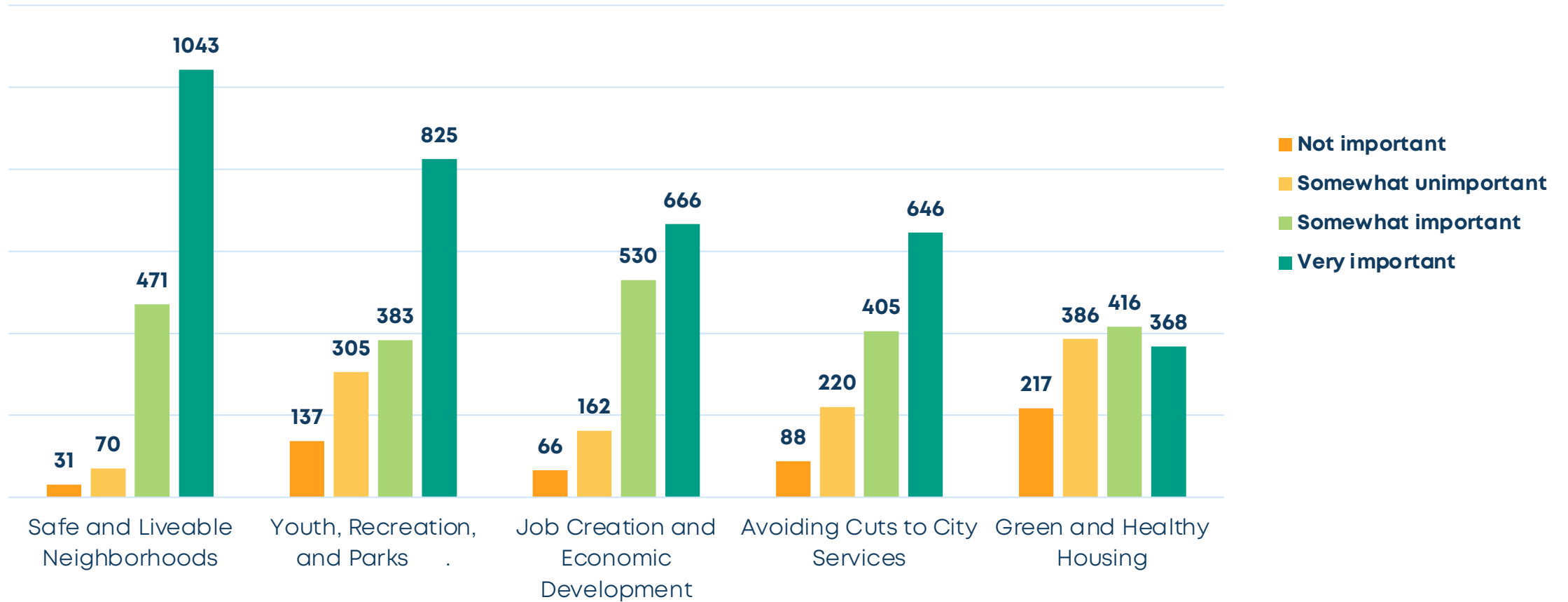
Responding to the public
health emergency and its
economic impacts

The background of the slide is a green-tinted photograph of a metal manhole cover. The cover has embossed text that is partially legible, including "TOILET", "WATER", and "FOR". The cover is set into a ground surface with some grass visible at the top right.

Once-in-a-Generation Investments

\$180,900,000
Total Awarded

Importance of Priorities



\$180,900,000
Total Awarded

Toledo Recovery Plan

ARPA Administration

\$1.0m

Avoiding Cuts to City Services

Green and Healthy Housing

Job Creation and Economic Development

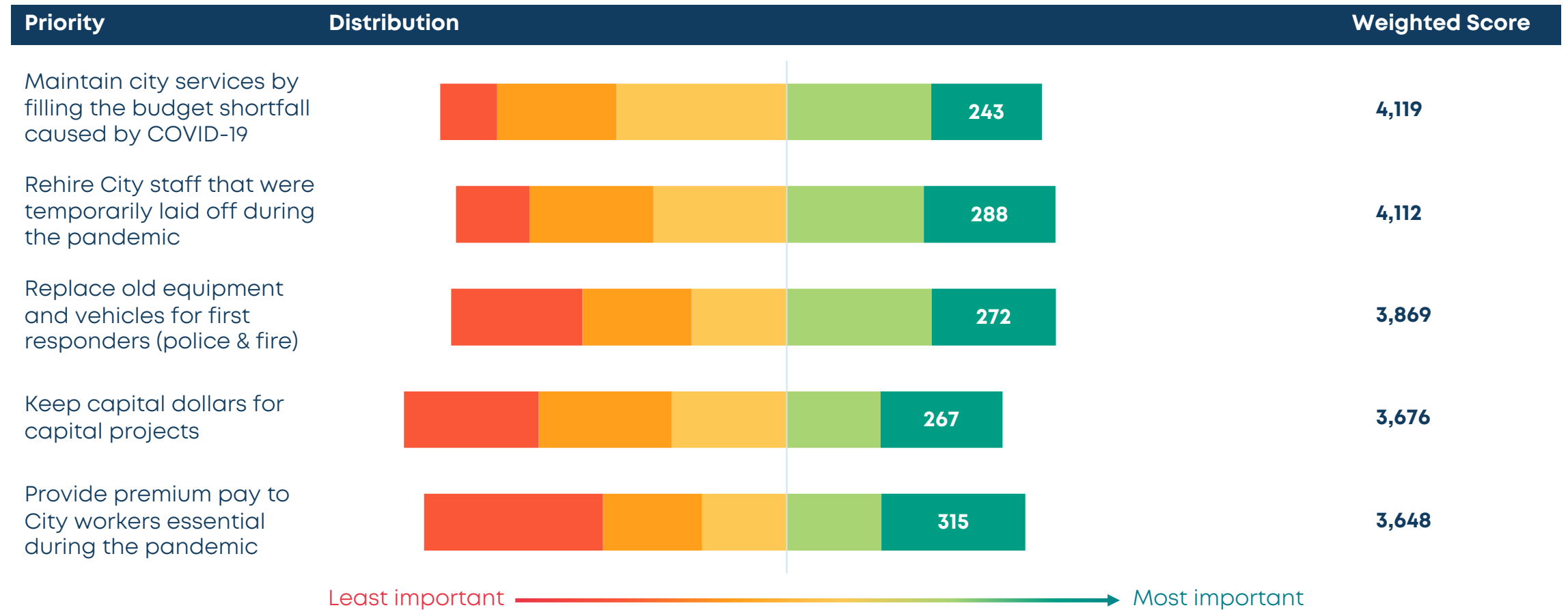
Safe and Livable Neighborhoods

Youth, Recreation, and Parks



\$179,900,000
Remaining

Avoiding Cuts to City Services



\$179,900,000
Remaining

Avoiding Cuts to City Services

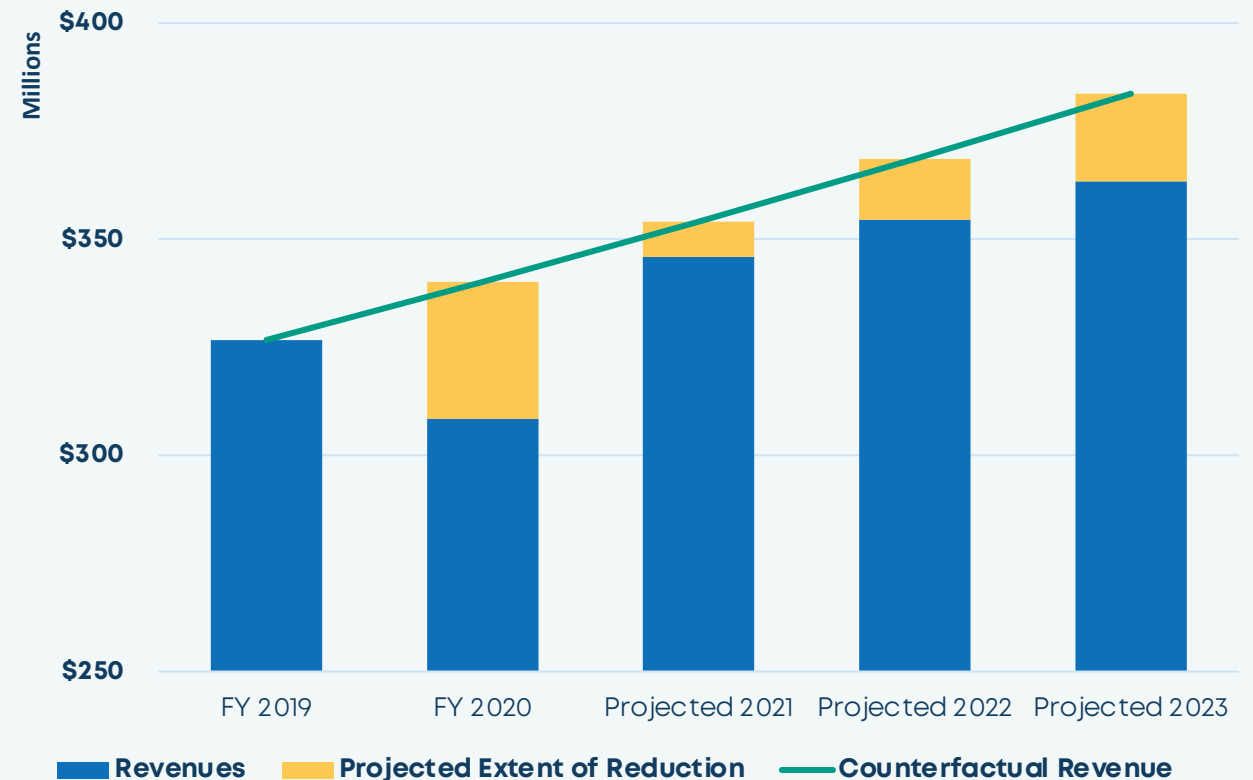
\$108,600,000

\$72.3
million

Revenue Recovery for Toledo's Budget (2021-2024)

- Maintains TPD and TFD forces at needed levels, including new annual classes
- Ensures competitive wages for all City employees, slowing loss of best employees to suburbs
- Supports essential City services annually delivered out of the general fund
- Allows CIP dollars to be invested in capital improvements (buildings, vehicles, infrastructure)

Municipal Revenue Loss Calculations



\$107,600,000
Remaining

Avoiding Cuts to City Services

\$8.6
million

One-Time Premium Pay for City's Essential Workers

- \$3,500, one-time payment to each City employee who performed essential work during 2020
- Recognizes the health and safety risks that employees undertook to deliver City services
- 90% of City employees expected to meet essential work definition



\$73,300,000
Allocated

\$99,000,000
Remaining



Toledo Recovery Plan

ARPA Administration

\$1.0m

Avoiding Cuts to City Services

\$80.9m

Green and Healthy Housing

Job Creation and Economic Development

Safe and Livable Neighborhoods

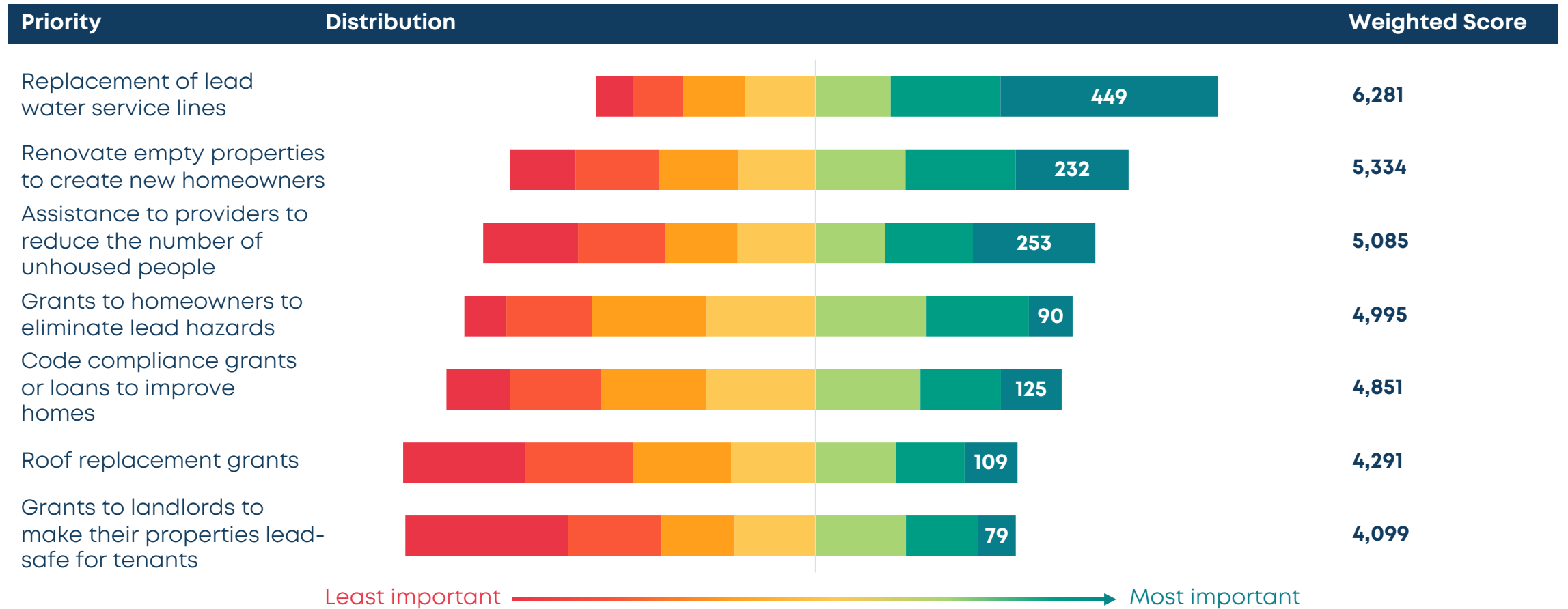
Youth, Recreation, and Parks



\$81,900,000
Allocated

\$99,000,000
Remaining

Green and Healthy Housing



\$81,900,000
Allocated

\$99,000,000
Remaining

Green and Healthy Housing

\$10.0
million

Replace all private lead service lines

- Replaces every private lead service line citywide (~3,000) at no cost to homeowner
- Also replaces many public lead service lines where co-located with private lines
- Lays the foundation for additional *Bipartisan Infrastructure Framework* lead-line replacement funding
- Eliminates a key source of possible permanent brain damage for young people
- Proactively avoids a Flint, MI type disaster



\$81,900,000
Allocated

\$89,000,000
Remaining

Green and Healthy Housing

\$10.0
million

Development of new, affordable housing

- Funding for a pipeline of planned affordable housing developments
- Supports at least 500 new affordable units, for seniors, for the unhoused, for young people
- Equitably targeted to developments in Qualified Census Tracts
- *Multiplier: up to 5x*
- *Request for Lucas County to make comparable investment*

\$4.0
million

Home preservation and code compliance repair grants

- Funding to homeowners for repairs that make their home code compliant
- Focus on roof replacements and lead-safe painting/siding
- Grants up to \$5,000 per home, or up to \$10,000 if matched by homeowner
- Targeted first to homes in Qualified Census Tracts
- *Multiplier: up to 2x*

\$91,900,000
Allocated

\$75,000,000
Remaining

Toledo Recovery Plan

ARPA Administration

\$1.0m

Avoiding Cuts to City Services

\$80.9m

Green and Healthy Housing

\$24.0m

Job Creation and Economic Development

Safe and Livable Neighborhoods

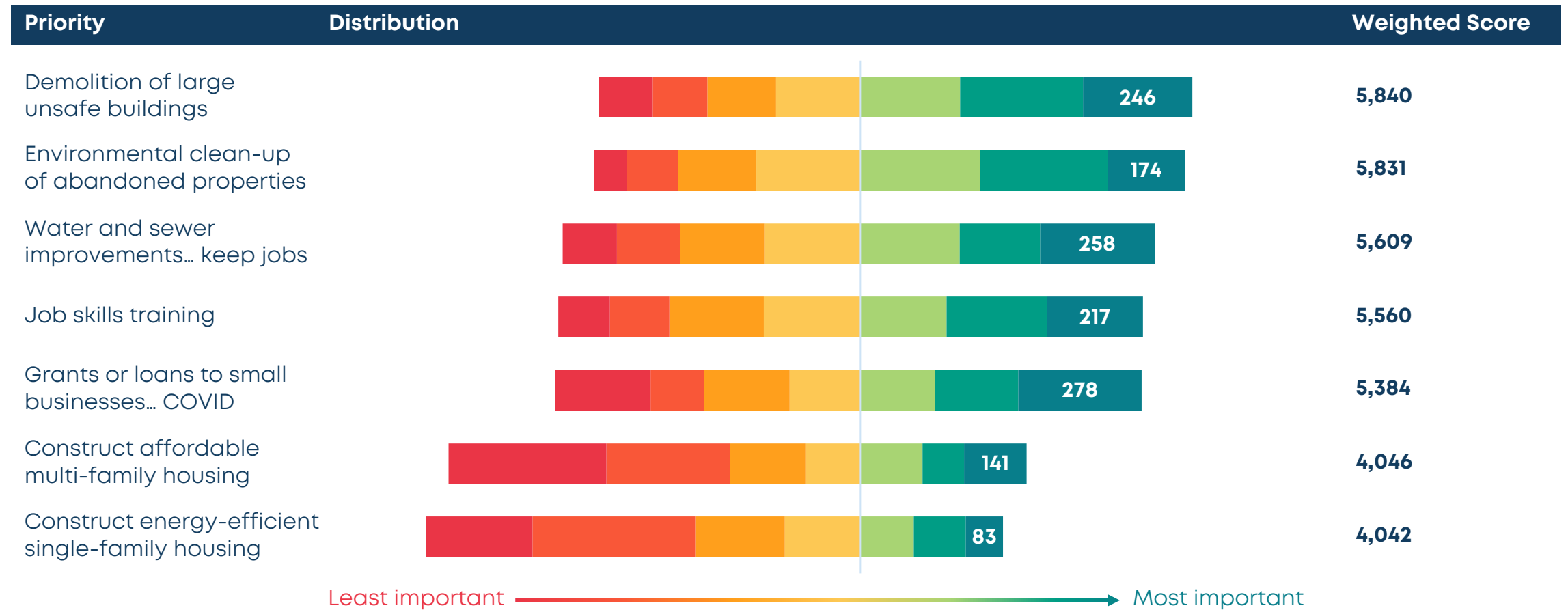
Youth, Recreation, and Parks

\$105,900,000
Allocated

\$75,000,000
Remaining



Job Creation and Economic Development



\$105,900,000
Allocated

\$75,000,000
Remaining

Job Creation and Economic Dev.

\$6.0
million

Clean-up, demolish, and redevelop
brownfield sites

- Invests \$5 million in an attempt to leverage a total of \$20 million in statewide brownfield funding
- Invests \$1 million to leverage \$2 million in special Lucas County clean-up funding
- Sites include Baron Drawn Steel, Elm Street Warehouse, Champion Sparkplug, former Elder Beerman
- *Multiplier: up to 4x*
- *Request to Lucas County to make comparable investment*

\$105,900,000
Allocated

\$69,000,000
Remaining



Job Creation and Economic Dev.

\$5.2
million

Water/sewer infrastructure at Uptown Social Innovation District

- Makes necessary one-time water/sewer upgrades in support of \$30 million social innovation district
- Workforce development project of Bitwise
- *Multiplier: up to 6x*

\$1.0
million

Small business healthy food incentive program

- Provides financial incentives to small businesses to provide healthy food in Toledo's food deserts

\$2.5
million

Investments in Toledo's arts, culture, and tourism industry*

- Provides support to Toledo's artists and arts, culture, and tourism organizations hard hit by the pandemic
- Funding distributed through Toledo Area Cultural Leaders (TACL)
- *Comparable commitment made by Lucas County*

\$0.5
million

Support small business by "white boxing" vacant buildings

- Provides funding to create jobs and grow small business by "white boxing" vacant buildings
- Targeted to vacant buildings in Qualified Census Tracts

*anticipates sub-recipient award process

\$111,900,000
Allocated

\$59,800,000
Remaining



Toledo Recovery Plan

ARPA Administration

\$1.0m

Avoiding Cuts to City Services

\$80.9m

Green and Healthy Housing

\$24.0m

Job Creation and Economic Development

\$15.2m

Safe and Livable Neighborhoods

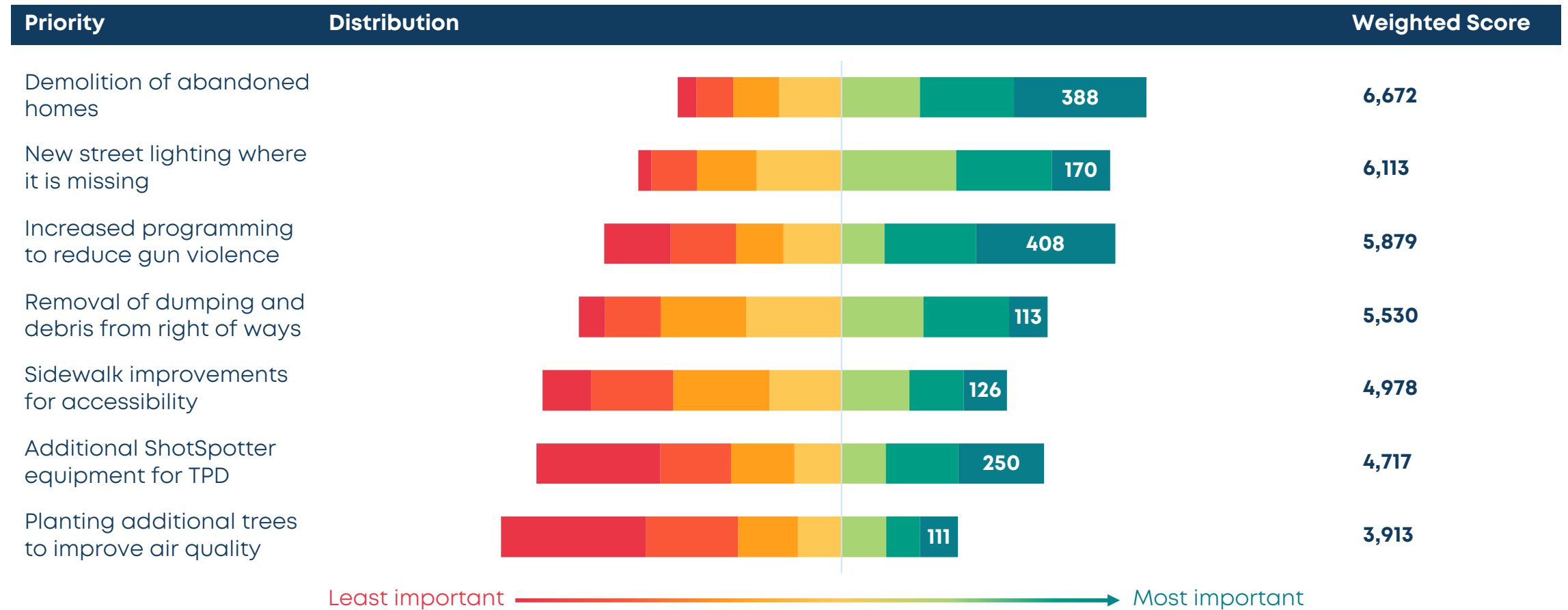
Youth, Recreation, and Parks



\$121,100,000
Allocated

\$59,800,000
Remaining

Safe and Livable Neighborhoods



\$121,100,000
Allocated

\$59,800,000
Remaining

Safe and Livable Neighborhoods

\$4.0
million

Demolish blighted residential and commercial buildings

- Invests \$2.5 million in an attempt to leverage a total of \$10 million in statewide demolition funding
- Invests \$1.5 million in necessary capital equipment to eliminate blight in-house, at-cost
- Equitably targeted at buildings in Qualified Census Tracts
- *Multiplier: up to 4x*

\$1.5
million

Annual investments to remove blight

- Invests \$500,000/annually for three years toward blight elimination
- Equitably targeted at dumping, alley cleanup, and beautification in Qualified Census Tracts

\$0.5
million

More street lighting in neighborhoods that lack it

- Invests \$100,000/annually for five years to add street lights to neighborhood streets that lack sufficient lighting in order to promote public safety

\$121,100,000
Allocated

\$53,800,000
Remaining

Safe and Livable Neighborhoods

\$2.3
million

Support Save Our Community

- Invests \$766,000/annually for three years in gun violence reduction team and proven strategies
- Focused on neighborhoods with highest instances of gun violence, tackling root causes

\$2.0
million

Investments in ShotSpotter technology and safety cameras

- Supports additional ShotSpotter technology and replaces neighborhood safety camera equipment

\$1.0
million

Investment in Vision Zero Street Safety Improvements

- Makes initial investment toward Vision Zero goals to make streets safer for young people, pedestrians

\$127,100,000
Allocated

\$48,500,000
Remaining

Safe and Livable Neighborhoods

\$3.0
million

Upgrades to city's senior and community centers

- Invests in one-time capital improvements to Toledo-owned senior and community centers
- Provides a safe environment in neighborhoods for Toledo's seniors, young people

\$2.5
million

Increased replacement of unsafe, damaged sidewalks

- Invests \$500,000 million/annually for five years to replace unsafe, damaged sidewalks at no cost to homeowners
- Supports healthy habits and accessibility for residents of all ages
- Equitably targeted to sidewalks in Qualified Census Tracts

\$132,400,000
Allocated

\$43,000,000
Remaining

Safe and Livable Neighborhoods

\$2.0
million

Responding to mental health challenges exacerbated by COVID-19*

- Provide funding to mental health providers to offer care for challenges exacerbated by the pandemic
- Funding directed through the Mental Health & Recovery Services Board

\$0.5
million

Investment in Toledo tree canopy restoration*

- Partners with Metroparks Toledo to make key investments to restore Toledo's tree canopy
- Equitably targeted to rights-of-way in Qualified Census Tracts
- *Multiplier: up to 2x*

*anticipates sub-recipient award process

\$137,900,000
Allocated

\$40,500,000
Remaining

Toledo Recovery Plan

ARPA Administration	\$1.0m
Avoiding Cuts to City Services	\$80.9m
Green and Healthy Housing	\$24.0m
Job Creation and Economic Development	\$15.2m
Safe and Livable Neighborhoods	\$19.3m









Youth, Recreation, and Parks



\$140,400,000
Allocated

\$40,500,000
Remaining

Youth, Recreation, and Parks

Priority	Distribution	Weighted Score
Increasing recreational programming for youth	 251	6,048
Creating summer job opportunities for youth	 302	5,763
Making improvements to recreational facilities	 431	5,604
Providing high-quality daycare services	 246	5,303
Providing pre-k services to Toledo's 4-year-olds	 200	5,214
Replacing outdated playground equipment	 117	4,848
Improving the City's pools	 76	3,584
<div> <div>Least important</div>  <div>Most important</div> </div>		

\$140,400,000
Allocated

\$40,500,000
Remaining

Youth, Parks, and Recreation

\$19.0
million

Build new Wayman Palmer YMCA facility

- Provides substantially all of the funding needed to build new Wayman Palmer YMCA recreational facility
- Project located in neighborhood of color and Qualified Census Tract
- *Leverage factor: up to 1x*

\$12.0
million

Major investments in city's recreational facilities and playground equipment

- Makes one-time capital improvement investments in diamonds, courts, golf courses
- Makes one-time signature investments in modern, accessible playground equipment
- Projects targeted first to parks in Qualified Census Tracts
- *Multiplier: \$1 million/annually for 3 years from CDBG funding for additional investment*

\$140,400,000
Allocated

\$9.5m
Remaining

Youth, Parks, and Recreation

\$6.0
million

Increased youth recreational programming*

- Provide \$2 million/annually for three years for increased youth recreational programming
- Programs that can demonstrate measurable positive outcomes prioritized
- Promotes healthy living and directly confronts rise in youth violence

*anticipates sub-recipient award process

\$2.5
million

Investment toward universal pre-K for Toledo's 4-year-olds*

- Provides seed funding in anticipation of federal American Family Plan national pre-K investment
- Investment made if comparable funding from Lucas County, Toledo Public Schools, and Washington Local Schools toward this important goal
- *Multiplier: up to 4x*

\$1.0
million

Glass City Metropark Resource Center*

- Partners with Metroparks Toledo to open resource center in Garfield neighborhood
- *Multiplier: up to 2x*

Toledo Recovery Plan

	ARPA Funds	Community Investment
ARPA Administration	\$1.0m	-
Avoiding Cuts to City Services	\$80.9m	-
Green and Healthy Housing	\$24.0m	\$54.0m
Job Creation and Economic Development	\$15.2m	\$52.0m
Safe and Livable Neighborhoods	\$19.3m	\$11.0m
Youth, Recreation, and Parks	\$40.5m	\$15.0m
Total	\$180.9m	\$132.0m

\$180,900,000
Allocated



Once-in-a-Generation Investments

- ✓ Grows the City's safety forces
- ✓ Eliminates all private lead lines
- ✓ Creates up to 500 new affordable housing units
- ✓ Cleans-up hundreds of blighted buildings, large and small
- ✓ Builds a new Wayman Palmer YMCA
- ✓ Confronts gun violence with holistic commitments
- ✓ Brings pride to our recreational facilities and centers
- ✓ Invests in 21st Century jobs for a diverse economy
- ✓ Makes an unprecedented commitment to our young people

The Mayor's Plan is **SMART**

Sustainable

The plan meets current City needs through one-time investments and focused programming, not long-term unfunded commitments.

Meets Rules

The plan conforms to federal law and U.S. Treasury rules and guidance as currently understood.

Accountable

The plan, when expenditure ordinances are introduced, will provide a detailed justification for the use of funds. Further, funding is committed for City employees who will oversee ARPA reporting for the next five years.

Return on Investment

The plan has performance indicators for key investments, and significant partnerships are being developed to leverage these funds into a major economic multiplier for the City.

Transparent

The entire process to date has been transparent with Directors, Council Members, and the public, and the plan, when reduced to legislation, will maintain that accountability.



All data and documentation
is available online.

→ **toledo.oh.gov/recovery**